



UNILEVER UK PENSION FUND
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2025

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Unilever UK Pension Fund (established under Trust Deed, 31 January 2000 and subsequent amendments)

Unilever PLC is the principal Employer of the Unilever UK Pension Fund ('the Fund' or 'the UUKPF'), which provides pensions and cash sums to retiring members, or to their families in the event of their death. (Throughout the remainder of this report, 'the Company' or 'Unilever' means either Unilever PLC, or another participating Employer, or a combination of participating Employers).

Unilever UK Pension Fund Trustees Limited is the trustee of the Fund. Unilever PLC and Unilever UK Pension Fund Trustees Limited share the power to remove and appoint trustees. (Throughout the remainder of this report, 'Trustees' means the Directors of Unilever UK Pension Fund Trustees Limited).

This document confers no rights to contributions or benefits. Rights to contributions and benefits are conferred solely on the terms and subject to the conditions set out in the Trust Deed and Rules of the Unilever UK Pension Fund from time to time in force.

Pension Schemes Registry No. 10247063

UNILEVER UK PENSION FUND FROM THE CHAIR OF THE TRUSTEES

CHAIR'S INTRODUCTION

Welcome to the UUKPF's Annual Report and Financial Statements for the Fund year ended 31 March 2025.

Background and key developments

During the year, the global economy continued to be affected by a great deal of uncertainty as a result of, amongst other things, the ongoing conflicts in Ukraine and Gaza and the impact of the electoral change in the US. In the UK we also had a change of Government in the summer of 2024. Against this backdrop, the Trustee Board continued to work to pay members' benefits securely, affordably and sustainably.

Despite this difficult economic background, our Defined Benefit (DB) funding level remained broadly flat over the year. This means that we remained slightly ahead of our Long-Term Funding Target. Our investment approach means our funding level is, to a large extent, immune from movements in the value of our assets.

Although we generally consider returns over longer periods than 12 months, the majority of our Defined Contribution (DC) investment funds produced positive returns over the year. Our Moderate growth fund, where the vast majority of our DC assets are invested, achieved a return of 5.0% which was comfortably ahead of Consumer Price Inflation which was 3.4% over the same period.

I am pleased to report that high levels of administration performance were maintained over the course of 2024/25 for both the DB and DC sections of the Fund. Following a detailed review of our DB administrator (Capita) we agreed a new five-year contract, that was signed shortly after the year end. The new contract provides for significant enhancements to our administration services at a lower overall fee rate. It will also enable the Fund to meet the government requirements to connect to the new Pensions Dashboard, although the launch date for this is not expected until at least 2026.

Cyber security continued to be a focus area for the Board. We undertook a full review of our cyber policies and agreed new arrangements to review the cyber policies of our third party suppliers.

The annual pensions benefit renewal exercise for our employed members took place over July and August. During this period, members had access to both 1-2-1 sessions with a pensions expert and an on-line modeller so they could explore certain what-if scenarios. We have been working hard to improve our communication approach with members, and it was pleasing to see high levels of engagement throughout the period. Likewise, I am pleased to report that our new Fund website that was launched in 2024 has been recognised by the industry, winning the Pensions Age 2025 Pension Scheme Communication Award.

The tax and regulatory environment for UK occupational pension schemes continues to evolve. The UK Pensions Regulator (TPR) released the new General Code in March 2024, which updated and consolidated a number of its previous Codes of Practice. The Board has undertaken a full review against the General Code, and I can confirm that the Fund is compliant with all its requirements. The expected new DC "Value For Members" framework is also on the horizon, and this is being considered as part of our DC strategy review that is currently underway. It is expected that the Fund is already substantially compliant with TPR's new DB Funding Code. The 31 March 2025 valuation is currently underway, and we are considering the Code closely throughout to ensure compliance.

Review of the year

DB funding and investment matters

At the end of the year, our Low Employer Dependency estimated DB funding level was 108.4% which was above the 106.8% level at the start of the year. This is the main funding level that we consider as it assumes a low-risk investment strategy. The Fund's current Long-Term Funding Target is to remain at or above 105% of the Low Employer Dependency basis. As part of the next triennial valuation of the Fund, effective as at 31 March 2025, we will review our Long Term Objective and Funding Target, allowing for the new UK Funding regime that has recently been introduced.

Unilever matters

In February 2025, Unilever announced a change in CEO with Fernando Fernandez replacing Hein Schumacher with effect from 1 March 2025. In September 2025 Unilever announced the appointment of Srinivas Phatak as CFO, effective immediately.

During the year, Unilever undertook a productivity programme and as a result a number of our members switched from being active (employed) members to deferred or pensioner members. Our Executive team supported our members throughout this period with communication and financial education programmes. The change has had no meaningful impact on the funding of the Fund.

UNILEVER UK PENSION FUND FROM THE CHAIR OF THE TRUSTEES (continued)

Unilever's de-merger of its Ice Cream business announced last year is expected to complete by the end of 2025. Three new ice cream companies will participate in the Fund for a short period of time from when they are established in July 2025, before ceasing to participate upon the de-merger later in the year. At that point approximately 600 employed members will switch to become deferred members of the Fund. Similar to productivity, this has no significant impact on the funding of the Fund.

Each year, we independently review the covenant that Unilever provides to the Fund. As in previous years, the 2024 review indicated that that covenant is very strong and is more than sufficient to underwrite the Fund.

Changes to the Trustee Board

At the start of 2025, we said goodbye to Thomas Lingard and Alex Aquino and welcomed Jon Walbancke and Joshua Whellans, in their place, who both joined the Board in May 2025. This was the first time our active Member Nominated Trustee Directors (MNDs) have been appointed by a selection panel. We saw a significant increase in the number of applications for the roles from previous occasions and we look forward to working with Jon and Joshua. You can find out more about your Trustees on our website <https://www.unileverpensionhub.co.uk>.

I would like to thank Alex Aquino and Thomas Lingard for their contribution to the Trustee Board as Active MNDs. Alex was a key member of the Board's Defined Contribution Committee and helped oversee important service delivery projects. Thomas was a member of our Investment and Funding Committee and played a key role in ensuring that our current investment strategy incorporates appropriate sustainability metrics. We wish both Alex and Thomas the very best for the future.

Looking ahead

Our Trustee Board is now concentrating on the following areas of activity:

- Further enhancement of our Unilever Pensions Hub website, following positive member feedback.
- Further work to transform the efficiency of our DB administration services to facilitate online transactions for our members if they wish to do so, and to connect to the new Pensions Dashboard.
- The triennial DB actuarial valuation and associated work on our DB investment strategy.
- Implementing the outcomes of our DC strategy review.
- Implementing the actions that arise from the triennial independent review of our own operations and effectiveness.

Lastly, I would like to thank my fellow Trustee Directors for all their support over the course of the year. I would also like to thank the Unilever executive teams (Unilever UK Pensions and Uninvest Company) and all our professional advisers who supported the Trustee Board throughout the year.

Virginia Holmes
Chair, Unilever UK Pension Fund Trustees Limited
10 October 2025

UNILEVER UK PENSION FUND TRUSTEES AND ADVISERS

Trustee Company: Unilever UK Pension Fund Trustees Limited

There are 11 Trustees on the Board of the Trustee Company:

- an independent Chair of the Trustees jointly appointed by the other Trustees and Unilever PLC;
- five Trustees appointed by Unilever PLC; and
- five member-nominated Trustees.

Details of the Trustees' remuneration are in the notes to the financial statements on page 71.

Appointment and removal of Trustee Directors

Company Nominated and Independent Trustees are appointed in line with the Trust Deed and Rules.

The five member-nominated Trustees are appointed in line with the Trust Deed and Rules and the 'Arrangements for the Nomination and Selection of Member Nominated Directors' (the 'Arrangements'). These Arrangements allow for:

- two pensioner Trustees - nominated by pensioner members and selected by the Board*,
- one deferred member Trustee - nominated by deferred members and selected by the Board, and
- two active member Trustees - nominated by active members and selected by the Board. (One from each of two constituencies.)*

*The Trustees agreed that from 18 November 2024, both the active and pensioner member nominated trustees will be appointed via a selection process. The two current pensioner Trustees were elected by the pensioner members, and their terms are due to end in 2027. The two current active member nominated trustees were selected during the process that concluded in April 2025.

Trustees can be removed by a decision of all the other Trustees, or in line with the Arrangements and the Trust Deed and Rules.

Changes to the Board

Joining the Board

Chris Barron (appointed 10 July 2024)

Jon Walbancke (appointed 1 May 2025)

Joshua Whellans (appointed 1 May 2025)

Leaving the Board

Thomas Lingard (resigned 11 February 2025)

Alex Aquino (resigned 1 May 2025)

The current Trustees

Independent Chair

Virginia Holmes

Appointed by Unilever PLC

Chris Barron

Laura Davies

Stuart Hawthorn

Ian Lawrence

Matthew Powell

Selected from eligible active employees

Jon Walbancke

Joshua Whellans

Selected from deferred members

Catherine Stromdale

Elected by eligible pensioners

John Cryer

Chris Winn

UNILEVER UK PENSION FUND TRUSTEES AND ADVISERS (continued)

Other roles

Fund Secretary to the Board	Andy Rowell
Independent investment DB expert	Ian Maybury
Independent DC expert	Mark Fawcett

Current key advisers

Fund Actuary	John Coulthard FIA, Aon Solutions UK Limited
Actuarial advisers	Aon Solutions UK Limited
Independent auditor	Grant Thornton UK LLP
Internal auditor	Ernst & Young LLP
Banker	HSBC Bank PLC
Custodian	The Northern Trust Company
Investment consultants	Redington Limited Barnett Waddingham LLP Willis Towers Watson (until 17 October 2024) Mercer Limited (from 25 September 2024)
Covenant adviser	PricewaterhouseCoopers LLP
Investment managers	AXA Investment Management BlackRock Advisors (UK) Limited Cambridge Associates LLC CB Richard Ellis Global Investors Limited Fidelity Investments Life Assurance Limited Goldman Sachs International HPS Investment Partners LLC J.P. Morgan Asset Management (Europe) S.a.r.l. M&G Investment Management Limited (until 30 April 2024) Universal-Investment-Luxembourg S.A. * Pantheon Ventures (UK) LLP
Property valuer	Colliers International
Principal legal advisers	Travers Smith LLP Sackers & Partners LLP Pinsent Masons LLP (appointed 22 April 2024) DLA Piper LLP

* Universal-Investment-Luxembourg S.A. is the Management Company for funds accessed through the Uninvest pooled investment vehicles. Accordingly, there are additional indirect investment managers of assets that are shown in the accounts as "pooled investment vehicles". For more information on Uninvest, see "Uninvest pooled arrangements" on page 43.

**UNILEVER UK PENSION FUND
TRUSTEES AND ADVISERS (continued)**

Administration and contact details

Unilever UK Pensions

Andy Rowell
(Head of Trustee Services and Fund Secretary)

Peter Bewley
(Service Delivery Manager)

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Uninvest Company

Robert Haynes Brown
(Chief Investment Officer)
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Fidelity International
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Millfield Lane
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KT20 6RP
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UNILEVER UK PENSION FUND

TRUSTEES' REPORT

Introduction

The Unilever UK Pension Fund is made up of two sections:

- a Defined Benefit ('DB') section – which is split into two parts: the "Career average plan" (closed to new entrants on 30 September 2021) and the "Final salary plan" (closed to new entrants on 31 December 2007 and to future pensionable service on 30 June 2012); and
- a Defined Contribution ('DC') section – membership is split into two categories of members: membership of what is referred to in this report as the "Investing plan" for most members with DB benefits and the "Retirement Savings plan", the DC plan mostly for new hires from 1 October 2021.

During the Fund year from 1 April 2024 to 31 March 2025, members of the Career average plan built up pension in each plan year of pensionable service as follows:

- Until 30 September 2024 - 1/80th of all pensionable earnings up to the higher level of £52,270.
- From 1 October 2024 - 1/80th of all pensionable earnings up to the higher level of £54,361. The higher-level increases on 1 October each year, in line with the increase in CPI.

Active members of the Career average plan can use the Investing plan to top up their benefits in addition to what they are building up in the Career average plan.

Members of the DC section who are not active members of the Career average plan can choose an employer DC contribution of up to 25.0% of pensionable earnings and can choose to top up the contributions by making additional voluntary contributions.

Membership profile

Below are summary figures for the Fund membership at 31 March 2025:

	DB	DC
Active members	3,023	1,528
Deferred members	23,497	796
Pensioner and Dependant members	37,076	-
Total	63,596	2,324

You can find a more detailed breakdown (including changes over the year) on pages 80 and 81.

Trustee meetings

Trustee Board and most Committee meetings are normally held quarterly to conduct the business of the Fund. Additional Working Party meetings are held when necessary. Full Board meetings were held in April, July, November 2024 and January 2025. At least one formal training day and a strategy day are also held each year.

The Trustees will meet more often and hold special Board meetings as required. During the Fund year there was one additional Board meeting, to discuss and agree the annual report and financial statements.

Trustee Committees

A number of Trustee Committees manage or oversee various matters delegated to them by the Trustee Board. Committee memberships as at 10 October 2025 are as below:

Audit and Risk Committee ('ARC')

Laura Davies (Chair)

Catherine Stromdale

John Cryer

Chris Winn

(Secretary: Rebecca Bush)

The ARC acts as an audit committee for external and internal audits and oversees the Board's risk management processes and its fraud and whistleblowing policies. The ARC also has a governance oversight role in respect of administration and communication matters for both the DB and DC sections.

UNILEVER UK PENSION FUND TRUSTEES' REPORT (continued)

Investment and Funding Committee ('IFC')

Ian Lawrence (Chair)	Chris Barron
Virginia Holmes	Ian Maybury (Independent investment expert) (Secretary: William Harvey)

The IFC's key role is to recommend a DB investment strategy to the Board and oversee its implementation when agreed. It selects the Fund's investment managers and monitors their performance against the targets set for them. The IFC also regularly reviews the funding level and considers other funding matters (although all funding decisions remain at Board level).

Defined Contribution Committee ('DCC')

Stuart Hawthorn (Chair)	Matthew Powell
Joshua Whellans	Mark Fawcett (Independent DC expert) (Secretary: Marjo Nivala)
Jon Walbancke	

The DCC looks at governance matters for the Fund's DC arrangements, as well as the ongoing suitability and performance of investment options in the Investing plan, Retirement Savings plan and the legacy Additional Voluntary Contributions ('AVC') arrangements.

Appeals and Discretions Committee ('ADC')

Catherine Stromdale (Chair)	Chris Winn
John Cryer	(Secretary: Peter Bewley)

The ADC meets when required to exercise certain discretionary powers for administration and death benefits and deals with any second stage Internal Dispute Resolution cases.

Pension increases

Final salary plan	<ul style="list-style-type: none">• Most pensions in payment (above Guaranteed Minimum Pensions ('GMPs')) built up before 1 January 2008 increase on 1 April each year in line with RPI inflation up to 5.0% a year.• Pensions in payment built up between 1 January 2008 and 30 June 2012 increase on 1 April each year in line with RPI inflation up to 3.0%, unless the member had chosen to pay towards increases of up to 5.0%.• The Fund is responsible for paying increases to certain parts of members' GMPs (where applicable).
Career average plan	<ul style="list-style-type: none">• Pensions in payment built up between 1 January 2008 and 30 June 2012 increase on 1 April each year in line with RPI inflation up to 2.5%.• Pensions in payment built up from 1 July 2012 to 30 September 2021 increase on 1 April each year in line with RPI inflation up to 3.0%, unless the member had chosen to pay towards increases of up to 5.0%.• Pensions in payment built up from 1 October 2021 increase on 1 April each year in line with CPI inflation up to 3.0%.

The increase in the RPI from January 2024 to January 2025 was 3.6% and for CPI it was 3.0%. In some circumstances, these increases exceeded the caps on UUKPF pension increases and therefore the capped increases as above were applied. No discretionary increases from the Company were awarded so that the general increase to most pensions in payment (above the GMP) on 1 April 2025 was 3.6% (April 2024: 4.9%). Pensions from acquired pension funds may have different increases. The minimum increase applied to some pensions in payment was 0.0% and the maximum was 5.0%.

Deferred pensions increased by 3.6% for accrued Final salary and Career average benefits built up before 1 July 2012. Career average plan pensions built up from 1 July 2012 do not generally get an annual increase; they will be increased at retirement to reflect the increase over the period of deferment. Deferred pensions from acquired pension funds may have different increases. The lowest increase was 0.0% and the highest was 5.0%.

Changes to the Trust Deed and Rules

The official document governing the running of the Fund is the Trust Deed and Rules. Changes are made to that document from time to time through a Deed of Amendment, or by Resolution where allowed by legislation. During the Fund year no changes were made.

UNILEVER UK PENSION FUND TRUSTEES' REPORT (continued)

Report on Actuarial Liabilities

The Fund Actuary gives us an update of the Fund's funding level each year. This is either a full, formal valuation, which is carried out every three years, or an annual estimate in the intervening years. As the annual estimates are based on the assumptions used during the previous full formal valuation, and the membership profile at that date, they become less accurate over time. Reports setting out the annual funding position are available on request.

A formal valuation assesses how the Fund's assets compare with its liabilities (or, to use the official term, 'technical provisions'). The liabilities are based on assumptions about future events, the investment strategy adopted by the Trustees and the expected covenant provided by the Company.

The point of carrying out valuations is to monitor the funding situation and decide what actions are necessary to make up any shortfall they show. Our Fund's last completed formal valuation was 31 March 2022. It showed the following:

- The value of the technical provisions was: £9,655 million
- The value of the assets was: £10,947 million

The resulting surplus relative to the Fund's technical provisions was £1,292 million, or a funding level of 113.4%. The funding level at the prior valuation was 104.0%. The valuation adopted the "projected unit method", under which the technical provisions are calculated as the amount of assets required as at the valuation date to meet the projected benefit cashflows, based on benefits accrued to the valuation date and the various assumptions made.

The key actuarial assumptions made in the 2022 valuation were:

Assumption	% pa
Discount rate	
- pre-retirement	1.40 – 3.47
- post-retirement	0.9 – 2.97
Rates of price inflation	
- UK retail price inflation - UK RPI	2.23 – 6.24
- UK consumer price inflation - UK CPI	2.13 – 5.24
Pension increases	
- RPI Max 5.0%	2.20 – 5.00
- RPI Max 3.0%	1.77 – 3.00
- RPI Max 2.5%	1.58 – 2.50
- CPI Max 3.0%	1.73 – 3.00
Pay increases	3.13 – 6.24

Mortality was based on the latest research taking into account the Fund's own experience. Assumed life expectancies fell from the last valuation. A pensioner aged 65 at the valuation date was assumed to live to age 87.6 (males) and 89.2 (females).

Following the High Court ruling on 26 October 2018 and subsequent judgements, in relation to the Lloyds Banking Group case, there has been issued a significant measure of clarity on GMP equalisation. The Fund Actuary has allowed for a reserve of 0.4% of the liabilities plus £4m in the technical provisions to allow for the estimated cost of GMP equalisation including in relation to historic transfers.

Members were issued with the results of the 2022 valuation in September 2023 in Pensions Brief and the Summary Funding Statement is available on <https://www.unileverpensionhub.co.uk>. Further detail on the method and actuarial assumptions used to determine the technical provisions is set out in the Statement of Funding Principles, which is available from the Fund Secretary on request.

A new Schedule of Contributions was agreed and is effective from 1 June 2023 and is included in this report. No deficit contributions are due under the Schedule of Contributions as the funding level was 113.4% at the valuation date. From 1 June 2023 to 30 June 2026 the Employers will pay normal contributions of £1,250,000 per month. There was an offset arrangement in place that also meant that April and May 2023 were at the same monthly rate.

The Fund Actuary provided us with an update of the approximate technical provisions' level at 31 March 2024.

Surplus at 31 March 2024	£845m
Funding level at 31 March 2024	113.4%

UNILEVER UK PENSION FUND TRUSTEES' REPORT (continued)

We have been working with the Company and the Fund Actuary on the formal valuation as at 31 March 2025. This valuation is progressing well and is expected to be finalised by early 2026. The results will be published in the Summary Funding Statement during 2026 and included in next year's Report & Financial Statements when we will also give an estimate of the funding position at 31 March 2026.

Participating employers:

Unilever Ventures Ltd	Unilever UK Ltd
Unilever UK Central Resources Ltd	Leverhulme Trust (CIO)
Unilever Global IP Limited	Unilever PLC
Magnum ICC UK Ltd (from 1 July 2025)	Magnum ICC UK Supply Ltd (from 1 July 2025)
Magnum ICC UK R&D Ltd (from 1 July 2025)	

In 2024, Unilever stated its strategic intention to demerge its Ice Cream business towards the end of 2025. Prior to the demerger, the Ice Cream businesses have been internally separated from the rest of Unilever. This happened in July 2025 and involved, in the UK, the establishment of new employing companies for Ice Cream. In order to enable those transferring employees to continue to be active members of the UUKPF until demerger, Unilever PLC and the UUKPF Trustee agreed to the Ice Cream companies being admitted as Participating Employers in the UUKPF. When the demerger has completed, the Ice Cream companies will cease to participate in the UUKPF and their employees will cease active membership of the UUKPF.

Transfer values

Transfer values are calculated in line with Section 97 of the Pension Schemes Act 1993 as amended by The Occupational Pension Schemes (Transfer Values) (Amendment) Regulations 2008, which came into force on 1 October 2008. A Cash Equivalent Transfer Value ('CETV') is a cash sum representing the expected cost of providing the member's benefits in the Fund. The Trustees set the assumptions for calculating CETVs (having taken advice from the Fund Actuary) which, taken as a whole, need to provide at least the "best estimate" of the amount required to make provision within the Fund for the member's benefits.

The Trustees reviewed the CETV calculation basis following the completion of the valuation of the Fund as at 31 March 2022. In July 2022, a communication was sent to inform affected members that Unilever's discretionary practice of waiving the early retirement reductions from ages 60 to 65 will be gradually phased out, and this eventually ended on 1 January 2025. Transfer value calculations included an allowance for this only where the member concerned was already eligible for the discretionary practice to apply. Transfer value calculations did not allow for discretionary increases to pensions in payment or deferred pensions above the guaranteed amounts.

Trustee Knowledge and Understanding ('TKU')

By law, trustees of pension schemes are required to have a certain level of knowledge and understanding of pensions ('TKU'). The Fund continues to run a training programme to ensure that the Trustees meet the 'TKU' standards, which includes:

- an induction programme for new Trustees,
- completing TPR's online trustee toolkit,
- an annual Performance Development Plan process for Trustees to identify any gaps in knowledge, and activities they will undertake to develop their TKU,
- keeping logs of training received during the year for each Trustee and the Board as a whole, and
- annual training days and regular on the job training as needed as specific matters are considered.

Other information

The Fund is a "registered pension scheme" for the purposes of the Finance Act 2004 and, as provided by legislation, some of its income and chargeable gains are free of taxation. The Trustees confirm that the financial statements have been prepared and audited in accordance with the regulations made under Section 41 (1) and (6) of the Pensions Act 1995.

The Annual Report and Financial Statements were approved at a meeting of the Board on 9 October 2025.

On behalf of the Trustees

Virginia Holmes
Chair

Andy Rowell
Secretary

10 October 2025

UNILEVER UK PENSION FUND

DEFINED CONTRIBUTION ANNUAL STATEMENT

Introduction

The Unilever UK Pension Fund (the 'Fund') is a "hybrid" scheme as it provides both Defined Benefit (DB) and Defined Contribution (DC) benefits. The DB sections of the Fund are:

- The Final salary plan, closed to all members from 1 July 2012, and
- The Career average plan, closed to new entrants from 1 October 2021.

Defined Contribution section membership was available from 1 January 2008, allowing members of the DB sections to top up their DB benefits. From 1 October 2021 the section was expanded to allow for membership on a DC only basis as well i.e. for employees not currently building up DB benefits. Given that there are different types of members of this section, for ease throughout this statement we refer to there being two "plans":

- The "Investing Plan" – for members who built/are building up benefits in the DB section at the same time as the DC section and members who opted out of the DB section on/after 30 September 2021, remained in relevant employment and built up/are building up benefits in just the DC section, and
- The "Retirement Savings Plan" – for members of the DC section who are not classed as Investing Plan members. These are mostly new hires from 1 October 2021.

The Fund's DC section and its "legacy" Additional Voluntary Contribution (AVC) arrangements are DC arrangements. When we refer to 'legacy' AVCs throughout this statement, we mean those AVC arrangements that were in place before the DC section and those DC arrangements that came into the Fund following Unilever's acquisition of another company which are not invested in the range of funds which are used for the DC section. Where a member with "legacy" AVCs has chosen to invest their funds in the same funds offered by the DC section, although they are not Investing Plan members everything in this statement that refers to the Investing Plan applies to them (including the Investing Plan value for members section below).

This statement, which covers the period from 1 April 2024 to 31 March 2025, is only about the Fund's DC arrangements – it covers the Fund's DC section administered by Fidelity Investments Life Insurance Limited ('Fidelity') and the Fund's various legacy AVC arrangements which are held with a number of other external providers. It is a legal requirement for trustees to include an annual statement regarding governance of their DC arrangements in the report and accounts. This statement details how the Fund Trustees:

- have designed a default investment strategy that is in the members' interests and keep it under regular review;
- ensure that core financial transactions are processed promptly and accurately;
- have assessed the value of costs and charges borne by scheme members; and
- ensure Trustee Knowledge and Understanding requirements are met

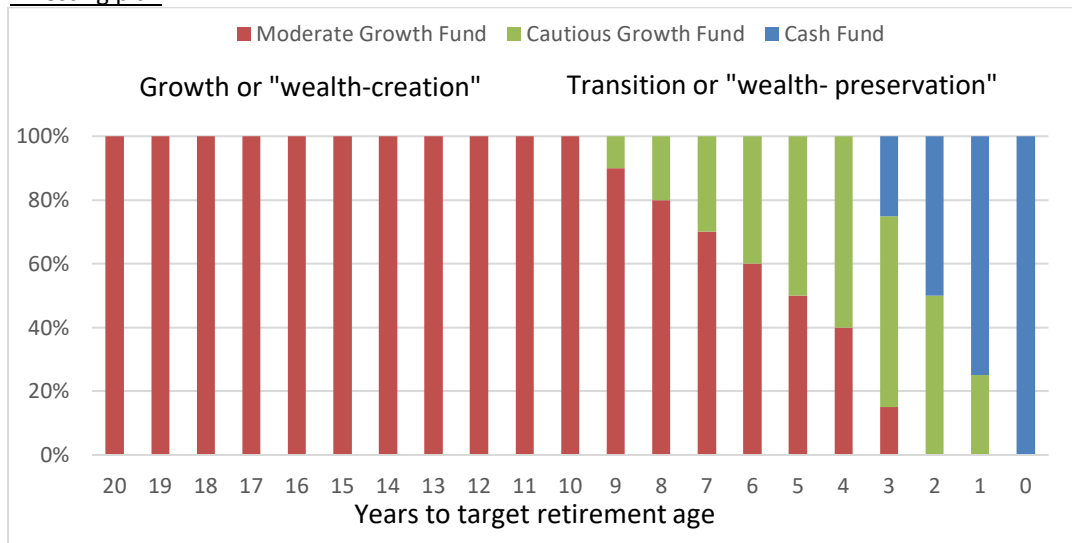
The default investment strategies

The Fund is used as a 'qualifying scheme' for auto-enrolment. The Investing Plan and the Retirement Savings Plan have a range of funds in which members can choose to invest, including a default investment strategy. Members who do not actively choose funds to invest in are placed in a default investment strategy which, for both the Investing Plan and Retirement Savings Plan are lifestyle arrangements with three funds: the Moderate Growth Fund, the Cautious Growth Fund and the Cash Fund. The Statement of Investment Principles for the default strategies ('Default SIP') attached as Appendix 1 gives more information about the default strategies. There is no default strategy associated with the legacy AVC arrangements.

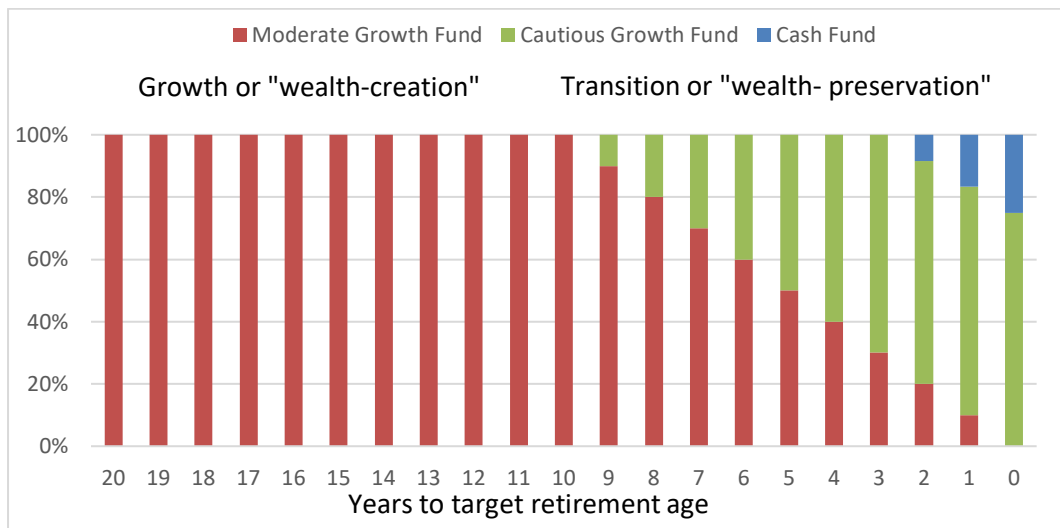
The following graphs show the investment glidepaths of the default investment strategies:

UNILEVER UK PENSION FUND
DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Investing plan



Retirement Savings plan



Asset allocation of the default investment funds

The table below provides a summary of the assets held by the funds which make up the default lifestyle strategies in the Investing Plan and Retirement Savings Plan (the default investment funds) over the reporting period.

Investing Plan default lifestyle strategy

Asset class	Allocation (%) for a member under 55 years old	Allocation (%) 1 day before default retirement age (65)
Cash	1.0%	100.0%
Bonds	26.4%	0.0%
Listed equities	71.1%	0.0%
Private equity	0.0%	0.0%
Infrastructure	0.0%	0.0%
Property/Real estate	0.0%	0.0%
Private debt/Credit	0.0%	0.0%
Other	1.5%	0.0%
Total	100%	100%

UNILEVER UK PENSION FUND
DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Retirement Savings Plan default lifestyle strategy

Asset class	Allocation (%) for a member under 55 years old	Allocation (%) 1 day before default retirement age (65)
Cash	1.0%	35.2%
Bonds	26.4%	37.5%
Listed equities	71.1%	26.7%
Private equity	0.0%	0.0%
Infrastructure	0.0%	0.0%
Property/Real estate	0.0%	0.0%
Private debt/Credit	0.0%	0.0%
Other	1.5%	0.6%
Total	100%	100%

Note: all figures have been rounded to sum 100% and may not therefore be exact

DC section review (including the review of the default arrangements and their performance for the Investing plan and the Retirement Savings plan)

The Trustees review their aims, objectives and policies in relation to the funds available in the Investing Plan and the Retirement Savings Plan, including the default investment strategies, and the performance of default investment strategies, at least every three years.

A full review of the default investment strategies and the performance of the default arrangements was not carried out during the period covered by this statement.

The most recent full review of the default strategies and the performance of the default arrangements took place in 2022 and was completed on 8 December 2022.

As part of the review the Trustees considered, among other things, the interests of members, the risk and return profile, fees and the performance of the default arrangements against their aims and objectives. As a result of the review, after considering the advice from a professional investment consultant, the Trustees reached the following conclusions:

- the current fund choices and their objectives remain appropriate for both the Investing Plan and Retirement Savings Plan members
- the current automatic switching facilities and default arrangements remain appropriate for both the Investing Plan and Retirement Savings Plan members
- the existing asset allocations should be retained for all funds except for the Long-term Inflation Target Fund where it was agreed that the asset allocation should be adjusted to 30% Global Property, 40% Index Linked Gilts and 30% Infrastructure Equity.

The following changes to the underlying funds making up the default investment strategies were also agreed:

- replacement of the manager of the developed equity allocation in the Global Equity Fund to improve manager diversification, risk profile and sustainability characteristics of the DC equity structure. This change impacts the Moderate Growth and Cautious Growth Funds.
- replacement of the Cash fund manager to increase opportunity set and portfolio liquidity. This change impacts the Cautious Growth Fund and the Cash Fund.

These changes were aimed at offering members better risk adjusted returns. The transfer of assets required to implement these changes took place in August 2023 and was completed successfully on 22 August 2023.

Changes to the Default SIP were approved on 7 August 2023 to reflect the changes to the default arrangements made as noted above. The Default SIP was updated to include wording on the Trustees' policy on investments in illiquid assets, and to include further details surrounding voting and engagement, and was approved on 4 June 2024. The Default SIP attached to this statement was approved again with no changes on 9 October 2025.

The next full review of both the Investing Plan and Retirement Savings Plan default strategies and the performance of those default arrangements is currently underway.

UNILEVER UK PENSION FUND DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

In addition to the processes described above, the Trustees also monitor the performance of the funds in the default arrangements on a quarterly basis. Based on the monitoring conducted during the Scheme year the Trustees are satisfied that the funds in the default arrangements were performing broadly as expected and consistent with their aims and objectives.

The Trustees are satisfied that the objectives of the funds making up the default investment strategies are being met, which is demonstrated by the table shown below.

Fund	Objective aim	1 year net return to 31 March 2025	3 year net return to 31 March 2025 (p.a.)	5 year net return to 31 March 2025 (p.a.)	Net return since launch* to 31 March 2025 (p.a.)
Moderate Growth Fund	Achieve a return over the long term (5 years or more) that exceeds the return on the Cautious Growth Fund (albeit with a higher prospect that a negative return could be experienced over the same period than the Cautious Growth Fund)	5.0%	5.4%	11.4%	6.3%
Cautious Growth Fund	Achieve a return over the long term (5 years or more) that exceeds the return on the Cash fund (albeit with a higher prospect that a negative return could be experienced over the same period than the Cash fund)	1.7%	-0.7%	3.5%	4.6%
Cash Fund	Preserve capital whilst aiming to provide a return on investments similar to that which might be achieved on cash deposits in a bank or building society	4.9%	4.0%	2.3%	1.2%

* The launch date for the Moderate Growth Fund and the Cautious Growth Fund was 7 December 2007 and for the Cash Fund was 14 January 2008.

Core financial transactions

The efficient running of a DC arrangement depends on the prompt and accurate processing of financial transactions which include (but are not limited to):

- the investment of contributions to the DC arrangements;
- the transfer of assets relating to members into and out of the DC arrangements;
- the transfer of assets relating to members between different investments within the DC section; and
- payments from the DC arrangements to, or in respect of, members.

The completion of these transactions involves various external parties. The Trustees understand that if the above transactions are not processed correctly or are delayed, members' retirement savings could be affected. As such the Trustees operate measures and controls aimed at ensuring that the correct amounts for the correct members are invested, or paid out to, or in respect of members in a timely manner. It is the Fund's administrators – Capita and Fidelity – who process core financial transactions. The measures and controls operated by the Trustees are:

Service Level Agreements (SLAs)

Agreements are in place with both Capita and Fidelity by which they commit themselves to complete a range of tasks, and which set out how long each task (including core transactions) should take and the agreed expectations for service level performance levels. The service levels are based on legal requirements, regulatory guidance and industry practice. In addition, to help Trustees monitor that the SLAs are being met:

- Fidelity and Capita report quarterly on their performance against those SLAs; and
- Fidelity confirms on a quarterly basis whether contributions have been processed accurately and in a timely manner by them in accordance with the agreed SLAs. Fidelity provided positive assurance that this was the case for the relevant Scheme year.

Fidelity and Capita report on any transactions not processed within their SLAs. The Unilever UK pensions team (UUKP) then investigate the cause of the delay and agree any remedial actions.

UNILEVER UK PENSION FUND DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Contribution checks

The Unilever UK Pensions Finance Team carries out a monthly reconciliation, on a member-by-member basis, to identify any differences between the contributions reported as being paid to the Investing Plan and Retirement Savings Plan by the payroll provider and the contributions reported as being received by the Investing Plan and Retirement Savings Plan provider. This reconciliation is also carried out at Fund year end. Any differences are reported to the UK Pensions Expert Pensions Team for investigation and correction if necessary.

Processes in place with external parties

Fidelity has their own internal processes and controls in place to ensure financial transactions are processed promptly and accurately. These processes include:

- A reconciliation of the contribution file against the payment amount received;
- A reconciliation of payments received against payments invested;
- A check to ensure all deals have been placed, and to identify any undealt cash;
- A report to identify members for whom contributions have not been received over a particular period (where Fidelity would have expected to receive contributions); and
- Contributions are invested automatically according to members' instructions – to ensure speed of investment.

UUKP have further reviewed the processes in place and considered the various metrics that are tracked on a quarterly basis to assess core financial transactions which in summary assess the speed and accuracy of the investment of contributions, transfers in and out, disinvestment on retirement and investment switches.

The results of all the above reporting and monitoring checks are summarised on a quarterly basis in a report that is given to the Audit and Risk Committee of the Trustees.

The Trustees are satisfied that core financial transactions were processed promptly and accurately during the Fund year.

Charges and transaction costs

This section covers charges and transaction costs applicable to the default investment strategies under the Fund and the self-select funds available in the Investing Plan and the Retirement Savings Plan. Charges and transaction costs for the Legacy AVCs and the additional automatic switching facilities available in the Investing Plan and the Retirement Savings Plan are included in Appendix 2. When preparing this section of the statement the Trustees have taken account of the relevant statutory guidance.

Investing plan and Retirement Savings plan

Each fund available in the Investing Plan and Retirement Savings Plan carries a 'total charge, which includes an investment management charge, as well as the costs of administering the plans. This is called the 'Total Expense Ratio' (TER) and is expressed as a percentage of the fund value. Members pay these charges from their account, and the charges will vary from fund to fund. Fidelity take account of the charges when they work out the daily quoted price for each fund. No performance-based fees were incurred in relation to the Fund's default arrangements during the period covered by this statement.

The table below sets out the TERs that applied to the Investing Plan and Retirement Savings Plan funds in the default arrangements and the self-select funds during the Fund year to 31 March 2025:

Fund	Charge during the Fund year to 31 March 2025
Moderate Growth Fund*	0.42%
Cautious Growth Fund*	0.36%
Cash Fund*	0.26%
Bond Fund	0.21%
Global Equity Fund	0.37%
Emerging Markets Fund	0.36%
Long-term Inflation Target Fund	0.25%

*The three funds together are used in the default automatic switching facilities for both the Investing plan and the Retirement Savings plan. However, they are also offered separately as self-select funds or part of other self-select automatic switching facilities.

UNILEVER UK PENSION FUND DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

The Department for Work and Pensions has, from April 2015, stated that the total charges for default funds within DC schemes used for automatic enrolment should be capped at 0.75%. The Trustees are pleased to confirm that the charges for all Investing Plan and Retirement Savings Plan funds are comfortably below this charge cap.

In this statement we are also required to show details of the transaction costs that have applied during the year. Transaction costs are incurred by members and are reflected in the unit-price of the underlying fund. They occur due to:

- Investment managers buying and selling securities (tradable financial assets) underlying the funds, as part of the day to day management of those funds; and
- Members requesting switches between funds, or those switches taking place during automatic switching.

The transaction costs shown below are provided by Fidelity and have been calculated on a methodology known as 'slippage cost' This compares the price of the stocks being traded when a transaction was executed, with the price at which the transaction was requested. Market movements during any delay in transacting may be positive or negative and may also outweigh other explicit transaction costs. For this reason, overall transaction costs calculated on the slippage cost method can be negative as well as positive.

Fund	Transaction Costs to 31 March 2025
Moderate Growth Fund	-0.06%
Cautious Growth Fund	0.00%
Cash Fund	-0.02%
Bond Fund	-0.01%
Global Equity Fund	-0.23%
Emerging Markets Fund	-0.13%
Long-term Inflation Target Fund	0.11%

Default automatic switching facilities – variation of charges and transaction costs

The default automatic switching facilities for the Investing Plan and the Retirement Savings Plan have been set up as lifestyle approaches, which means that members' assets are automatically moved between different investment funds as they approach their target retirement date. In both default arrangements members are invested with a 100% allocation to the Moderate Growth Fund whilst they are at least 10 years from the target retirement date. As the member approaches retirement, assets are gradually moved to the Cautious Growth Fund, and then the Cash Fund as demonstrated in the flightpath graphs in the section "The default investment strategies" above.

This means that the level of charges and transaction costs will vary depending on how close members are to their target retirement date, due to the weighting of the funds they are invested in. The annualised charges and transaction costs applicable as at 31 March 2025 (but noting that the charges and costs applicable throughout the Scheme year for each fund are set out above) and the weighting of the funds are set out below at various points in the default arrangements. Details of cost and charges for the additional automatic switching facilities available in the Investing Plan and the Retirement Savings Plan are included in Appendix 2.

Investing plan

Years to target retirement date	Weighting of funds	TER	Transaction costs
10+ years	100% Moderate Growth Fund	0.42%	-0.06%
7 years	70% Moderate Growth Fund 30% Cautious Growth Fund	0.40%	-0.04%
4 years	40% Moderate Growth Fund 60% Cautious Growth Fund	0.38%	-0.02%
2 years	50% Cautious Growth Fund 50% Cash Fund	0.31%	-0.01%
At retirement	100% Cash Fund	0.26%	-0.02%

UNILEVER UK PENSION FUND
DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Retirement Savings plan

Years to target retirement date	Weighting of funds	TER	Transaction costs
10+ years	100% Moderate Growth Fund	0.42%	-0.06%
7 years	70% Moderate Growth Fund 30% Cautious Growth Fund	0.40%	-0.04%
4 years	40% Moderate Growth Fund 60% Cautious Growth Fund	0.38%	-0.02%
2 years	20% Moderate Growth Fund 71.67% Cautious Growth Fund 8.33% Cash Fund	0.36%	-0.01%
At retirement	75% Cautious Growth Fund 25% Cash Fund	0.34%	-0.01%

Net investment returns

This section states the annual return, after the deduction of member borne charges and transaction costs, for all default arrangements and investment options that members are able, or were previously able, to select and in which members' assets were invested during the Scheme year. When preparing this section of the statement the Trustees have taken account of the relevant statutory guidance. Figures have been calculated in accordance with DWPs statutory guidance and are annual geometric averages.

For the arrangements where the investment returns vary with age, such as for the default strategies and for the alternative lifestyle strategies, the investment returns are shown over various periods to the end of the Scheme year for a member aged 25, 45 and 55 at the start of the period.

Members should remember that the Retirement Savings Plan only launched in October 2021 and as such, some of the figures below (5 years to and since launch to 31 March 2025) are illustrative and show how the default strategy might have performed if it had been available for those periods. The illustrative calculations have been possible as the funds that are used in the default arrangement for the Retirement Savings Plan are the same as the funds used in the Investing Plan default arrangement and the net returns since launch for those funds are known.

Investment performance for self-select funds and other automatic switching facilities available in the Investing Plan and the Retirement Savings Plan and the performance of the Legacy AVC funds are shown in Appendix 3.

Investing plan default strategy - Moderate Growth to Cash

Age at start of investment period	Annualised returns to 31 March 2024			
	1 year	3 years (p.a.)	5 years (p.a.)	Since launch* (p.a.)
25	5.0%	5.4%	11.4%	6.3%
45	5.0%	5.4%	11.4%	Not readily available
55	5.0%	4.9%	10.2%	Not readily available

Retirement Savings plan default strategy – Moderate Growth to Targeting Flexibility

Age at start of investment period	Annualised returns to 31 March 2024			
	1 year	3 years (p.a.)	5 years (p.a.)	Since launch* (p.a.)
25	5.0%	5.4%	11.4%	6.3%
45	5.0%	5.4%	11.4%	Not readily available
55	5.0%	4.9%	10.2%	Not readily available

* The launch date for the Moderate Growth Fund and the Cautious Growth Fund was 7 December 2007 and for the Cash Fund was 14 January 2008.

UNILEVER UK PENSION FUND DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Impact of costs and charges - illustrations

The Trustees must prepare an illustration showing the impact of the costs and charges typically paid by a member of the plan on their retirement savings outcomes. The illustrations below meet the statutory guidance provided by the Department for Work and Pensions.

As well as taking into account the fund charges deducted in relation to investment management and administration services (the Annual Management Charge, or 'AMC'), the illustrations also allow for investment transaction costs.

All of the projected fund values shown are purely illustrative and are based on assumptions set out below regarding future rates of return and inflation that may not be borne out in practice. The illustrative fund values are expressed in today's terms and do not need to be reduced further for the effect of future inflation. For example, a projected fund value after 30 years of £100,000 has the equivalent purchasing power to that of £100,000 today, assuming inflation at 2.5% p.a.

Illustrations have been prepared for the following investments in line with the guidance provided by the Department for Work and Pensions:

- Default investment strategy;
- Fund with the highest charges (Moderate Growth Fund); and
- Fund with the lowest charges (Bond Fund).

The following example illustrations show the impact of charges for members who continue to contribute until they retire (examples A, B, C, D, and E) and for members who have ceased contributions, whether as an active member or due to being a deferred member (examples F and G).

In preparing the illustrations, the following assumptions have been made:

- Future inflation assumed to be 2.5% p.a.
- Contributions assumed to increase at 1% for Investing Plan members (where paid). This rate is an approximate rate derived on the basis that only the members' Additional Voluntary Contribution amounts increase at 2.5% p.a. and the Company contribution will stay level.
- Contributions assumed to increase at 2.5% p.a. for Retirement Savings Plan members (where paid).
- The youngest member is aged 20 in the Investing Plan and 16 in the Retirement Savings Plan.
- The estimated growth rates that have been used are consistent with the approach used in the production of annual benefit statements.
- The default investment strategy projected growth rates vary with age, given that the strategies' asset allocations change over the 10 years prior to age 65. The following are examples of the average growth rates and costs and charges used over the period to age 65:

Age	Investing plan			Retirement Savings plan		
	Average growth rate (before charges) (p.a.)	Average TER (p.a.)	Average transaction cost (p.a.)	Average growth rate (before charges) (p.a.)	Average TER (p.a.)	Average transaction cost (p.a.)
16	N/A	N/A	N/A	5.81%	0.41%	0.00%
20	5.71%	0.40%	0.00%	N/A	N/A	N/A
25	5.68%	0.40%	0.00%	5.76%	0.41%	0.00%
35	5.57%	0.40%	0.00%	5.68%	0.41%	0.00%
45	5.36%	0.39%	0.00%	5.53%	0.41%	0.00%
55	4.71%	0.36%	0.01%	5.05%	0.40%	0.00%

- The projected growth rate and cost and charge assumptions for the funds in the default strategies for both the Investing plan and the Retirement Savings plan are as follows:

Fund	Growth rate (before charges) (p.a.)	TER (p.a.)	Transaction cost (p.a.) (annualised over five years ending 31 March 2025)
Cash Fund	2.0%	0.26%	0.00%
Moderate Growth Fund	6.0%	0.42%	0.00%
Cautious Growth Fund	4.0%	0.36%	0.02%

UNILEVER UK PENSION FUND
DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

While illustrations for a variety of accumulated fund values and contribution amounts are shown, in practice, the membership profiles of the Investing Plan and Retirement Savings Plan are such that the individual accumulated fund values and annual contribution inputs vary significantly between members, even for members at the same age. No one accumulated fund value or contribution amount is representative of the membership as a whole or representative of a particular age group.

However, the annual percentage rates of investment return, Total Expense Ratios and transaction costs do not depend on the amount of money held in an individual member's Retirement Account. Similarly, they do not depend on the annual amount of contributions that the member is paying. These percentage rates for any fund are the same for all members who invest in that fund, regardless of the amount of their savings.

Finally, it should be noted that in line with legal requirements, these illustrations are designed only to show the cumulative impact that investment charges and transaction costs can have on accumulated fund values at retirement age. They are not intended to provide information or guidance to members on whether a particular fund is best suited to their requirements. In selecting funds, members should have regard not only to charges and potential transaction costs but also to factors such as expected future returns and their capacity for and tolerance of risk.

Investing plan

Default investment strategy

Example	Period of investment to age 65 (years)	Assumed starting fund value (£)	Assumed annual contribution (£)	Total fund at retirement (£) in today's terms		
				excluding charges	with charges	deducted in charges
A (Age 20)	45	1,150	2,730	£226,943	£201,982	11.00%
B (Age 25)	40	6,670	4,960	£351,960	£317,409	9.82%
C (Age 35)	30	20,860	6,720	£335,403	£310,462	7.44%
D (Age 45)	20	57,940	12,240	£399,278	£379,079	5.06%
E (Age 55)	10	90,640	13,710	£258,172	£251,245	2.68%
F (Age 45)	20	21,750	0	£37,641	£34,904	7.27%
G (Age 55)	10	51,740	0	£64,004	£61,713	3.58%

Moderate Growth Fund (highest charges)

Example	Period of investment to age 65 (years)	Assumed starting fund value (£)	Assumed annual contribution (£)	Total fund at retirement (£) in today's terms		
				excluding charges	with charges	deducted in charges
A (Age 20)	45	1,150	2,730	£230,959	£205,323	11.10%
B (Age 25)	40	6,670	4,960	£360,160	£324,347	9.94%
C (Age 35)	30	20,860	6,720	£347,092	£320,716	7.60%
D (Age 45)	20	57,940	12,240	£419,015	£397,058	5.24%
E (Age 55)	10	90,640	13,710	£278,144	£270,143	2.88%
F (Age 45)	20	21,750	0	£42,570	£39,372	7.51%
G (Age 55)	10	51,740	0	£72,385	£69,613	3.83%

UNILEVER UK PENSION FUND
DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Bond Fund (lowest charges)

Example	Period of investment to age 65 (years)	Assumed starting fund value (£)	Assumed annual contribution (£)	Total fund at retirement (£) in today's terms		
				excluding charges	with charges	deducted in charges
A (Age 20)	45	1,150	2,730	£230,959	£216,821	6.12%
B (Age 25)	40	6,670	4,960	£360,160	£340,471	5.47%
C (Age 35)	30	20,860	6,720	£347,092	£332,684	4.15%
D (Age 45)	20	57,940	12,240	£419,015	£407,101	2.84%
E (Age 55)	10	90,640	13,710	£278,144	£273,833	1.55%
F (Age 45)	20	21,750	0	£42,570	£40,829	4.09%
G (Age 55)	10	51,740	0	£72,385	£70,890	2.07%

Retirement Savings plan

Default investment strategy

Example	Period of investment to age 65 (years)	Assumed starting fund value (£)	Assumed annual contribution (£)	Total fund at retirement (£) in today's terms		
				excluding charges	with charges	deducted in charges
A (Age 16)	49	1,050	3,150	£388,521	£344,740	11.27%
B (Age 25)	40	11,540	5,840	£521,227	£472,539	9.34%
C (Age 35)	30	16,290	9,110	£500,469	£466,199	6.85%
D (Age 45)	20	33,280	17,630	£547,524	£522,796	4.52%
E (Age 55)	10	15,950	9,630	£130,134	£127,203	2.25%
F (Age 45)	20	14,240	0	£25,466	£23,578	7.42%
G (Age 55)	10	23,790	0	£30,411	£29,277	3.73%

Moderate Growth Fund (highest charges)

Example	Period of investment to age 65 (years)	Assumed starting fund value (£)	Assumed annual contribution (£)	Total fund at retirement (£) in today's terms		
				excluding charges	with charges	deducted in charges
A (Age 16)	49	1,050	3,150	£392,971	£348,409	11.34%
B (Age 25)	40	11,540	5,840	£530,495	£480,430	9.44%
C (Age 35)	30	16,290	9,110	£510,400	£474,993	6.94%
D (Age 45)	20	33,280	17,630	£561,557	£535,716	4.60%
E (Age 55)	10	15,950	9,630	£135,344	£132,192	2.33%
F (Age 45)	20	14,240	0	£27,871	£25,778	7.51%
G (Age 55)	10	23,790	0	£33,282	£32,008	3.83%

UNILEVER UK PENSION FUND
DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Bond Fund (lowest charges)

Example	Period of investment to age 65 (years)	Assumed starting fund value (£)	Assumed annual contribution (£)	Total fund at retirement (£) in today's terms		
				excluding charges	with charges	deducted in charges
A (Age 16)	49	1,050	3,150	£392,971	£368,355	6.26%
B (Age 25)	40	11,540	5,840	£530,495	£502,987	5.19%
C (Age 35)	30	16,290	9,110	£510,400	£491,081	3.78%
D (Age 45)	20	33,280	17,630	£561,557	£547,552	2.49%
E (Age 55)	10	15,950	9,630	£135,344	£133,647	1.25%
F (Age 45)	20	14,240	0	£27,871	£26,731	4.09%
G (Age 55)	10	23,790	0	£33,282	£32,595	2.07%

Value for members assessment

The Trustees are required to assess annually the extent to which member borne charges and transaction costs represent good value for members. The Trustees receive input from an external consultant, Barnett Waddingham, during this assessment. The Trustees note that value does not just mean achieving the lowest price. Any assessment of value must also consider the overall quality of service. Accordingly, the assessment for the 2024-25 Scheme year considered the following:

- the level of charges borne by members against comparable market alternatives available to the Trustees; and
- the quality of the services received in return for these charges, including:
 - investment performance;
 - the likelihood of a fund achieving its objectives in future; and
 - administration service quality.

The Barnett Waddingham assessment of value for members advised that the Trustees can rate the Investing Plan and Retirement Savings Plan overall as excellent value in relation to member borne costs and charges when considering the areas above. In doing so, Barnett Waddingham benchmarked the Scheme's charges not only against other bundled arrangements such as master trusts but also against the charges that might arise were the Trustees to adopt an unbundled approach. Barnett Waddingham also considered the likelihood of the funds achieving their objectives in future years.

Legacy AVCs

A smaller number of members (fewer than 250) of the UUKPF have DC funds remaining in the legacy AVC arrangements that are invested in different funds to those used by the Investing Plan or Retirement Savings Plan. These legacy AVC funds provide a proportionately small top up to members' main benefits provided through the Final salary plan and for a few members of the Career average plan. The Trustees have similarly assessed value in relation to member borne deductions for these legacy AVC funds. Overall, Barnett Waddingham concluded that given the size and nature of the unit-linked legacy AVC arrangements and the charges payable by members, they provide reasonable value for members, albeit the charges payable in some cases are higher than would be expected in a modern DC arrangement like the Investing Plan. It is noted that this assessment is necessarily less comprehensive than the detailed assessment conducted in relation to the Investing Plan and Retirement Savings Plan. The reasons for that include:

Incomplete data on costs and charges

Although the Trustees have received data on charges from all providers, a number of them do not calculate or disclose explicit cost and charges information for certain funds, notably with-profit and cash deposit funds. Also, some of the caveats that accompany disclosures on costs and charges (for example, in relation to the 'cost of guarantees' in relation to with-profits) make it difficult for the Trustees to assess the reliability of those disclosures.

Lack of detailed comparability with other legacy AVC arrangements

Few alternative providers of AVC arrangements would be able or willing to quote terms to enable detailed price comparisons to be made.

UNILEVER UK PENSION FUND DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Lack of data on quality of funds

As part of a value assessment, the Trustee would wish to assess the quality of the replacement funds from an investment perspective. However, few of the funds under AVC contracts are rated by investment consultants and commissioning a rating for such funds would likely be disproportionately expensive to the level of AVC assets under management.

Notwithstanding these restrictions, the Trustees have made the following observations on value in relation to legacy AVCs:

- The cash deposit funds available have no explicit charges and in the longer-term have offered a relatively low interest rate, if any at times, net of implicit charges. A capital guarantee is given which some members value. Given this guarantee, these options appear to offer reasonable value. Also, these members have the option to move these funds to the funds in the Investing Plan range if they would like to do so.
- With-profit funds are often not fully transparent in relation to costs and charges. This lack of transparency is evident from the disclosures obtained to date by the Trustees, with some providers stating that they don't calculate explicit charges but rather include them as part of the broader calculations on bonus rates. Also, some providers have mentioned additional charges in respect of the cost of guarantees but have not stated what those costs are. The Trustees will continue to press for additional clarity in relation to the costs and charges borne by these funds. All members of these funds have the option to move their funds to the funds in the Investing Plan range if they would like to do so.
- Whilst the majority of unit-linked funds (but not all) have significantly higher total charges than the funds in the Investing Plan range, not all of the unit-linked investment funds are directly comparable with the funds in the Investing Plan in terms of risk profile and performance expectations. However, the Trustees do regularly write to members with unit-linked funds to provide information on the funds they are in and those offered by the Investing Plan, which the Trustees believe offer good value. The option for members to move their unit-linked funds into the funds in the Investing Plan range remains open.

As noted above, Barnett Waddingham concluded that the legacy AVC arrangements provide reasonable value for members. The option for members to move their funds into funds offered by the Investing Plan remains open.

Santander closure of policy

Following notice from Santander to terminate their agreement with the Trustees of the UUKPF, the Santander legacy AVC policy was closed on 9 May 2024. Prior to the closure, communications were sent to members in February 2024 to inform them of their options. After taking investment advice, the Trustees decided that members' funds would be moved to the Investing Plan Cash Fund for those who did not make an active choice informing the Trustees otherwise. The funds from Santander were received by the Fidelity to the Investing Plan on 9 May 2024.

Overall Conclusion

The Trustees agreed with Barnett Waddingham's assessment summarised above. With the exception of the legacy AVC funds (discussed above), overall the Trustees are satisfied that the charges and transaction costs borne by members in the Fund offer excellent value for members. All members have access to good value funds that address the varying needs for growth, inflation protection, capital stability and liquidity.

The Trustees also considered other Investing Plan and Retirement Savings Plan features that members receive value from, but which are paid for by the Company – such as the plan communications, the at-retirement support, and the cost of maintaining a Trustee Board with in-house expertise and external advisers. The Trustees note that these demonstrate the broader elements of good value provided by the Investing Plan and Retirement Savings Plan.

Knowledge and understanding of the Trustees and external support

The Fund has continued to run a training programme to ensure that the Trustees meet the legally required Trustee Knowledge and Understanding ('TKU') standards to enable them to exercise their duties and functions as trustees of the Fund. Under the TKU requirements, each Trustee Director must:

- Be conversant with the Trust Deed and Rules of the Fund, the Fund's Statement of Investment Principles and any other document recording policy for the time being adopted by the Trustees relating to the administration of the Fund generally; and
- Have, to the degree that is appropriate for the purposes of enabling the individual properly to exercise his or her functions as Trustee Director, knowledge and understanding of the law relating to pensions and trusts, the principles relating to the funding and investment of the assets of occupational pension schemes and the identification, assessment and management of risks and opportunities arising to occupational pensions schemes from the effects of climate change, including arising from steps taken because of climate change.

UNILEVER UK PENSION FUND DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

The Trustees have measures in place to comply with the legal and regulatory requirements regarding conversance and knowledge and understanding. Training is provided throughout a Trustee's term of office and the Trustees annually review whether their approach to training serves their needs. The main features of this training programme and details of how the conversance and knowledge and understanding requirements have been met during the period covered by this statement are described below.

On appointment

A new Trustee is required to complete an induction programme which aims to provide the legally required knowledge of pensions, and conversance with Fund documents.

This induction programme takes about two days in total and consists of training from UUKP and Uninvest Company on the following aspects:

- An introduction to the UUKPF, its structure and key benefits;
- Overview of the role of a Trustee and the Fund;
- Pensions and trust law as it relates to the Fund;
- Funding of the Fund;
- Investment of assets and Investment strategy of the Fund;
- Risk management of the Fund;
- Climate change considerations, and
- Employer Covenant.

In addition, Trustees are enrolled onto an externally run introductory one or two-day course.

New Trustees must complete both the induction programme and the TPR's online trustee toolkit within the first six months of appointment. The trustee toolkit is an online learning programme in which trustees complete a number of specific modules and assessments in order to be conversant with scheme specific documents and meet the level of knowledge and understanding required by law.

During the year, one Trustee Director was appointed, and they completed their induction programme within the first six months of their appointment.

After one year

After 12 months in office, Trustees complete a self-assessment of their knowledge and understanding of pensions law, investment principles and other areas of knowledge they are legally required to have as well as conversance with scheme documents. Should any gaps in knowledge be identified, Trustees will be asked to refresh their knowledge by using TPR's toolkit and if a Trustee then needs further help, individual training plans will be put in place, following a conversation with a member of the UUKP team. If no gaps are identified, Trustees will be asked to raise with UUKP any knowledge areas they wish to improve/know more about e.g. to help improve their effectiveness on their Committee, or due to a particular Board priority that year that they feel they need help understanding more about. If any topics for individuals are identified, UUKP will assist them in developing that knowledge.

Ongoing training

To understand their role better and the specifics of the Fund, Trustees have access to all Fund documents, Trustee policies and key Fund information. Fund documents include the main documents such as the Trust Deed and Rules of the Fund and the Statement of Investment Principles. Trustees are legally required to have a working knowledge of these documents and to achieve this, the importance of these documents and their purpose are covered during the induction training. In order to identify any gaps in knowledge, the Trustees are asked to self-certify whether they have a working knowledge of these documents and should they have any concerns, UUKP will point the Trustees to the documents to read again or if needed go through the documents with them. As part of the annual training review, the Trustees are reminded to continue familiarising themselves with Fund documents including the Balance of Powers which sets out the key Trustees' powers under the Trust Deed and the Rules.

The Trustee policies cover a range of topics which set out the behaviours and requirements of UUKPF Trustees. These are updated as required and the Trustees regularly carry out reviews of the policies to ensure they remain appropriate.

The Trustees are sent pensions bulletins to assist them in keeping up to date with current matters, including relevant information about changes to pensions law. Any changes to regulations, regulatory practice or the law impacting on the UUKPF or the Trustees will be highlighted at Trustee meetings. When particular matters of strategic importance are being discussed at the Committee or Board, on the job training is provided ahead of any decisions.

The Trustee Board conducts at least one formal training day annually, facilitated by external advisors, UUKP or the Uninvest Company, as necessary. Other training sessions are run as and when required.

UNILEVER UK PENSION FUND DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

The Trustees keep logs of training received during the year for each Trustee and the Trustee Board as a whole; and ongoing training during Trustee Board meetings. During the year, training sessions were held on the following subjects:

- Risk management
- Pension Dashboards
- Unconscious bias
- Future Defined Contribution developments
- Future Defined Benefit developments
- Liability driven investment
- Longevity training.

The skills, experience and external support for the Board

The Trustee Board is strengthened by its diverse professional skills and experiences, along with support from external experts and advisers. This helps the Trustee Board with the various challenges that its governance must address and in properly carrying out all its duties as Trustee of the Fund.

The Trustee Board is supported by four Committees and the Trustees consider the balance of skills and experience when deciding on the membership of the Committees.

The DC Committee has been supported by an independent DC professional throughout the year and an independent investment professional also attends each Trustee Board meeting and the Investment and Funding Committee. Unilever's in-house pensions team provides the Trustee Board with considerable operational support, with at least one of its senior members attending each Committee and Board meeting. The Uninvest Company, the in-house investment professionals, provides support to the Trustee Board, the DC Committee and the Investment and Funding Committee.

Taking into account the knowledge and experience of the Trustee Directors with the specialist advice (both in writing and whilst attending meetings) received from the appointed professional advisers (e.g. investment consultants, legal advisers), the Trustees believe they are well placed to exercise their functions as Trustee Directors of the Fund properly and effectively.

To ensure that that the governance of the Trustee Board remains appropriate, and the scheme continues to be properly run the Trustees appointed an external facilitator in 2025 to carry out a review of their effectiveness. The review concluded that the governance was strong. Minor enhancements that were identified are in the process of being implemented.

Approval of Defined Contribution Annual Statement

The Defined Contribution Annual Statement was approved by the Chair at the meeting of the Board on the 9 October 2025.

Virginia Holmes
Chairman, Unilever UK Pension Fund Trustees Limited
10 October 2025

UNILEVER UK PENSION FUND

APPENDICES TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (forming part of the Defined Contribution Annual Statement)

Appendix 1 Statement of Investment Principles

DC Default Strategy Statement

1. Introduction

This statement is prepared in accordance with regulation 2A of the Occupational Pension Schemes (Investment) Regulations 2005. It describes the Trustees' investment principles and arrangements in respect of the default investment options under the Defined Contribution (DC) Section of the Unilever UK Pension Fund.

2. Aims and objectives underlying the Default Investment Arrangements

The Trustees recognise that members of the DC section have differing investment needs and objectives, and that these may change during the course of members' working lives. The Trustees also recognise that members have different attitudes to risk. The Trustees believe that members should be encouraged to make their own investment decisions based on their individual circumstances. We therefore make available a range of investment options and automatic switching strategies, within the framework set out in the Fund rules, to enable members to tailor their investment strategy to their own needs.

The Trustees also recognise that members may not believe themselves qualified to make choices about investment options. The Fund rules provide for default investment options and specifies the investment objective that comprises its key components. There are two default investment options, depending on whether the member is a DB Retirement Account Member ("hybrid") (generally with both DB and DC benefits), or a DC Retirement Account member ("DC only"). The Trustees usually refer to hybrid members as Investing Plan members and the DC only members as Retirement Savings Plan members. Consistent with the Fund objective the default investment options chosen by the Trustees aim to deliver real returns over members' working lifetimes, whilst mitigating risk through diversification through holding different equity and bond classes, property and cash. It also encompasses a switch into less risky asset classes in the years prior to age 65. The ultimate objective is that funds at retirement are invested in assets broadly appropriate for an individual withdrawing the funds as cash for hybrid members, and that funds are invested in assets broadly appropriate for an individual planning to draw down their retirement income over time for DC only members. There are three component funds in the default strategies: Moderate Growth Fund, Cautious Growth Fund and Cash Fund, and their objectives are below:

Fund	Investment Objectives	Policy in relation to investments
Moderate Growth Fund	Achieve a return over the long term (5 years or more) that exceeds the return on the cautious growth fund (albeit with a higher prospect that a negative absolute return could be experienced over the same period than the cautious growth fund)	A pooled fund made available to the Trustee by Fidelity for the purposes of the UUKPF, where unit prices are calculated by reference to a mix of some or all of equities, property, government bonds, corporate bonds, other diversified assets, cash/money market funds, and any other assets with similar investment characteristics as decided from time to time by the Trustee having taken the advice of its investment adviser, with an asset allocation selected to be consistent with the investment objective in the second column.
Cautious Growth Fund	Achieve a return over the long term (5 years or more) that exceeds the return on the cash fund (albeit with a higher prospect that a negative absolute return could be experienced over the same period than the cash fund)	A pooled fund made available to the Trustee by Fidelity for the purposes of the UUKPF, where unit prices are calculated by reference to a mix of some or all of equities, property, government bonds, corporate bonds, other diversified assets, cash/money market funds and any other assets with similar investment characteristics as decided from time to time by the Trustee having taken the advice of its investment adviser, with an asset allocation selected to be consistent with the investment objective.
Cash Fund	Preserve capital whilst aiming to provide a return on investments similar to that which	A pooled fund made available to the Trustee by Fidelity for the purposes of the UUKPF, where unit prices are calculated by reference to a mix

UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Fund	Investment Objectives	Policy in relation to investments
	might be achieved on cash deposits in a bank or building society	of some or all of cash deposits, money market funds and any other assets with similar investment characteristics as decided from time to time by the Trustee having taken the advice of its investment adviser, with an asset allocation selected to be consistent with the investment objective

In light of the above, the Trustees have adopted the following objectives in relation to the default arrangements:

- To generate a good level of real return over members' working lifetimes, whilst mitigating risk through diversification.

The growth phase structure for both default arrangements invests in the Moderate Growth Fund. This Fund holds a diversified range of assets that is expected to provide long term returns similar to those of equities, but with less volatility.

- To provide a strategy that reduces investment risk for members as they approach retirement.

As a member's account grows, investment risk will have a greater impact on retirement outcomes. Therefore, the Trustee believes that a default arrangement that seeks to reduce investment risk as the member approaches retirement is appropriate. This is achieved via automatic switching over a 10 year switching period before retirement. Initially funds are switched from the Moderate Growth Fund to the Cautious Growth Fund. This gives members' accounts the opportunity to still grow at a reasonable rate and stay 'diversified' – that is, spread across a range of investments. For Hybrid members, during the last 4 years before retirement age, funds are switched into the Cash Fund. For DC only members, during the last 3 years before retirement age, 25% of funds are switched into the Cash.

- To invest members' accounts at retirement in assets that are broadly appropriate considering the likely form in which they will draw benefits. This assumes that hybrid members will likely withdraw funds at retirement as cash, whereas DC only members will likely draw down their retirement income over time.

At age 65, for hybrid members, 100% of the member's assets will be invested in the Cash Fund reflecting the fact that most members will have acquired significant DB (Defined Benefit) rights (relative to their DC benefits) and will therefore wish to use their account to provide cash rather than additional income. At age 65, for DC only members, 75% of the member's assets will be invested in the cautious growth fund, with 25% invested in the Cash Fund. This reflects the fact that most of these members will likely want to transfer out of the UUKPF and keep their account invested while drawing an income from it over time, 25% of which would be as tax free cash.

- To achieve a market return, subject to fees, broadly equivalent to the composite benchmark (for each Default Fund) which is comprised of the indices of each of the underlying sub funds as outlined in section 8.

The Trustees monitor market performance on a quarterly basis.

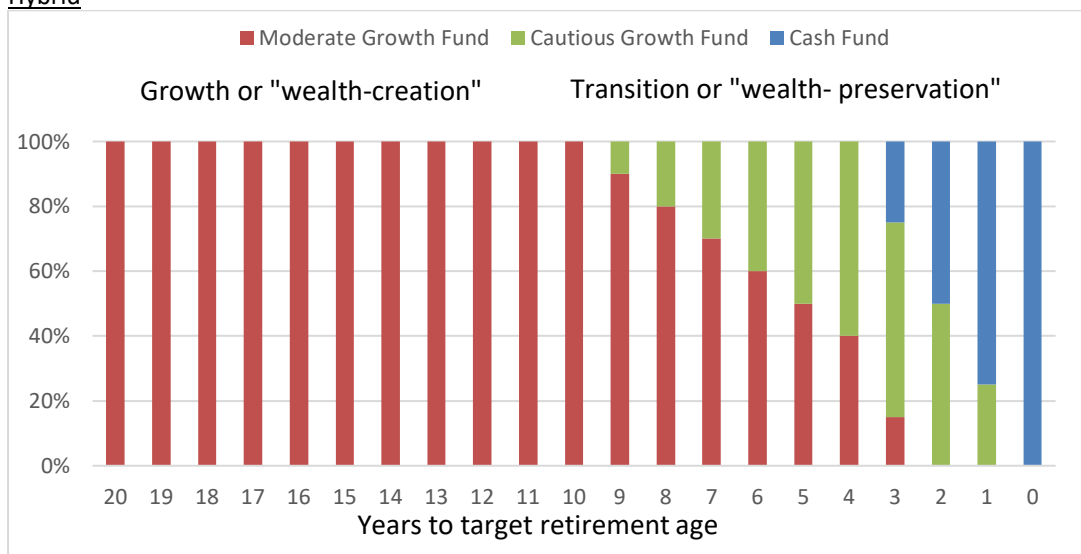
3. Investments

Members within the default arrangements are invested in a 100% allocation to the Moderate Growth Fund whilst they are at least 10 years from the target retirement age. As the member approaches retirement, assets are gradually moved to the Cautious Growth Fund, and then the Cash Fund as shown in the switching matrices below.

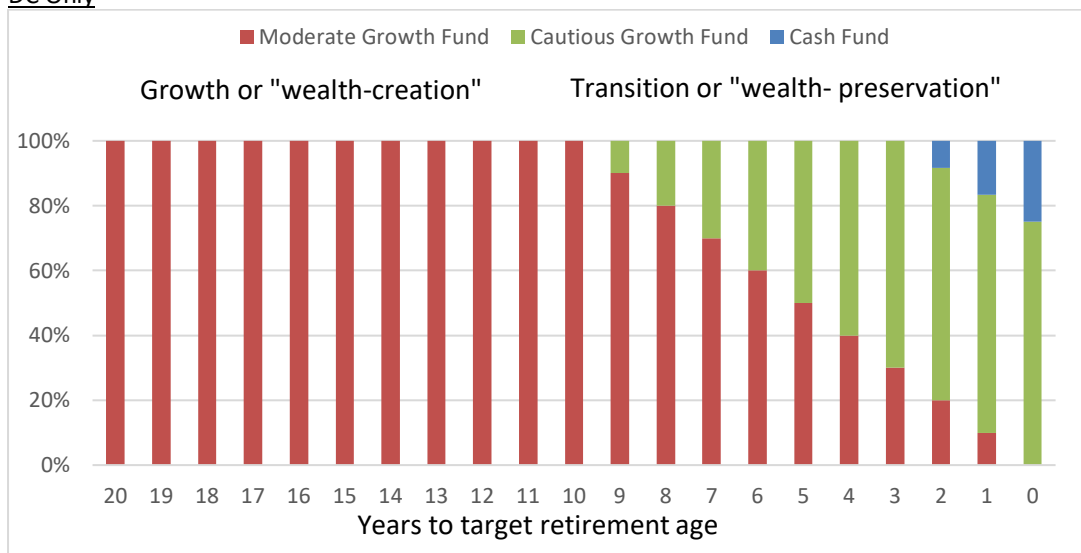
UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Hybrid



DC Only



4. Measurement and management of risk

Risk is not considered in isolation, but in conjunction with expected investment returns and retirement outcomes for members. In designing the default arrangements, the Trustees have explicitly considered the trade-off between risk and expected returns. The specific risks of which the Trustees take account include, but are not limited to:

Risk of underperformance: a fund offered by the Trustees may not meet the relevant investment objective with regard to performance. This risk is considered by the Trustees and their investment adviser within the ongoing review of the performance of the funds.

Risk of fraud, poor advice or acts of negligence: the Trustees seek to minimise this risk by ensuring that their advisers and third-party service providers are suitably qualified and experienced, that suitable liability and compensation clauses are included in all contracts for professional services and that suitable due diligence is done on a regular basis.

Risk of the default investment option being unsuitable for the requirements of some members: this risk is addressed by giving members a range of options, one of which is the default investment option. Members are provided with a diversified, but limited, range of options which they can choose bearing in mind their attitudes to risk, expectations of returns and intentions with regard to retirement. The Trustees assist members to make suitable choices that may better fit their personal circumstances through

UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

communications, including the web portal. Also members in any of the automatic switching arrangements, including the default investment arrangements, are contacted before switching starts.

5. Responsible Investment and Corporate Governance

The Trustees are signatories to the Principles for Responsible Investment (PRI) through the Unilever Pension Funds umbrella agreement. The Trustees believe that investing sustainably allows it to better assess the value and likely future performance of an investment over the medium to long-term. Sustainable investing is about generating a long-term risk adjusted return aligned with the Fund's objectives, whilst at the same time promoting a stable, well-functioning and well governed social, environmental and economic system on which long-term sustainable returns are dependent. The Trustees currently do not take into account any factors we consider to be non-financial. However, this is reviewed on a periodic basis.

Of the environmental factors the Trustees take into account, we believe that climate change presents the greatest risk to the long-term value and security of the Fund's assets. The Trustees believe that these environmental factors will have significant and wide-ranging implications for the global economy for the foreseeable future and the potential to impact the dynamics of global growth.

Implementation:

It is the Trustees' policy that all matters are taken into account in the selection, retention and realisation of investments to the extent that they are materially relevant in assessing the future prospects of specific investments, including Sustainability considerations.

The assets are invested in pooled funds but the Trustees require all equity managers to have a Sustainability policy in place and to be signatories to the UN PRI as a minimum. The Trustees have given the appointed investment managers full discretion in evaluating Sustainability factors, including climate change considerations. Fixed income managers must also take Sustainability risk factors into account when appropriate. An external stewardship provider carries out the voting and engagement for the global developed market equities. Voting and engagement for other funds is carried out by the investment managers of the respective pooled funds, in conjunction with their appointed stewardship providers, where applicable.

The Fund invests in Sustainable Equity funds, which have sustainability goals designed to be aligned with the Trustee's Sustainability policy. Due to the importance of Sustainability, these have been included within the default investment option and provides all of the Fund's Global Developed Equity holdings. Details of the arrangements for each underlying fund manager are set out in legal agreements between the manager and the relevant platform provider or pooled fund provider. The Trustee does not have any direct arrangements with any of the underlying fund managers and further detail of those arrangements is not therefore included in the SIP.

The Trustees have a Sustainability policy which sets out further details, including further information on the implementation of the policy.

UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

6. Other policies in relation to the default investment arrangements

The Trustees believe that both actively and passively managed funds have a role to play. Active managed funds are utilised to the extent that we either have a high level of confidence in the respective investment managers achieving their performance objectives, or we believe risk is better controlled, net of active investment management fees, within that asset class. For this reason the holdings in the Moderate and Cautious Growth Funds are managed using active and passive management.

Assets in the default arrangements are invested in daily traded pooled funds which hold highly liquid assets. This provides members with greater diversification and transparency of value than if the Trustees invested directly in securities. It also simplifies the administration. The selection, retention and realisation of assets within the pooled funds are delegated to the investment managers in line with the mandates of the funds.

All of the pooled funds used are dealt daily.

The default arrangements do not currently invest in illiquid assets, as at the last strategy review the chosen strategy was considered most suitable to meet members' needs while also offering value for money and flexibility. The default arrangements do however have an allocation to a listed property equity fund, which aims to provide some of the benefits of an allocation to illiquid assets (such as diversification) in a cost effective and liquid way. The Trustees do not currently have any plans to invest in illiquid assets, however the Trustees will monitor the market to look for suitable future opportunities and will continue to review the approach in future investment strategy reviews.

The strategic asset allocation of each of the three funds that comprise the default investment arrangements is shown below in section 8.

7. Suitability of the default investment arrangements

The Trustees believe that the above aims, objectives and policies ensure that the default investment arrangements are designed in members' interests. Their reasons are as follows:

- Most hybrid members who retire withdraw their account as tax free cash, reflecting the fact that their DC benefits are supplementary to members' DB pension rights and their requirement for a secure income in retirement will be addressed by that component of their Fund benefits.
- However, for DC only members, the DC benefits will likely provide the majority of their retirement income. They are therefore expected to draw down a retirement income over time.
- Modelling of future outcomes suggests that hybrid members will be able to withdraw a significant proportion of their account as tax free cash over the long-term. Market studies of member behaviour show that DC Only members commonly draw 25% of their benefits as tax free cash at retirement.
- Despite this, members will likely wish to achieve real investment returns for most of their period as pension savers. The use of the Moderate Growth Fund and Cautious Growth Funds address that requirement.

Note that members who intend withdrawing their retirement benefits in other ways, have the option of adopting an alternative lifestyle strategy prior to retirement or choosing their own investment strategy.

The Trustees are aware that over time there may be changes to how members choose to withdraw benefits at retirement. We therefore monitor members' decisions and other data items at least annually as part of an ongoing programme for ensuring that the default investment arrangements remain suited to member needs. We also review the investment choices available to members to ensure that those who regard the default arrangements as unsuited to their needs have suitable alternative investment funds to select from.

UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

8. Default Strategy Funds: Manager Structure and Allocations

Moderate Growth	
Public Equities	64.0%
<i>Global Equity (developed market multi-factor ESG)</i>	46.4%
<i>Global Equity (developed market Active ESG)</i>	11.6%
<i>Emerging Market Equity (Passive EM Equity)</i>	6.0%
Real Assets	10.0%
<i>Listed Property (Passive Global Property Securities)</i>	10.0%
Fixed Income	26.0%
<i>Multi-Asset Credit (evenly split across two mandates)</i>	26.0%
Total	100%
Cautious Growth	
Public Equities	30.0%
<i>Global Equity (developed market multi-factor ESG)</i>	21.6%
<i>Global Equity (developed market Active ESG)</i>	5.4%
<i>Emerging Market Equity (Passive EM Equity)</i>	3.0%
Real Assets	7.5%
<i>Listed Property (Passive Global Property Securities)</i>	7.5%
Fixed Income	50.0%
<i>Multi-Asset Credit (evenly split across two mandates)</i>	25.0%
<i>Fixed Interest Gilts (Passive Over 15 Year Gilt Tracker)</i>	12.5%
<i>Index Linked Gilts (Passive Index Linked Gilt Tracker)</i>	12.5%
Cash	12.5%
<i>Cash (Active Cash fund)</i>	12.5%
Total	100%
Cash	
Cash (Active Cash fund)	100%

UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Appendix 2 Charges and transaction costs

Charges and transaction costs not covered elsewhere

Investing plan and Retirement Savings plan automatic switching facilities - variation of charges and transaction costs

Moderate growth to annuity (Investing plan only)

Years to target retirement date	Weighting of funds	TER	Transaction costs
10+ years	100% Moderate Growth Fund	0.42%	-0.06%
7 years	70% Moderate Growth Fund 30% Bond Fund	0.36%	-0.05%
4 years	40% Moderate Growth Fund 60% Bond Fund	0.29%	-0.03%
2 years	20% Moderate Growth Fund 80% Bond Fund	0.25%	-0.02%
At retirement	100% Bond Fund	0.21%	-0.01%

Cautious growth to annuity (Investing plan only)

Years to target retirement date	Weighting of funds	TER	Transaction costs
10+ years	100% Cautious Growth Fund	0.36%	0.00%
7 years	70% Cautious Growth Fund 30% Bond Fund	0.32%	0.00%
4 years	40% Cautious Growth Fund 60% Bond Fund	0.27%	-0.01%
2 years	20% Cautious Growth Fund 80% Bond Fund	0.24%	-0.01%
At retirement	100% Bond Fund	0.21%	-0.01%

Cautious growth to cash (Investing plan and Retirement Savings plan)

Years to target retirement date	Weighting of funds	TER	Transaction costs
10+ years	100% Cautious Growth Fund	0.36%	0.00%
7 years	100% Cautious Growth Fund	0.36%	0.00%
4 years	100% Cautious Growth Fund	0.36%	0.00%
2 years	50% Cautious Growth Fund 50% Cash Fund	0.31%	-0.01%
At retirement	100% Cash Fund	0.26%	-0.02%

Cautious growth to flexibility (Investing plan and Retirement Savings plan)

Years to target retirement date	Weighting of funds	TER	Transaction costs
10+ years	100% Cautious Growth Fund	0.36%	0.00%
7 years	100% Cautious Growth Fund	0.36%	0.00%
4 years	100% Cautious Growth Fund	0.36%	0.00%
2 years	92% Cautious Growth Fund 8% Cash Fund	0.35%	0.00%
At retirement	75% Cautious Growth Fund 25% Cash Fund	0.34%	-0.01%

UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Moderate growth to annuity (Retirement Savings plan only)

Years to target retirement date	Weighting of funds	TER	Transaction costs
10+ years	100% Moderate Growth Fund	0.42%	-0.06%
7 years	70% Moderate Growth Fund 30% Bond Fund	0.36%	-0.05%
4 years	40% Moderate Growth Fund 60% Bond Fund	0.29%	-0.03%
2 years	20% Moderate Growth Fund 72% Bond Fund 8% Cash Fund	0.26%	-0.02%
At retirement	75% Bond Fund 25% Cash Fund	0.22%	-0.01%

Cautious growth to annuity (Retirement Savings plan only)

Years to target retirement date	Weighting of funds	TER	Transaction Costs
10+ years	100% Cautious Growth Fund	0.36%	0.00%
7 years	70% Cautious Growth Fund 30% Bond Fund	0.32%	0.00%
4 years	40% Cautious Growth Fund 60% Bond Fund	0.27%	-0.01%
2 years	20% Cautious Growth Fund 72% Bond Fund 8% Cash Fund	0.24%	-0.01%
At retirement	75% Bond Fund 25% Cash Fund	0.22%	-0.01%

Legacy AVCs charges and transaction costs

The data on charges and costs available as at 31 March 2025 from the legacy AVC providers at the time of production of this statement are shown below.

Investment managers sometimes differ in their methodologies of calculating and presenting information on charges. Additionally, not all managers use consistent terminology when describing costs and charges.

In general, the Annual Management Charge or 'AMC' refers to investment management and administration costs that are taken by the provider as they invest and administer the AVC policy. Some investment funds will have higher AMCs than others owing to their specialist nature or the complexity in managing them. For example, with-profit funds usually provide guarantees that require complex actuarial calculations, and this necessarily entails costs that are not incurred by other types of fund.

The Total Expenses Ratio or 'TER' generally includes the AMC but also includes additional expenses incurred by the investment manager such as legal fees, audit fees and marketing fees. While some managers have shown the AMC and TER separately, others have shown only the TER for some funds. In such cases, the Trustees have asked for further disclosure in the interests of transparency but note that the TER is the most important headline figure as it represents the total charges incurred by members other than those arising from buying and selling investments.

The term Aggregated Transaction Costs or 'ATC' refers to all of the costs associated with trading (buying and selling) investments within an investment fund. Charges and transaction costs on some funds, particularly with-profit funds and cash deposit funds, are not always calculated explicitly by providers but are instead incorporated into other calculations such as the bonus rate or interest rate declared. In some cases, the figures disclosed by providers are therefore estimates or illustrative in nature.

UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Prudential

Fund	Annual Management Charge	Total Expense Ratio	Aggregated Transaction Costs (p.a.) ²
Discretionary Fund	0.75%	0.75%	0.12%
With-Profits Cash Accumulation Fund ¹	n/a	1.00%	0.12%

NOTES:

1. The fund charge is allowed for in the bonus rates. The bonus rates also allow for charges taken to cover the cost of any guarantees. No disclosure on the cost of guarantees has been provided. A 1.00% TER was shown on the 2025 benefit statements as an indication of the total charge that applies.

2. The transaction costs cover the average transaction costs for the five years to 5 April 2025.

Standard Life

Fund	Annual Management Charge (p.a.)	Total Expense Ratio (p.a.) ¹	Aggregated Transaction Costs (p.a.)
Standard Life Annuity Targeting Pension Fund	0.60%	0.61%	0.04%
Standard Life Ethical Pension Fund	0.60%	0.61%	0.17%
Standard Life FTSE Tracker Pension Fund	0.60%	0.60%	0.00%
Standard Life Index Linked Bond Pension Fund	0.60%	0.61%	0.05%
Standard Life Managed Pension Fund	0.60%	0.63%	0.13%
Standard Life Mixed Bond Pension Fund	0.60%	0.62%	0.07%
Standard Life Overseas Equity Pension Fund	0.60%	0.62%	0.14%
Standard Life Property Pension Fund	0.60%	0.63%	0.20%
Standard Life UK Equity Pension Fund	0.60%	0.61%	0.00%
Standard Life UK Mixed Bond Pension Fund	0.60%	0.61%	0.07%
Pension Millennium With Profits Fund ²	n/a	n/a	0.04%
Pension With Profit Fund ²	n/a	n/a	0.03%
Pension 2 With Profits 2 Fund ²	n/a	n/a	0.04%

NOTES:

1. Annual Management Charges and Total Expense Ratios have been sourced from Standard Life fund factsheets as at 31 March 2025. The Trustees' policies have an annual management charge of 1.00%, but with a discount applied as follows – policy H94690: 0.40%, policy H90216: 0.40% and policy H93633: 0.50%. The figures above reflect the AMC and TER position where a 0.40% discount applies. You can find details of the policy in which your AVCs are invested on your annual fund value statement.

2. These funds do not have explicit charges as these are wrapped up in the declared bonuses.

UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Utmost Life and Pensions

Fund	Annual Management Charge (p.a.) ¹	Aggregated Transaction Costs (p.a.)
North American	0.75%	0.08%
Asia Pacific	0.75%	0.28%
European	0.75%	0.06%
UK Government Bond	0.50%	0.20%
Global Equity	0.75%	0.09%
Investment Trusts	0.75%	0.10%
Managed Fund	0.75%	0.09%
Money	0.50%	0.01%
UK Equity	0.75%	0.20%
Property ²	1.00%	0.25%
UK FTSE All Share	0.50%	0.07%

NOTES:

1. Utmost has advised that with the exception of the Property fund (see note 2) the total charges impact is calculated by adding the annual management charge and aggregated transaction costs.

2. In addition to the charges shown, property management expenses of 0.46% p.a. were incurred for the year ended 31 March 2025.

Fund	Annual Management Charge (p.a.) ¹	Total Expense Ratio ¹	Aggregated Transaction Costs (p.a.)
Clerical Medical With profits	0.50%	0.50%	0.19%

NOTES:

1. Charges are not explicit and are included in the declared bonus rates. The charges shown are indicative rates provided by Utmost.

Zurich

Fund	Annual Management Charge (p.a.)	Total Expense Ratio (p.a.)	Aggregated Transaction Costs (p.a.)
Aquila UK Equity Index ZP Fund	0.59%	0.60%	0.04%
American 2 EP Fund	0.90%	0.96%	0.17%
Asia 2 EP Fund	0.88%	0.94%	0.09%
BNY Mellon Managed Global Fund	0.90%	0.95%	0.06%
Equity Managed 2 EP Fund	0.71%	0.88%	0.19%
European 2 EP Fund	0.88%	0.94%	0.45%
Global Select 1 EP Fund	1.00%	1.07%	0.25%
Global Select 2 EP Fund	0.77%	0.84%	0.25%
Japan 2 EP Fund	0.88%	0.94%	0.25%
Long Dated Gilt 2 EP Fund	0.37%	0.53%	0.00%
Managed 2 EP Fund	0.63%	0.82%	0.14%
Property 2 EP Fund	0.30%	0.84%	0.23%
Secure 1 EP Fund	1.00%	1.07%	0.01%
Secure Cash 2 EP Fund	0.27%	0.34%	0.01%
UK Equity 2 EP Fund	0.65%	0.85%	0.35%
UK Preference and Fixed Interest 2 EP Fund	0.34%	0.48%	0.00%
UK Opportunities 2 EP Fund	0.75%	0.91%	0.07%
With-Profits PN 5 EP Fund	0.99%	0.99%	0.06%

UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Other

As noted above, for some legacy AVC funds the investment managers have advised that there are no explicit costs. Rather, costs are included in the calculation of returns and are not calculated separately. The funds in this category are as follows:

Manager	Fund	Manager disclosure
Prudential	Deposit Fund	There are no explicit charges applied to the Deposit Fund. Interest, once added, is guaranteed and withdrawals from this fund are not subject to any deductions. This fund is invested in the Prudential With-Profits Fund and has aggregated transaction costs 0.12% for the fund year ending 31 March 2025.
Santander	Cash deposit fund	Members in the Cash Deposit Fund were invested in cash and received interest on a daily basis (equivalent to 4.50% per annum as at 31 March 2024). As the policy closed on 9 May 2024, more up to date information on the interest applied is no longer available. The fund was not like a typical unitised fund - there were no explicit annual management charges and no other maintenance charges on those accounts. As such, Santander did not provide any cost and charges information for this fund.

UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Appendix 3 Net investment returns

Net investment returns not covered elsewhere

Investing plan and Retirement Savings plan automatic switching facilities (non-default)

In addition to the two default options above, members of the Investing plan and the Retirement Savings plan have access to a further range of alternative lifestyle strategies.

Lifestyle strategy	Age at start of investment period	Annualised returns to 31 March 2025			
		1 year	3 years (p.a.)	5 years (p.a.)	Since launch * (p.a.)
Moderate Growth to Annuity (IP version)	25	5.0%	5.4%	11.4%	6.3%
	45	5.0%	5.4%	11.4%	Not readily available
	55	5.0%	4.3%	8.9%	Not readily available
Moderate Growth to Annuity (RSP version)	25	5.0%	5.4%	11.4%	6.3%
	45	5.0%	5.4%	11.4%	Not readily available
	55	5.0%	4.3%	8.9%	Not readily available
Cautious Growth to Cash	25	1.7%	-0.7%	3.5%	4.6%
	45	1.7%	-0.7%	3.5%	Not readily available
	55	1.7%	-0.7%	3.5%	Not readily available
Cautious Growth to Annuity (IP version)	25	1.7%	-0.7%	3.5%	4.6%
	45	1.7%	-0.7%	3.5%	Not readily available
	55	1.7%	-1.2%	3.4%	Not readily available
Cautious Growth to Annuity (RSP version)	25	1.7%	-0.7%	3.5%	4.6%
	45	1.7%	-0.7%	3.5%	Not readily available
	55	1.7%	-1.2%	3.4%	Not readily available
Cautious Growth to Targeting Flexibility	25	1.7%	-0.7%	3.5%	4.6%
	45	1.7%	-0.7%	3.5%	Not readily available
	55	1.7%	-0.7%	3.5%	Not readily available

* The launch dates for the funds used in the lifestyle strategies are 7 December 2007 for the Moderate Growth Fund, the Cautious Growth Fund and the Bond Fund and 14 January 2008 for the Cash Fund.

Investing plan and Retirement Savings plan self-select funds

Fund	Annualised returns to 31 March 2025			
	1 year	3 years (p.a.)	5 years (p.a.)	Since launch * (p.a.)
Moderate Growth Fund	5.0%	5.4%	11.4%	6.3%
Cautious Growth Fund	1.7%	-0.7%	3.5%	4.6%
Cash Fund	4.9%	4.0%	2.3%	1.2%
Bond Fund	-3.5%	-7.5%	-4.3%	3.5%
Global Equity Fund	4.8%	7.8%	14.8%	10.5%
Emerging Markets Fund	8.5%	2.5%	7.2%	4.7%
Long-term Inflation Target Fund	3.2%	-3.2%	2.3%	4.0%

* The launch dates for the full range of funds offered to members are 7 December 2007 for the Moderate Growth Fund, the Cautious Growth Fund and the Bond Fund, 14 December 2008 for the Cash Fund, 19 April 2012 for the Emerging Markets Fund and the Global Equity Fund and 25 September 2015 for the Long-term Inflation Target Fund (previously known as the Real Return Fund).

UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Legacy AVC funds

Provider/Fund	Annualised returns to 31 March 2025		
	1 year	3 years (p.a.)	5 years (p.a.)
Prudential			
Deposit Fund	4.98%	4.01%	3.03%
Discretionary Fund	4.60%	3.50%	8.50%
With-Profits Cash Accumulation Fund	6.15%	5.05%	6.15%
Santander			
Annualised returns information is unavailable due to the Santander policy closing in May 2024.			
Standard Life			
Standard Life Annuity Targeting Pension Fund	-3.10%	-7.61%	-7.44%
Standard Life Ethical Pension Fund	0.70%	0.35%	5.48%
Standard Life FTSE Tracker Pension Fund	8.80%	5.96%	10.81%
Standard Life Index Linked Bond Pension Fund	-11.10%	-17.05%	-10.40%
Standard Life Managed Pension Fund	8.40%	4.65%	7.93%
Standard Life Mixed Bond Pension Fund	-0.20%	-4.05%	-3.67%
Standard Life Overseas Equity Pension Fund	3.10%	6.53%	12.36%
Standard Life Property Pension Fund	4.60%	-4.16%	1.92%
Standard Life UK Equity Pension Fund	10.80%	5.49%	10.74%
Standard Life UK Mixed Bond Pension Fund	0.00%	-3.94%	-3.63%
Pension With Profit Fund	Annual guaranteed growth rate: 4.00% p.a. for last 5 years		
Pension Millennium With-Profits Fund	Annual growth rate: 01/02/19 to 31/01/22: 0.75% p.a. 01/02/22 to 31/01/23: 1.25% p.a. 01/02/23 to 31/03/23: 1.75% p.a. 01/04/23 to 31/01/25: 2.25% p.a. 01/02/25 until further notice: 2.75%		
Pension 2 With Profits 2 Fund			
Utmost Life and Pensions			
North American Fund	2.70%	7.62%	15.97%
Asia Pacific Fund	6.87%	2.34%	8.14%
European Fund	3.27%	7.29%	11.93%
UK Government Bond Fund	-0.79%	-6.10%	-6.05%
Global Equity Fund	3.89%	8.53%	15.12%
Investment Trusts Fund	3.16%	3.05%	10.62%
Managed Fund	6.39%	4.52%	8.70%
Money Market Fund	4.69%	3.72%	2.06%
UK Equity Fund	10.50%	6.80%	11.97%
Property Fund	0.41%	-5.00%	-1.27%
UK FTSE All Share Fund	9.46%	6.30%	11.56%
Clerical Medical With-Profits Fund	2.70%	7.62%	15.97%
Zurich			
Aquila UK Equity Index ZP Fund	9.70%	6.18%	11.65%
American 2 EP Fund	0.05%	5.87%	15.14%
Asia 2 EP Fund	6.43%	-1.92%	5.32%
BNY Mellon Managed Global Fund	4.65%	5.89%	10.59%
Equity Managed 2 EP Fund	2.83%	6.76%	11.58%
European 2 EP Fund	-0.05%	7.74%	13.15%
Global Select 1 EP Fund	0.20%	6.10%	11.20%
Global Select 2 EP Fund	1.20%	7.18%	12.36%
Japan 2 EP Fund	2.63%	8.56%	11.34%
Long Dated Gilt 2 EP Fund	-7.58%	-15.20%	-12.87%
Managed 2 EP Fund	3.93%	3.56%	8.50%
Property 2 EP Fund	11.13%	-0.28%	4.86%
Secure 1 EP Fund	4.00%	2.60%	1.60%

UNILEVER UK PENSION FUND

APPENDIX TO THE DEFINED CONTRIBUTION ANNUAL STATEMENT (continued)

Provider/Fund	Annualised returns to 31 March 2025		
	1 year	3 years (p.a.)	5 years (p.a.)
Secure Cash 2 EP Fund	5.07%	3.96%	2.59%
UK Equity 2 EP Fund	4.59%	6.02%	10.53%
UK Preference and Fixed Interest 2 EP Fund	-0.23%	-5.45%	-4.87%
UK Opportunities 2 EP Fund	7.47%	7.30%	12.19%
With-Profits PN 5 EP Fund	Annual Growth Rate: 31/03/19 to 09/01/22: 2.50% 10/01/22 to 12/01/25: 2.75% 13/01/25 to 31/03/25: 3.50%		

UNILEVER UK PENSION FUND

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The financial statements, which are prepared in accordance with applicable law and United Kingdom Accounting Standards, including the Financial Reporting Standard FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), are the responsibility of the Trustees. Pension scheme regulations require, and the Trustees are responsible for ensuring, that those financial statements:

- show a true and fair view of the financial transactions of the Fund during the Fund year and of the amount and disposition at the end of the Fund year of its assets and liabilities, other than liabilities to pay pensions and benefits after the end of the Fund year; and
- contain the information specified in Regulation 3A of the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, including making a statement whether the financial statements have been prepared in accordance with the relevant financial reporting framework applicable to occupational pension schemes.

In discharging the above responsibilities, the Trustees are responsible for selecting suitable accounting policies, to be applied consistently, making any estimates and judgements on a prudent and reasonable basis, and for the preparation of the financial statements on a going concern basis unless it is inappropriate to presume that the Fund will not be wound up.

The Trustees are also responsible for making available certain other information about the Fund in the form of an annual report.

The Trustees also have a general responsibility for ensuring that adequate accounting records are kept and for taking such steps as are reasonably open to them to safeguard the assets of the Fund and to prevent and detect fraud and other irregularities, including the maintenance of an appropriate system of internal control.

The Trustees are responsible under pensions legislation for preparing, maintaining and from time to time revising a Schedule of Contributions showing the rates of contributions payable towards the Fund by or on behalf of the Principal Employers and the active members of the Fund and the dates on or before which such contributions are to be paid. The Trustees are also responsible for keeping records in respect of contributions received in respect of any active member of the Fund and for adopting risk-based processes to monitor whether contributions are made to the Fund by the employer in accordance with the Schedule of Contributions. Where breaches of the Schedule occur, the Trustees are required by the Pensions Acts 1995 and 2004 to consider making reports to the Pensions Regulator and the members.

The Trustees are also responsible for the maintenance and integrity of the financial information of the Fund included on the Fund's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

INVESTMENT REPORT

This Investment Report sets out details of the Defined Benefit (DB) investment strategy and its implementation, including any changes during the year (see section 1). It also includes the investment returns achieved by the Fund during the year compared to the appropriate benchmarks and a summary of the investment managers in place for each asset class.

This Report also provides an overview of the Investing plan (see section 2). Fidelity, the investment provider for the Investing plan, can provide members with performance details of their underlying investments on request.

Market background

It was a positive year for investment markets overall, as inflation fell significantly, particularly in early 2024, returning to more historically normal levels. There are, however, signs that inflation may be more persistent than expected, which could hamper central banks' desire to cut interest rates to promote growth.

Global equity markets rose slightly over the year. Over the 12-month period, the MSCI AC World index rose 3.3% (in GBP terms). UK bond markets delivered negative returns as bond yields rose over the year to 31 March 2025. The FTSE Gilts All Stocks index returned negative 1.2%, while long-dated issues as measured by the corresponding Over 15 Year Index returned negative 8.1% over the year. UK property returns rose, with the corresponding IPD UK All Property Index returning 6.4%.⁽¹⁾

The Funding level of the Fund remained stable during the year, staying above the target level of 105% on an LED basis, as both the assets and the liabilities fell by broadly the same amount.

Statistics sourced from MSCI and FTSE Russell.

(1) MSCI performance from the Standing Investment Index subset. Performance is based on completed and lettable properties only, often described as operating properties.

Taskforce on Climate-Related Financial Disclosures Statement

The Task Force on Climate-Related Financial Disclosures (TCFD) was established by the Financial Stability Board in 2017, to develop consistent and comparable climate-related financial disclosures by companies, banks and investors such as pension schemes. The aim is to help stakeholders understand their climate-related risks and opportunities. Since 1 October 2021, pension schemes in the UK with assets of £5bn or above have been mandated by law to prepare a formal TCFD statement and report on how they take climate change considerations into account; in particular, pension scheme trustees now need to have formal arrangements in place on climate change governance, strategy, risk management, metrics and targets. The Trustees support the aims of the TCFD and have been publishing their annual TCFD statement since 2019. The Fund's full TCFD Statement for the year ended 31 March 2025 can be read on <https://www.unileverpensionhub.co.uk>.

1. Information relating to DB assets

Governance

The Trustees regularly review the Fund's investment governance processes, taking into account any relevant industry consultations as well as appropriate best practice and principles.

The Fund remains supportive of the UK Stewardship Code and, through Hermes Equity Ownership Services (the Uninvest Company's appointed stewardship provider for the Uninvest pooled investment vehicles), seeks to apply its principles. Information on voting and engagement can be found on the Fund's website within the Statement of Investment Principles (<https://www.unileverpensionhub.co.uk>).

Investment strategy

The Fund has an investment strategy that ultimately aims for self-sufficiency, referred to as the Low Employer Dependency ('LED') basis (that is, where it is not dependent on the Company for potential deficit contributions). The Fund's current strategy is to target a return of gilts plus 1.0% a year whilst managing investment risk within agreed limits. This strategy was set by the Trustees after fully considering the funding objectives, the level of risk inherent in targeting a return in excess of gilts, an assessment of the strength of the Unilever covenant to support the Fund, and also the Company's views on the investment strategy.

Now the funding level has reached the Long-Term Funding Target on the LED basis, the Trustees' aim is to maintain the funding level at or above the target. During 2023 the investment strategy review was finalised, resulting in agreement of the new target asset allocation which is set out in the table on page 41. This included reducing the target for holdings of illiquid assets (Private equity, property) and increasing the target for liquid assets (Corporate bonds). However, the Trustee Board recognised that it would not be possible to transition from Private Equity immediately to the new allocation without financial penalties. As a consequence, these holdings will take some time to reduce. During the year we also moved funds within liquid assets from Emerging market debt to a new Buy and Maintain Credit (bond) fund. The Investment and Funding Committee also agreed a plan for monitoring the sale of a portion of the property holdings, the majority of which is expected to be completed over the next two years. During the financial year, four properties were sold for a combined value of around £82m.

UNILEVER UK PENSION FUND INVESTMENT REPORT (continued)

Details of the investment strategy, together with other important investment information for the Fund, are set out in a Statement of Investment Principles ('SIP') as required by Section 35 of the Pensions Act 1995 and Section 244 of the Pensions Act 2004. The latest SIP was approved and signed on behalf of the Trustee Board on 27 September 2024. The SIP was updated to indicate that the asset allocation and target return of Gilts + 1% is anticipated to be achieved over an extended period, and to explain that the Trustees will regularly assess market conditions to identify potential opportunities to accelerate this transition. It is the Trustees' policy to review the SIP every three years and immediately after any significant change to the investment strategy. A copy of the SIP is available from the Fund Secretary on request and from the Fund's website (<https://www.unileverpensionhub.co.uk>).

Responsible investment and corporate governance

The Uninvest Company is a signatory to the UN Principles for Responsible Investment under an umbrella agreement covering all Unilever pension funds. The Trustees believe that the transition to a more sustainable global economy is inevitable and therefore they must act quickly and effectively to minimise the risks and maximise the opportunities afforded by the transition to a sustainable economy. Of the many sustainability challenges to be addressed, they consider climate change to be the priority, and its impact to be the most immediate and significant risk to the global economy.

The Trustees currently do not take into account any factors they consider to be non-financial. However, this is reviewed on a periodic basis. The Trustees have a TCFD statement which provides more details about their approach (publicly available at <https://www.unileverpensionhub.co.uk>).

It is the Trustees' policy that all matters are taken into account in the selection, retention and realisation of investments to the extent that they are materially relevant in assessing the future prospects of specific investments, including sustainability considerations. The Trustees have a three-tiered approach to implementing sustainable investing:

- Tier 1 – Includes ensuring that the investment managers are evaluated and tested to assess how sustainability considerations are being taken into account. This is through a framework that the Trustees helped develop called the Sustainability Scorecard.
- Tier 2 – Includes investing in the funds which have a sustainability bias or tilt, aligned with the Trustees' beliefs and goals.
- Tier 3 – Includes specific impact investing opportunities. This has been implemented for the DB section, via tailored private market impact investing funds which Unilever's in-house Uninvest Company has set up on behalf of Unilever Global pension funds.

Stewardship activities: Active engagement with portfolio companies is an important tool for building a climate resilient and sustainable portfolio. Hermes Equity Ownership Services carries out the majority of the Fund's stewardship activities including voting and engagement. One of the provider's core objectives is to ensure that the actions and strategies of companies in the Trustees' portfolios are aligned to the goals of the Paris Agreement on Climate Change.

Exclusions: The Trustees believe that the decision to divest from a company should be a natural consequence of the Fund's investment managers' processes. The Trustees have, however, adopted an exclusions policy, which applies to companies directly involved in the manufacture of cluster munitions or anti-personnel mines and companies for which the majority of revenues come from coal mining or coal power generation. The exclusion list is provided to investment managers on a quarterly basis.

Collaboration: The Trustees recognise that working with others will be necessary for achieving their carbon reduction targets. This is aligned to their second sustainability goal of achieving an eco-system of investment managers, advisers and other external collaborators with the knowledge, capabilities and capacity to help them construct and manage a resilient portfolio.

UNILEVER UK PENSION FUND INVESTMENT REPORT (continued)

Asset allocation

As a result of market movements, the Fund's actual asset distribution may differ from the strategic allocation target at any time. The actual asset allocation is checked monthly (more frequently in periods of high market volatility), and action is taken to keep it within agreed ranges. The actual asset allocation shows the market value of the assets included within the relevant category (excluding DC and AVC investments). The figures include both direct investments and those through pooled investment vehicles. The use of derivatives in the Fund may result in actual market exposure varying slightly from the figures below.

The Fund's strategic asset allocation ('Target') at 31 March 2025, together with the comparative position at 31 March 2024, is set out below.

		2025			2024				
		£m	% actual	% target			£m	% actual	% target
Growth Assets	Equities ²	153.7	2.3	2.5	Growth Assets	Equities ²	176.3	2.4	2.5
	Private Equity ²	415.2	6.4	-		Private Equity ²	391.7	5.5	-
	Property ¹	339.4	5.2	3.9		Property ¹	377.4	5.3	3.9
	Hedge Funds ²	100.9	1.6	1.5		Hedge Funds ²	98.8	1.4	1.5
	Sustainable Assets ²	226.8	3.5	3.0		Sustainable Assets ²	192.5	2.7	3.0
Total Growth		1,236.0	19.0	10.9	Total Growth		1,236.7	17.3	10.9
Income Assets	Low Risk Corporate Bonds ²	742.8	11.5	21.5	Income Assets	Low Risk Corporate Bonds ²	655.7	9.2	21.5
	Medium Risk HLV Property ¹	123.1	1.9	1.7		Medium Risk HLV Property ¹	160.2	2.2	1.7
	Diversified Income ²	517.4	8.0	7.0		Diversified Income ²	566.1	7.9	7.0
	High Risk High Yield Debt ²	270.3	4.2	2.0		High Risk High Yield Debt ²	303.1	4.2	2.0
	Emerging Markets Debt ²	-	-	-		Emerging Markets Debt ²	31.1	0.4	-
Total Income		1,653.6	25.6	32.2	Total Income		1,716.2	23.9	32.2
Matching Assets	LDI, Hedges, Govt Bonds ¹	3,430.1	52.9	56.9	Matching Assets	LDI, Hedges, Govt Bonds ¹	3,940.3	55.1	56.9
Total Matching		3,430.1	52.9	56.9	Total Matching		3,940.3	55.1	56.9
Total ex other		6,319.7	97.5	-	Total ex other		6,893.2	96.3	-
Other	Total other	162.4	2.5	-	Other	Total other	262.8	3.7	-
Total		6,482.1	100.0	100.0	Total		7,156.0	100.0	100.0

Notes:

1. These categories include segregated manager holdings.

2. These categories consist of pooled investment vehicles.

Each class has allowable ranges and rebalancing occurs when the assets fall outside this range. The Trustees have a Rebalancing and Cashflow Policy which sets out allowable ranges and the overall process for rebalancing.

The asset allocation set out in the SIP was agreed as part of the last investment strategy review, but the Trustee Board recognised that it was not possible to transition immediately to this allocation, as holdings in illiquid investments (such as property and private equity) will take some time to reduce (circa three and ten years, respectively). At the year end, the asset allocation is therefore not in line with the allocation set out in the SIP.

UNILEVER UK PENSION FUND INVESTMENT REPORT (continued)

Investment returns

Investment returns relative to liabilities:

The Trustees are responsible for the investment strategy. A proxy for the return on Fund's liabilities is provided by the Fund Actuary (on a Low Employer Dependency basis). This gives an indication of changes in the funding level. The funding level is separately reported to members annually.

	Asset return %	Change in liabilities %	Asset return less change in liabilities %
Year ended 31 March 2025	-4.4	-5.9	1.5
3 Years (annualised, p.a.)	-11.7	-12.9	1.2

The assets and liabilities both fell, which meant that the funding level remained stable at above 105%.

Investment returns relative to market returns:

The actual investment returns for each asset class are also measured quarterly against the market return (benchmark) in order to assess the performance of the investment managers. A summary of actual returns for each major asset class and the Fund as a whole compared against the benchmark for the one and three-year periods to 31 March 2025 is as follows:

		1 year to 31 March 2025		
		Fund %	Benchmark %	Relative %
Growth	Equities ⁽¹⁾	3.6	4.9	-1.3
	Private Equity ⁽²⁾	5.8	5.8	0.0
	Property ⁽²⁾	3.3	3.3	0.0
	Hedge Funds	1.9	2.2	-0.3
	Sustainable Assets ⁽²⁾	2.4	2.4	0.0
Income ⁽⁴⁾	Low Risk	3.4	3.6	-0.2
	Medium Risk	5.8	4.2	1.6
	High Risk	9.2	9.3	-0.1
Matching	Matching Portfolio ⁽²⁾	-6.9	-6.9	0.0
Total ⁽³⁾		-4.4	-4.8	0.4

(1) Excludes securities lending.

(2) Benchmark is equivalent to fund return.

(3) Includes cash returns.

(4) Low Risk includes Buy and Maintain & Global Credit. Medium risk includes Diversified income Fund, Real Estate Debt and HLV Property. High risk includes Global High Yield Bonds, Mezzanine Debt and Emerging Market Debt.

		3 years (p.a.) to 31 March 2025		
		Fund %	Benchmark %	Relative %
Growth	Equities ⁽¹⁾	8.4	7.6	0.8
	Private Equity ⁽²⁾	2.9	2.9	0.0
	Property ⁽²⁾	-4.5	-4.5	0.0
	Hedge Funds	6.3	5.3	1.0
	Sustainable Assets ⁽²⁾	1.4	1.4	0.0
Income ⁽⁴⁾	Low Risk	-0.4	-0.4	0.0
	Medium Risk	1.3	1.5	-0.2
	High Risk	7.1	7.2	-0.1
Matching	Matching Portfolio ⁽²⁾	-12.2	-12.2	0.0
Total ⁽³⁾		-11.7	-11.7	0.0

(1) Excludes securities lending.

(2) Benchmark is equivalent to fund return.

(3) Includes cash returns.

(4) Low Risk includes Buy and Maintain and Global Credit. Medium risk includes Diversified income Fund, Real Estate Debt and HLV Property. High risk includes Global High Yield Bonds, Mezzanine Debt and Emerging Market Debt.

UNILEVER UK PENSION FUND INVESTMENT REPORT (continued)

The Investment and Funding Committee ('IFC') reviews each asset class and assesses the performance of each class and underlying managers relative to the specific benchmarks allocated to them, as well as assessing the ongoing suitability of the asset class in general and considering whether it is expected to continue to perform its required role in the context of the overall investment strategy for the Fund. In a diversified investment strategy, it is expected that some asset classes will underperform over some periods, and past performance is one of many factors considered in asset class reviews when assessing an asset's suitability looking forward. Investment managers are paid fees in line with contractual agreements, related to the market value of the assets under management, and, for some, their performance too. Their performance is reviewed quarterly by the IFC.

Uninvest pooled arrangements

The Fund invests a proportion of its equity and bond assets in the Unilever Pooled Investment Vehicle ('Uninvest pooled vehicle') which is an umbrella vehicle established in Luxembourg called a "Fonds Commun de Placement" ('FCP'). The purpose of the vehicle is to optimise the investments of Unilever pension funds worldwide, taking advantage of economies of scale, diversification and expertise.

The investment in the Uninvest pooled vehicle has been made by the Trustees on an "arm's length" basis and the funds' investment performances are formally monitored in the same way as all the Fund's other investments.

Universal Investment-Luxembourg is the Management Company for the Uninvest pooled vehicle, which consists of a range of sub-funds, each with underlying investment managers appointed by the Management Company.

The investments in diversified income, hedge funds and the private market impact investing funds are also made through a pooled vehicle, called Uninvest IV. This investment fund is established in Luxembourg and qualifies as a "Société d'investissement à capital variable" ('SICAV').

The Uninvest Company

The Uninvest Company B.V. (Uninvest Company) provides internal investment support for Unilever pension plans and brings the in-house Unilever pension investment expertise together into one central unit. The Uninvest Company is a wholly-owned subsidiary of Unilever PLC and is constituted and regulated in the Netherlands. It recovers its costs from the pension plans to which it provides investment support. The relationship between the Trustees and the Uninvest Company is governed by a service level agreement and formal reporting is provided quarterly.

Investment holdings

Fund investments are invested in accordance with the Occupational Pension Schemes (Investment) Regulations 2005 (SI 2005/3378). The Fund is a Registered Pension Scheme under the Finance Act 2004.

Liability Driven Investment ('LDI')

The Trustees commenced the LDI mandate in 2010, with the aim of using a range of derivatives to hedge the Fund's liabilities against interest rate and inflation risk.

The mandate is designed to target inflation and interest rate hedge ratios of 105%, which is in line with the Fund's target funding level.

To manage counterparty risk, derivatives used are collateralised on a daily basis. Collateral arrangements are also managed by the LDI manager. The only permitted collateral is cash and government bonds.

Marketability of investments

All assets are readily marketable except for those in property, hedge funds, diversified income fund, private equity and private debt. The readily marketable assets make up around 78% of the total DB assets at the end of the year.

Global custody arrangements

The Northern Trust Company acts as Global Custodian for the Fund. Wherever possible, the Fund's segregated investments are held in a nominated account at The Northern Trust Company in the name of the Trustee of the Fund. Reports are received each month covering the assets held by the Custodian and transactions in the month. The Custodian is independent of the fund managers and provides a check on the recording and valuation of the segregated assets of the Fund. Pooled investment vehicles have their own custody arrangements.

UNILEVER UK PENSION FUND INVESTMENT REPORT (continued)

2. Information relating to the Defined Contribution (DC) section

Governance and strategy

Information on the governance and strategy for the DC section is provided within the Defined Contribution Annual Statement starting on page 10. As stated in that statement, the DC section has two investment plans, the “Investing plan” and “Retirement Savings plan” (the ‘plans’). The information below is in respect of the investment strategy of these plans, and how that strategy is implemented.

The purpose of the Growth Funds, Bond Fund and Cash Fund in the plans is to give broad exposure in an efficient manner to the global markets in equities, bonds, currency and property. The global developed market equities follow an active approach and the emerging market equities follow an index tracking passive approach, whilst bonds, with the exception of UK Gilts, are actively managed. The property investments are held in investment trusts which passively follow an index and cash is actively managed. Given the extent to which the Trustees use index tracking strategies, they do not expect outperformance net of fees against the benchmark. Active managed funds are utilised to the extent that the Trustees either have a high level of confidence in the respective investment managers achieving their performance objectives, or believe risk can be better controlled, net of investment management fees, by utilising active management.

Distribution of assets

The distribution of the Investing plan assets and the total numbers of members investing in each fund at 31 March 2025 are detailed in the table below:

Investing plan – fund name	Fund value at 31 Mar 2025 (£000)	% of total assets in plan	Number of members
Moderate Growth Fund	231,552	79.9	7,532
Cautious Growth Fund	25,589	8.8	1,525
Global Equity Fund	15,638	5.4	408
Cash Fund	12,810	4.4	470
Emerging Markets Fund	2,503	0.9	146
Bond Fund	919	0.3	63
Long Term Inflation Target Fund	705	0.3	50
Total	289,716	100.0	10,194

The distribution of the Retirement Savings plan assets and the total numbers of members investing in each fund at 31 March 2025 are detailed in the table below:

Retirement Savings plan – fund name	Fund value at 31 Mar 2025 (£000)	% of total assets in plan	Number of members
Moderate Growth Fund	31,779	92.4	2,265
Cautious Growth Fund	883	2.6	119
Global Equity Fund	1,491	4.3	53
Cash Fund	96	0.3	25
Emerging Markets Fund	73	0.2	9
Bond Fund	29	0.1	2
Long Term Inflation Target Fund	25	0.1	1
Total	34,376	100.0	2,474

The Moderate Growth Fund continues to be the largest fund with 79.9% of all Investing plan member-designated assets and 92.4% of Retirement Savings plan assets being invested there. This fund is a key element in the default strategy.

The investment returns of the various managed funds for the year and the three years ended 31 March 2025 are as follows (these figures are net of all investment and member administration costs):

**UNILEVER UK PENSION FUND
INVESTMENT REPORT (continued)**

Fund name	1 Year return			3 Years		
	Actual return %	Benchmark return %	Difference to benchmark %	Actual return p.a.%	Benchmark return p.a.%	Difference to benchmark p.a. %
Cash Fund	4.9	4.9	0.0	4.0	4.0	0.0
Bond Fund	-3.5	-4.0	0.5	-7.5	-9.7	2.2
Cautious Growth Fund	1.7	1.5	0.2	-0.7	-0.4	-0.3
Moderate Growth Fund	5.0	5.7	-0.7	5.4	6.0	-0.6
Long Term Inflation Target Fund	3.2	3.6	-0.4	-3.2	-2.8	-0.4
Global Equity Fund	4.8	4.4	0.4	7.8	7.6	0.2
Emerging Markets Fund	8.5	7.7	0.8	2.5	2.4	0.1

Further details of the plans' funds are in the fund fact sheets, available to download from Fidelity's PlanViewer system, or from the Fund website (<https://www.unileverpensionhub.co.uk>).

The fund returns are net of investment management fees and member administration costs whilst the benchmark return does not allow for these costs, which is one of the key reasons for differences between the fund and the benchmark returns, where the underlying investment funds are managed on an index-tracking basis. There will be periods where some funds do not track their index benchmarks exactly and hence there can be a small tracking error.

IMPLEMENTATION STATEMENT

Annual Implementation Statement – for Fund year ended 31 March 2025

1. Introduction

This document is the Annual Implementation Statement (the “Statement”) prepared by the Trustees of the Unilever UK Pension Fund (the “Fund”) covering the Fund year to 31 March 2025 for both the Defined Benefit (“DB”) and Defined Contribution (“DC”) sections of the Fund. The statement is publicly available at <https://www.unileverpensionhub.co.uk>.

In line with regulatory requirements, the purpose of the Statement is to:

- Describe any formal review of the Statement of Investment Principles (the “SIP”) undertaken during the Fund year.
- Describe any changes made to the SIP during the Fund year, noting the rationale for any change.
- Where no formal review was undertaken during the Fund year, provide the date of the last formal review.
- Set out how, and the extent to which, the Fund’s SIP, has been followed during the Fund year.
- Disclose the voting behaviour on equity investments by, or on behalf of, the Trustee (including the most significant votes cast by the Trustee or on their behalf) over the Fund year. Disclose any use of a proxy voter service.

To the best of its knowledge, the Trustee Board has followed all of the principles as outlined in the relevant SIP during the reporting period.

2. Formal review and changes of the Fund’s SIP during the Fund year

During the course of this Fund year the SIP was updated on 27 September 2024. The updates were mainly to clarify that the Fund’s target asset allocation and expected return are to be reached over a period of time as well as for revisions to how the voting and engagement is carried out for the DC Sections’ global developed market equities following a change in the underlying funds.

3. Adherence to the SIP

This statement sets out details of how this has been achieved for the Fund in relation to some of the key principles and policies governing decisions about Fund investments as set out in the SIP.

General: Choosing investments (Appointment and Delegation and Governance Structure)

The Trustee has developed an investment decision-making and implementation delegation structure that allows the Trustee to focus on the key strategic and governance decisions, with the management and operations activities delegated to internal teams, advisers, managers and the custodian. The Trustee has constituted the Investment & Funding Committee (‘IFC’) and the Defined Contribution Committee (‘DCC’). These committees each consist of a subset of the Trustee and an independent expert. Both the IFC and DCC met quarterly during the year, in line with their agreed terms of reference. In addition, over the year the Trustee, IFC and DCC received additional investment training during the course of their work.

DB Section

Strategy and asset allocation

The overriding objective of the DB Section is to ensure that sufficient assets are available to pay members’ benefits as and when they fall due, taking account of the Employer Covenant (the Employers’ legal obligations to pay contributions and their ability to meet those obligations). To support this objective, the Trustee set a target of reaching 105% funding level on a “low employer dependency” basis, at which point the funding level could be maintained with a low-risk investment strategy. This target was reached during 2022, and the Trustee will now aim to manage the funding and investment strategy with the aim that the funding level remains at or above the 105% funding level on the low employer dependency basis. The funding and investment strategy is due to be reviewed in the forthcoming Fund year.

The IFC also carries out rolling asset class reviews to ensure the asset classes underlying the investment strategy remain fit for purpose. These reviews include a more detailed assessment of the performance of each asset class (and the funds/managers within it) and considers in more detail the context for the performance. In addition, they also include a re-assessment of the fee levels paid for the investments. The IFC aims to complete a review of each asset class during each triennial valuation cycle. During the Fund year, the IFC carried out a review of private equity funds, hedge funds, sustainability-focused impact funds and the liquid and illiquid income assets.

UNILEVER UK PENSION FUND IMPLEMENTATION STATEMENT (continued)

Risk management and monitoring

The Trustee has a risk management framework in place which sets out the process for monitoring the top risks to the Fund. The Trustee discusses risk management quarterly and risks are monitored by committees as appropriate. The four main investment risks monitored by the Investment and Funding Committee (IFC) are:

- 1) Funding Risk – to monitor funding level relative to the target.
- 2) Covenant Risk – to monitor the ongoing strength of the Employer.
- 3) Investment Risk – to monitor the level of investment risk in the investment strategy.
- 4) Liquidity Risk – to monitor the level of liquidity of investments relative to requirements.

For each of these main risks, the Trustee has set appropriate metrics, thresholds and agreed actions which were reported to, and discussed by, the IFC each quarter during the Fund year. Further details are as follows:

The Trustee monitors funding risk, assessing the funding level with the aim that it remains at or above the 105% funding level on the low employer dependency basis.

The Trustee monitors covenant risk. The Trustee employs an independent covenant specialist to provide quarterly assessments of the strength of the Fund's sponsoring employer. This is presented to the IFC each quarter, and a more detailed review of covenant is carried out annually. No significant concerns were highlighted during this Fund year.

The Trustee monitors investment risk, focusing on the level of Value at Risk ("VaR95") relative to a target range and on the progress towards the Fund's carbon intensity reduction targets to minimise risks related to climate change. The investment risk remained in line with the Trustee's expectations.

The Trustee monitors the liquidity risk of the Fund. The Trustee ensures there are sufficient liquid assets available to meet payments through monitoring of the Fund's overall liquidity position (looking at coverage ratios through both typical and stressed market conditions) and cashflow management. Liquidity remained comfortably above the minimum acceptable level throughout the Fund year.

Responsible Investment and Stewardship

The Trustee's approach to sustainable investment has evolved over the years to the point that this is fully integrated into "business as usual". This approach reflects the Trustee's beliefs that members' interests and sustainability are inextricably linked, that the pace of change requires the Trustee to be agile, and that its response must be integrated into the design and execution of the investment strategy. The Trustee currently does not take into account any factors it considers to be non-financial.

Of the many sustainability challenges to be addressed, the Trustee considers climate change to be a priority, and its impact to be the most immediate and significant risk to the global economy.

The Trustee carried out a comprehensive review of the Fund's sustainability approach over 2020/2021, which led to a number of priority actions, including development of a sustainability implementation plan. Over the course of this Fund year, the Trustee achieved further progress on the completion of the priority items, which included carrying out the annual comprehensive carbon foot-printing exercise for the Fund's investments, understanding the progress made in its carbon journey plan and further enhancing the Fund's property and high yield funds with a sustainability focus. The Trustee continued to meet its existing commitments for investment in the sustainability-focused impact funds, launched by Uninvest Company, whilst also committing to an additional allocation following the Fund's strategic review

The Trustee also updated the Fund's climate scenario analysis in December 2024, results of which are set out in its TCFD Statement. The updated modelling aims to more accurately reflect the economic and financial market impact of future global warming. The analysis we conducted generally resulted in a greater sensitivity of financial markets and asset class returns for each 0.1-degree Celsius rise in global temperature modelled.

Active engagement with portfolio companies is an important tool for building a climate-resilient and sustainable portfolio. An external stewardship provider carries out the majority of the Fund's stewardship activities including voting and engagement. Over the year, through our stewardship provider we were able to progress several engagement themes with our underlying companies with achievement of positive dialogue and key milestones in themes such as the circular economy and zero pollution, climate change, nature and biodiversity, human and labour rights and investor protection and rights. In respect of climate change and the Trustee's specific objectives, the stewardship provider seeks to ensure that our portfolio companies' strategies and actions are aligned to the goals of the Paris Agreement on Climate Change.

The Trustee recognises that working with others will be necessary for achieving its carbon reduction targets. Through Uninvest Company, the Trustee is involved with a number of collaborative initiatives such as the UN Net Zero Asset Owners Alliance (which

UNILEVER UK PENSION FUND IMPLEMENTATION STATEMENT (continued)

includes collaborative engagement with managers), the UN Principles of Responsible Investment, the Asset Owner Council and the Institutional Investor Group for Climate Change.

Univest Company has also developed its Sustainable Investment Plan to complement the Trustee's approach to sustainability.

Exclusion

The Trustee has adopted an Exclusion Policy which applies to companies directly involved in the manufacture of cluster munitions or anti-personnel mines and companies for which the majority of revenues come from coal mining or coal power generation. The Exclusion Policy is kept up to date via external data providers and shared with the Fund's direct investment managers on a quarterly basis, and the investment managers sign and confirm adherence to the Exclusion Policy.

Arrangements with managers

The performance of investment managers is monitored by the IFC at its quarterly meetings where they receive reporting setting out performance alongside ratings for the underlying managers. The Trustee has updated its criteria for the appointment and retention of managers taking into account the managers' integration of sustainability into their investment decisions. More detailed assessments of performance are carried out as part of the rolling asset class reviews and via the annual sustainability scorecard process. As part of the rating process, the underlying holdings for each manager are assessed to see whether they are consistent with the stated strategy. This includes a consideration of portfolio turnover relative to expectations for the strategy as well as an assessment of sustainability integration relative to expectations in key areas such as voting and engagement, identification and assessment of risks and opportunities and application of carbon and sustainability metrics. As at 31 March 2025, there were no material concerns, and during the Fund year all relevant direct investment managers adhered to the Exclusion Policy provided to them.

DC Section

Strategy

The overriding objective is to ensure that the Fund is effectively governed and administered, in line with the Fund rules, and with a communication and education programme that enables members to make informed decisions that are appropriate for their circumstances.

The Trustee provides a range of investment options (both auto-switch lifestyle options and default target retirement date options) to members meeting objectives set out in the Fund rules.

The Trustee performs regular reviews of the asset allocation of each of the seven investment options, covering their appropriateness, objectives and the individual investment managers on a periodic basis (at least every three years). The Trustee also reviews how the asset allocation changes across the auto switch lifestyle options. The Trustee employs a third-party investment advisor to assist in this investment strategy review tri-annually. The last review was carried out during 2022, with changes implemented during 2023. The investment strategy is due to be reviewed in the forthcoming Fund year.

Monitoring

The DCC received reporting each quarter during the Fund year containing details of the performance and risk metrics of the investment options available to members, along with investment adviser ratings for each underlying investment manager.

The DCC also received details of the Total Expense Ratio for each fund, every quarter. This information is provided by the platform provider. The annual sustainability scorecard process is also carried out for the DC Sections' managers assessing sustainability integration in the managers' strategies.

Responsible Investment and Stewardship

The Trustee's approach to sustainability set out above – including their sustainability goals and Carbon Journey Planning – applies to the DC as well as DB Sections. The carbon footprinting analysis was completed for both sections of the Fund.

The DC Sections' default investment option was enhanced in August 2023, to invest in sustainability-focused equities that are better aligned to the Trustee's sustainability goals. This comprises 100% of the DC Sections' global developed market equities exposure. An external stewardship provider carries out the voting and engagement for the global developed market equities. Voting and engagement for our other funds is carried out by the investment managers of the respective pooled funds. Further details are set out in the next section.

**UNILEVER UK PENSION FUND
IMPLEMENTATION STATEMENT (continued)**

4. Voting and engagement activity of the Fund’s investments over the course of the Fund year.

Our voting and engagement activities are aligned to our stewardship and engagement objectives to promote a stable, well-functioning and well-governed social, environmental and economic system on which long-term sustainable returns are dependant. Our external stewardship provider and our managers are aware of Trustee’s stewardship and engagement priorities.

4.1. DB Section

The DB section of the Fund invests in a number of investment portfolios, which are managed by several different investment managers. In order to harmonise and leverage scale of the Fund’s ability to vote and engage, a third-party proxy voting provider is used to vote and engage across most eligible investments. The external stewardship provider only abstains from votes in exceptional circumstances such as where the vote is conflicted, a resolution is to be withdrawn, or there is insufficient information upon which to base a decision. Details of significant votes are set out below.

Voting Summary	Sample of Significant Votes
<p>Meetings eligible to vote at: 3,573 Resolutions eligible to vote on: 36,149 Resolutions voted on, for which they were eligible: 99%</p> <p>Resolutions voted with management: c.86% Resolutions voted against management: c.14% Resolutions abstained from: c.0%</p> <p>Process to determine “the most significant” votes</p> <p>Significant votes are considered to be resolutions or issues relating to climate change for those companies where the Fund holds a relatively larger share of the outstanding share capital of the company (compared to other companies the DB section of the Fund invests in).</p> <p>Where the vote was against management, did the investment manager communicate their intent to the company ahead of the vote?</p> <p>Yes</p>	<p>Company: Total Energies SE (c. 0.2% of underlying fund)</p> <p>Resolution/issue: Shareholders were asked to approve the Sustainability and Climate Progress Report 2024, on the progress made in the implementation of the company’s sustainable development and energy transition towards carbon neutrality and its related targets by 2030.</p> <p>Voting instruction: Against management primarily due to company strategy and targets not being aligned with the Paris Climate Agreement and 1.5 degree scenario.</p> <p>The proposal was passed by the majority of the shareholders. Our voting and engagement provider will continue to engage with the company on their energy transition plans and targets.</p> <p>Company: Enbridge (c. 0.8% of underlying fund)</p> <p>Resolution/ issue: Shareholder proposal was filed this year again in relation to disclosure of the company’s Scope 3 emissions.</p> <p>Voting Instruction: For the shareholder resolution on the basis of better management of climate-related risks.</p> <p>The proposal was rejected by a majority of the shareholders. Despite the rejection, 28% voted to support the resolution continuing to signal to management that it needs to do better on emissions reporting.</p> <p>Company: Glencore (c. 0.4% of underlying fund)</p> <p>Resolution/ issue: Shareholders were asked to approve the company's 2024-2026 Climate Action Transition Plan.</p> <p>Voting instruction: Against management on the basis that the climate plan as currently presented is not aligned to a 1.5 degree scenario, and that the company needs to set stronger targets across all three emissions scopes. In addition, the company is also encouraged that it advocates for stronger climate policies. That being said, it was recognised that the company has increased transparency in its climate report following previous engagement discussions.</p> <p>The proposal was passed by the majority of the shareholders. Our voting and engagement provider will continue to engage with the company.</p>

**UNILEVER UK PENSION FUND
IMPLEMENTATION STATEMENT (continued)**

4.2. DC Section

The DC section of the Fund has a number of different investment options available to members, which include some investment portfolios that utilise voting rights (these are shown in the table below). For the global equity funds, a third-party proxy voting provider is used to vote and engage as per the DB Section, whereas for the other funds the investment managers carry out their own voting and engagement, and the underlying manager has discretion on whether to utilise a proxy voting provider. In addition, there are a number of smaller AVC holdings in the Fund (making up less than 0.1% of total assets), for which voting and engagement activities are carried out by the investment managers. The Trustee does not have details of voting behaviour for these funds. Details of significant votes are set out below.

Voting Summary	Significant Votes
Global Equity	
<p>Meetings eligible to vote at: 994 Resolutions eligible to vote on: 15,013 Resolutions voted on, for which they were eligible: 99%</p> <p>Resolutions voted with management: c.87% Resolutions voted against management: c.13% Resolutions abstained from: c.0%</p> <p>Process to determine “the most significant” votes</p> <p>Significant votes are considered to be resolutions or issues relating to climate change for those companies where the Fund holds a relatively larger share of the outstanding share capital of the underlying company in the global equity fund (compared to other companies in the global equity fund).</p> <p>Where the vote was against management, did the investment manager communicate their intent to the company ahead of the vote? Yes</p>	<p>Company: Ferrovial SE (c. 0.1% of underlying fund)</p> <p>Resolution/ issue: Shareholders were asked to approve the Climate Strategy Report setting out the Company’s transition plans.</p> <p>Voting instruction: Against management primarily as the strategy and transition plans were deemed insufficient for adequate management of climate-related risks.</p> <p>The proposal was passed by the majority of the shareholders. Our voting and engagement provider will continue to engage with the company.</p>
Emerging Market Equity Fund	
<p>Meetings eligible to vote at: 2,606 Resolutions eligible to vote on: 21,026 Resolutions voted on, for which they were eligible: 99%</p> <p>Resolutions voted with management: c. 87% Resolutions voted against management: c. 12% Resolutions abstained from: c. 1%</p> <p>Proxy adviser service used: Dependent on jurisdiction. Type of voting policy used: The investment manager’s own policy.</p> <p>Process to determine “the most significant” votes:</p> <p>Significant votes are considered to be resolutions or issues relating to material Environmental, Social and/or Governance topics that the manager believes will impact sustainable long-term financial performance, and where the holding was a relatively large percentage of the pooled fund.</p>	<p>Company: BYD Company Limited (c. 0.8% of underlying fund)</p> <p>Key resolution: Shareholders were asked to approve the report of the Board of Directors.</p> <p>Voting instruction: Against management to encourage greater climate-related disclosure, including alignment to TCFD reporting</p> <p>The proposal was passed by the majority of the shareholders. The manager will continue to engage with the Company.</p>

**UNILEVER UK PENSION FUND
IMPLEMENTATION STATEMENT (continued)**

<p>Where the vote was against management, did the investment manager communicate their intent to the company ahead of the vote?</p> <p>No</p>	
<p>Global Property Securities Fund</p>	
<p>Meetings eligible to vote at: 370 Resolutions eligible to vote on: 3,980 Resolutions voted on, for which they were eligible: 90%</p> <p>Resolutions voted with management: c.95% Resolutions voted against management: c.5% Resolutions abstained from: c.0%</p> <p>Proxy adviser service used: Dependent on jurisdiction.</p> <p>Type of voting policy used: The investment manager’s own policy.</p> <p>Process to determine “the most significant” votes:</p> <p>Significant votes are considered to be resolutions or issues relating to material Environmental, Social and/or Governance topics that the manager believes will impact sustainable long-term financial performance, and where the holding was a relatively large percentage of the pooled fund.</p> <p>Where the vote was against management, did the investment manager communicate their intent to the company ahead of the vote?</p> <p>No</p>	<p>Company: Swiss Prime Site AG (c. 0.7% of underlying fund)</p> <p>Key resolution: Shareholders were asked to approve the re-election of Mr. Buechner as Board Director and Chair.</p> <p>Vote: Against management to protect shareholders’ interests. Nominee serves on an excessive number of public company boards, which raises substantial concerns about the nominee’s ability to exercise sufficient oversight on this Board.</p> <p>The proposal was passed by the majority of shareholders, although c. 15% voted against the re-election, which is material. The manager will continue to engage with the Company.</p>

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF THE UNILEVER UK PENSION FUND

Opinion

We have audited the financial statements of the Unilever UK Pension Fund (the "Fund") for the year ended 31 March 2025, which comprise the fund account, the statement of net assets (available for benefits) and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- show a true and fair view of the financial transactions of the Fund during the year ended 31 March 2025, and of the amount and disposition at that date of its assets and liabilities, other than liabilities to pay pensions and benefits after the end of the year;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- contain the information specified in Regulation 3A of the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, made under the Pensions Act 1995.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the Fund in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We are responsible for concluding on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Fund's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify the auditor's opinion. Our conclusions are based on the audit evidence obtained up to the date of our report. However, future events or conditions may cause the Fund to cease to continue as a going concern.

In our evaluation of the Trustees' conclusions, we considered the inherent risks associated with the Fund including effects arising from macro-economic uncertainties such as uncertain interest and inflation rates and the volatility of global markets, we assessed and challenged the reasonableness of estimates made by the Trustees and the related disclosures and analysed how those risks might affect the Fund's financial resources or ability to continue operations over the going concern period.

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Fund's ability to continue as a going concern for a period of at least twelve months from when the financial statements are approved by the Trustees.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

UNILEVER UK PENSION FUND

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF THE UNILEVER UK PENSION FUND (continued)

If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of the Trustees

As explained more fully in the Statement of Trustees' Responsibilities set out on page 38, the Trustees are responsible for the preparation of financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to wind up the Fund, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below:

- We obtained an understanding of the legal and regulatory frameworks that are applicable to the Fund and determined the most significant are the Pensions Act 1995 and 2004 and those that relate to the reporting frameworks (Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, Financial Reporting Standard 102 (FRS 102) and the Statement of Recommended Practice "Financial Reports of the Pension Schemes" 2018 ("the SORP");
- In addition, we concluded that there are certain significant laws and regulations that may have an effect on the determination of the amounts and disclosures in the financial statements and those laws and regulations such as, the Pensions Regulator's Codes of Practice and relevant compliance regulations (including the Annual Pensions Bill and tax legislation) under which the Fund operates;
- We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our sector experience and through discussion with management, the Trustees, and from inspection of Trustees' board minutes and legal and regulatory correspondence. We discussed the policies and procedures regarding compliance with laws and regulations with the Trustees;
- We assessed the susceptibility of the Fund's financial statements to material misstatement due to irregularities including how fraud might occur. We evaluated management's incentives and opportunities for manipulation of the financial statements and determined that the principal risks were in relation to:
 - The risk of management override of controls through posting inappropriate journal entries to manipulate results and net assets for the year;
 - The valuation of hard-to-value assets using a method not permitted under the SORP.

Our audit procedures involved:

- Journal entry testing, with a focus on large journals, manual journals, those journals with unusual account combinations, or entries posted to suspense accounts;
- Obtaining independent confirmations of material investment valuations and cash balances at the year end; and
- Use of our internal experts to challenge the valuation of directly held property and derivative contract valuations as at the year end.
- In addition, we completed audit procedures to conclude on the compliance of disclosures in the annual report and accounts with applicable financial reporting requirements.
- These audit procedures were designed to provide reasonable assurance that the financial statements were free from fraud or error. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one

UNILEVER UK PENSION FUND

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF THE UNILEVER UK PENSION FUND (continued)

resulting from error and detecting irregularities that result from fraud is inherently more difficult than detecting those that result from error, as fraud may involve collusion, deliberate concealment, forgery or intentional misrepresentations. Also, the further removed non-compliance with laws and regulations is from events and transactions reflected in the financial statements, the less likely we would become aware of it;

- The engagement partner's assessment of the appropriateness of the collective competence and capabilities of the engagement team included consideration of the engagement team's:
 - Understanding of, and practical experience with, audit engagements of a similar nature and complexity, through appropriate training and participation; and
 - Knowledge of the industry in which the Fund operates.
- We communicated relevant laws and regulations and potential fraud risks to all engagement team members, including internal specialists, and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the Fund's Trustees, as a body, in accordance with the Pensions Act 1995 and Regulations made thereunder. Our audit work has been undertaken so that we might state to the Fund's Trustees those matters we are required to state to it in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Fund's Trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Grant Thornton UK LLP
Statutory Auditor, Chartered Accountants
Cardiff

Date 10/10/2025

UNILEVER UK PENSION FUND
FUND ACCOUNT FOR THE YEAR ENDED 31 MARCH 2025

		2025			2024		
	Note	Defined Benefit section £ m	Defined Contribution section £ m	Total £ m	Defined Benefit section £ m	Defined Contribution section £ m	Total £ m
Contributions and benefits							
Employer contributions		21.9	36.7	58.6	24.9	29.0	53.9
Employee contributions		-	6.5	6.5	0.1	3.1	3.2
Total contributions	4	21.9	43.2	65.1	25.0	32.1	57.1
Transfers in	5	-	1.3	1.3	-	1.0	1.0
		21.9	44.5	66.4	25.0	33.1	58.1
Benefits paid or payable	6	(370.4)	(0.5)	(370.9)	(355.6)	(0.7)	(356.3)
Payments to and on account of leavers	7	(12.4)	(3.4)	(15.8)	(11.4)	(1.7)	(13.1)
Administration expenses	8	(17.5)	-	(17.5)	(15.3)	-	(15.3)
		(400.3)	(3.9)	(404.2)	(382.3)	(2.4)	(384.7)
Net (withdrawals) / additions from dealings with members		(378.4)	40.6	(337.8)	(357.3)	30.7	(326.6)
Returns on investments							
Investment income	9	181.4	-	181.4	178.5	-	178.5
Change in market value of investments	11	(483.6)	13.8	(469.8)	(380.4)	41.5	(338.9)
Investment expenses	10	(5.0)	-	(5.0)	(6.2)	-	(6.2)
Net return on investments		(307.2)	13.8	(293.4)	(208.1)	41.5	(166.6)
Net (decrease) / increase in the Fund during the year		(685.6)	54.4	(631.2)	(565.4)	72.2	(493.2)
Transfers between sections	3	16.1	(16.1)	-	10.0	(10.0)	-
Net assets of the Fund at beginning of the year		7,163.3	292.2	7,455.5	7,718.7	230.0	7,948.7
Net assets of the Fund at end of the year		6,493.8	330.5	6,824.3	7,163.3	292.2	7,455.5

The notes on pages 57 to 71 form part of these financial statements.

UNILEVER UK PENSION FUND
STATEMENT OF NET ASSETS (AVAILABLE FOR BENEFITS) AS AT 31 MARCH 2025

	Note	2025			2024		
		Defined Benefit section	Defined Contribution section	Total	Defined Benefit section	Defined Contribution section	Total
		£ m	£ m	£ m	£ m	£ m	£ m
Investment assets	11						
Equities		0.2	-	0.2	0.2	-	0.2
Bonds		4,285.4	-	4,285.4	4,685.9	-	4,685.9
Property		462.5	-	462.5	537.6	-	537.6
Pooled investment vehicles	12	2,570.1	324.1	2,894.2	2,465.9	282.2	2,748.1
Derivatives	13	57.3	-	57.3	47.7	-	47.7
AVC investments		-	5.5	5.5	-	6.2	6.2
Cash	14	64.9	-	64.9	232.2	-	232.2
Other investment assets	14	164.0	-	164.0	139.6	-	139.6
		<u>7,604.4</u>	<u>329.6</u>	<u>7,934.0</u>	<u>8,109.1</u>	<u>288.4</u>	<u>8,397.5</u>
Investment liabilities							
Derivatives	13	(94.2)	-	(94.2)	(267.3)	-	(267.3)
Other investment liabilities	14	(1,028.1)	-	(1,028.1)	(685.8)	-	(685.8)
Total net investments		<u>6,482.1</u>	<u>329.6</u>	<u>6,811.7</u>	<u>7,156.0</u>	<u>288.4</u>	<u>7,444.4</u>
Current assets	19	35.0	1.0	36.0	35.2	3.8	39.0
Current liabilities	20	(23.3)	(0.1)	(23.4)	(27.9)	-	(27.9)
Net assets of the Fund at end of year		<u>6,493.8</u>	<u>330.5</u>	<u>6,824.3</u>	<u>7,163.3</u>	<u>292.2</u>	<u>7,455.5</u>

These financial statements summarise the transactions and net assets of the Fund. They do not take account of liabilities to pay pensions and other benefits in the future. The actuarial position of the Fund, which does take account of such liabilities for the defined benefits section, is dealt with in the Report on Actuarial Liabilities within the Trustees' Report and these financial statements should be read in conjunction with it.

For Unilever UK Pension Fund Trustees Limited

Virginia Holmes
Chair

Andy Rowell
Secretary

Date: 10 October 2025

The notes on pages 57 to 71 form part of these financial statements.

UNILEVER UK PENSION FUND

NOTES TO THE FINANCIAL STATEMENTS

1. Basis of Preparation

These financial statements have been prepared in accordance with the Occupational Pension Schemes (Requirement to obtain Audited Accounts and a Statement from the Auditor) Regulations 1996, Financial Reporting Standard 102 (the Financial Reporting Standard applicable in the UK issued by the Financial Reporting Council) and the guidance set out in the Statement of Recommended Practice for Financial Reports of Pension Schemes (revised June 2018) (the SORP).

The financial statements have been prepared on a going concern basis as the Trustees continue to believe this to be an appropriate basis in view of the actuarial valuation results as at 31 March 2022 and subsequent valuation updates performed annually. Details are included in the Trustees' report on page 8.

2. Identification of the financial statements

The Fund is established as a trust under English Law. The address for enquiries to the Fund is included in the Trustees' Report.

The Fund is a registered Pension Scheme under Chapter 2 of Part 4 of the Finance Act 2004 and is therefore exempt from most income and capital gains taxes.

3. Accounting policies

The following are the key accounting policies that have been applied in the preparation of the financial statements. These policies have been consistently applied to all the years presented.

a) Foreign currency translation

The Fund's functional and presentational currency is Pound Sterling.

The value of overseas investments is translated into sterling at the rates of exchange ruling at the end of the year. The resulting exchange differences arising in the year are included in changes in market values of investments and taken direct to the Fund Account.

Where contracts for forward sales of foreign currency have been entered into as a hedge against exposure on foreign currency investments, any unrealised profit or loss at the year end, measured by the difference between spot rate and contract rate, is included in the change in market value of investments, together with realised gains and losses on forward contracts maturing during the year.

b) Contributions

Normal contributions, both from the members and from the employer, are accounted for as they fall due under the Schedule of Contributions. Additional voluntary contributions from members are accounted for in the month they are deducted from the payroll.

Any additional contributions from the employer are accounted for in line with the Schedule of Contributions or other agreement under which they are paid.

c) Benefits paid or payable

Pensions in payment are accounted for in the period to which they relate. Benefit payments are accounted for on an accruals basis when they fall due. Where members can choose whether to take their benefits as a full pension or as a lump sum with reduced pension, retirement benefits are accounted for on an accruals basis on the later of the date of retirement and the date the option is exercised.

Other benefits are accounted for on an accruals basis on the date of retirement, death or leaving the Fund as appropriate.

d) Transfer values to and from other schemes

Transfer values represent capital sums received or paid. Transfer values are accounted for when the liability is accepted or discharged by the receiving scheme, which is usually when the transfer amount is paid or received.

e) Transfers between sections

Transfers between sections reflect the realisation of DC investments that are transferred to the DB section and form part of a member's retirement or death benefits. Such transactions are accounted for when transferred. The amount will also include any transfers of unallocated assets between the DC and DB sections.

f) Administration and investment management fees

Administration and investment management fees are accounted for on an accruals basis. Any direct expenses of the DC section are currently borne by the DB section and are allowed for in the contribution rate agreed with the employer.

g) Taxation on benefits

Where the Trustees are required to settle tax liabilities on behalf of a member, with a consequent reduction in that member's benefits receivable from the Fund, this is shown separately within benefits.

h) Investment income

Dividends from equities are accounted for on an ex-dividend accruals basis. Interest on deposits, fixed interest and index-linked investments, net property rents and other investment income is accounted for on an accruals basis. Net interest on repurchase agreements is accounted for on an accruals basis and is shown within income from bonds. No adjustment is made for any property lease incentives as these are considered immaterial.

UNILEVER UK PENSION FUND

NOTES TO THE FINANCIAL STATEMENTS (continued)

Where income is not distributed by pooled investment vehicles, the income arising on underlying assets is accounted for within the change in market value of investments. Income distributed by pooled investment vehicles is accounted for on an accruals basis.

i) Investments

Investments are included in the Statement of Net Assets (available for benefits) at their fair value as set out below.

- Quoted equities, index-linked and fixed interest securities are valued on the basis of the bid price or last traded price on the relevant stock exchange, depending on the convention of the stock exchange where they are quoted, at the end of the Fund year.
- Accrued interest is included in investment income receivable within “other investment assets”, not in the market value of fixed interest and index-linked securities.
- Private equity and debt fund of fund investments are valued by the fund of fund investment managers. The valuation is based on the latest investor reports and financial statements provided by the fund managers of the underlying funds, adjusted for transactions arising after the date of such reports. The fund of fund investment managers consider the reasonableness of these valuations in the light of other available knowledge and corroborative evidence. Other unquoted securities including investments in hedge funds are included at the Trustees’ estimate of fair value, which is the latest valuations provided by the fund managers.
- Unitised pooled investment vehicles are valued at the closing bid price, if both bid and offer prices are published, or, if single priced, at the single closing price provided by the investment managers.
- Properties are valued quarterly by Colliers International Group Inc (an independent firm of chartered surveyors) on an open market basis as defined by the Royal Institute of Chartered Surveyors. The valuation reported is as at 31 March each year. Colliers have recent experience in the locations and types of properties held by the Fund. There is no provision for property depreciation or amortisation as this is already factored into the valuation.
- Derivative contract assets are fair valued at bid prices and liabilities are fair valued at offer prices. Derivative contracts’ changes in fair value are included in the change in market value. The fair value, being the unrealised profit or loss on the contracts, is shown as a separate line within the investment assets and liabilities note.
- Futures contracts’ fair value is determined using exchange prices at the reporting date. The fair value is the unrealised profit or loss at the current bid or offer market quoted price of the contract. The amounts included in the change in market value are the realised gains and losses on closed futures contracts and the unrealised gains and losses on open futures contracts.
- Forward foreign exchange contracts are valued at fair value on the basis of an equal and opposite contract being purchased at the year-end date.
- The fair value of the swap contracts is calculated using discounted cashflow pricing models based on the current value of future expected net cashflows arising over the remaining contract period, taking into account the time value of money. Interest builds up in line with the terms of the contract. The amounts included in the change in market value are the realised gains and losses on closed contracts and the unrealised gains and losses on open contracts.
- Variation margin balances on derivatives that are cleared on an exchange are included in cash.
- AVC and DC investment assets are valued at the single price valuation as advised by the relevant investment manager. With-profit AVC funds include the estimated terminal bonus where this is provided.
- Transaction costs are included in the cost of investments purchased or deducted from the proceeds of investments sold. Where a part of these costs is subsequently recovered, the proceeds are included in the change in market value of investments.
- The change in market value of investments during the year comprises all increases and decreases in the market value of investments held at any time during the year, including profits and losses realised on sale of investments during the year.
- The Fund continues to recognise assets delivered out under repurchase contracts and stock-lending arrangements to reflect its ongoing interest in those securities. Cash received from repurchase contracts is recognised as an investment asset, and an investment liability is recognised for the value of the repurchase obligation. Collateral received in respect of stock-lending arrangements is disclosed but not recognised as a Fund asset.
- Cash delivered under reverse repurchase contracts is recognised as an investment receivable in the financial statements. Securities received in exchange are disclosed as collateral supporting this receivable but not included as Fund assets. Where a bond has been short sold relating to a reverse repo position the short sale is treated as an investment liability.

UNILEVER UK PENSION FUND
NOTES TO THE FINANCIAL STATEMENTS (continued)

j) Key accounting estimates and assumptions

The Trustees make estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. For the Fund, the Trustees believe the only estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next financial year are related to the valuation of the Fund investments and, in particular, those classified in Level 3 of the fair-value hierarchy, such as property and private equity. Explanation of how these are valued is included within (i) above and notes 11 and 16.

4. Contributions receivable	2025			2024		
	DB £m	DC £m	Total £m	DB £m	DC £m	Total £m
Employers:						
Normal	13.5	26.8	40.3	15.0	20.4	35.4
Additional contributions						
PPF Levy	0.1	-	0.1	0.2	-	0.2
Augmentations	-	-	-	0.6	-	0.6
Life assurance	0.6	-	0.6	0.5	-	0.5
Employee Salary Sacrifice *	7.7	9.9	17.6	8.6	8.6	17.2
	<u>21.9</u>	<u>36.7</u>	<u>58.6</u>	<u>24.9</u>	<u>29.0</u>	<u>53.9</u>
Members:						
Normal	-	-	-	0.1	-	0.1
Additional voluntary contributions	-	6.5	6.5	-	3.1	3.1
	<u>21.9</u>	<u>43.2</u>	<u>65.1</u>	<u>25.0</u>	<u>32.1</u>	<u>57.1</u>

* The majority of employees participate in the Fund through a salary sacrifice arrangement. The employer pays contributions for such employees equivalent to the employee contribution that would otherwise have been paid.

No deficit contributions were due under the Schedule of Contributions and therefore none were received in the current or prior year.

From 1 June 2023 to 30 June 2026 the Employers pay DB normal contributions of £1,250,000 per month. There was an arrangement in place for 2024 that meant that April and May 2023 were at the same monthly rate of £1,250,000.

For the current Fund year onwards there is an arrangement in place so that the employer can reduce normal contributions in the following year by the same amount of the members additional top up Career average plan contributions received in respect of the previous October to September. In the current year the period was in respect of October 2022 to September 2023 and the offset was £1.5m.

5. Transfers in	2025			2024		
	DB £m	DC £m	Total £m	DB £m	DC £m	Total £m
Individual transfers in from other schemes	-	1.3	1.3	-	1.0	1.0

6. Benefits paid or payable	2025			2024		
	DB £m	DC £m	Total £m	DB £m	DC £m	Total £m
Pensions	331.4	-	331.4	320.7	-	320.7
Purchase of annuities	0.4	-	0.4	-	0.2	0.2
Lump sum retirement benefits	36.8	0.5	37.3	31.8	0.5	32.3
Lump sum death benefits	1.8	-	1.8	3.0	-	3.0
Taxation where annual allowance exceeded	-	-	-	0.1	-	0.1
	<u>370.4</u>	<u>0.5</u>	<u>370.9</u>	<u>355.6</u>	<u>0.7</u>	<u>356.3</u>

Taxation arising on benefits paid or payable is in respect of members whose benefits exceeded the annual allowance and who elected to take lower benefits from the Fund in exchange for the Fund settling their tax liability.

UNILEVER UK PENSION FUND
NOTES TO THE FINANCIAL STATEMENTS (continued)

7. Payments to and on account of leavers	2025			2024		
	DB	DC	Total	DB	DC	Total
	£m	£m	£m	£m	£m	£m
Individual transfers to other schemes	9.3	3.4	12.7	10.1	1.7	11.8
Transfers out under Pension sharing orders	3.1	-	3.1	1.3	-	1.3
	<u>12.4</u>	<u>3.4</u>	<u>15.8</u>	<u>11.4</u>	<u>1.7</u>	<u>13.1</u>

8. Administration expenses	2025			2024		
	DB	DC	Total	DB	DC	Total
	£m	£m	£m	£m	£m	£m
Administration expenses	10.6	-	10.6	9.0	-	9.0
Legal and other professional fees	2.3	-	2.3	2.0	-	2.0
Actuarial fees	3.4	-	3.4	3.0	-	3.0
Audit fees	0.1	-	0.1	0.1	-	0.1
Trustee Fees	0.2	-	0.2	0.2	-	0.2
PPF and other levies	0.3	-	0.3	0.4	-	0.4
Other expenses	0.6	-	0.6	0.6	-	0.6
	<u>17.5</u>	<u>-</u>	<u>17.5</u>	<u>15.3</u>	<u>-</u>	<u>15.3</u>

The Fund bears all administration costs with the exception of DC charges borne by the member's account. Further details on these costs are provided in the DC annual statement.

9. Investment income	2025			2024		
	DB	DC	Total	DB	DC	Total
	£m	£m	£m	£m	£m	£m
Net income from bonds	53.8	-	53.8	48.9	-	48.9
Income from equity shares	-	-	-	1.4	-	1.4
Income from pooled investments	86.1	-	86.1	80.8	-	80.8
Interest on short term deposits	14.5	-	14.5	19.6	-	19.6
Net rents from properties	27.0	-	27.0	27.8	-	27.8
	<u>181.4</u>	<u>-</u>	<u>181.4</u>	<u>178.5</u>	<u>-</u>	<u>178.5</u>

The income from equity in 2024 relates to tax recovered in respect of French withholding tax incurred in 2006 to 2009. Interest on repurchase agreements is included under bonds.

10. Investment expenses	2025			2024		
	DB	DC	Total	DB	DC	Total
	£m	£m	£m	£m	£m	£m
Investment management & custody	4.3	-	4.3	5.4	-	5.4
Investment consultancy	0.7	-	0.7	0.8	-	0.8
	<u>5.0</u>	<u>-</u>	<u>5.0</u>	<u>6.2</u>	<u>-</u>	<u>6.2</u>

UNILEVER UK PENSION FUND
NOTES TO THE FINANCIAL STATEMENTS (continued)

11. Reconciliation of investments

Defined Benefit section	Opening market value	Purchases at cost and Derivative Payments	Proceeds of sales and Derivative Receipts	Change in market value	Closing market value
	£m	£m	£m	£m	£m
Equities	0.2	-	-	-	0.2
Bonds	4,685.9	1,341.1	(1,254.2)	(487.4)	4,285.4
Property	537.6	3.7	(81.4)	2.6	462.5
Pooled investment vehicles	2,465.9	1,233.9	(1,163.5)	33.8	2,570.1
Derivatives	(219.6)	285.0	(69.3)	(33.0)	(36.9)
	<u>7,470.0</u>	<u>2,863.7</u>	<u>(2,568.4)</u>	<u>(484.0)</u>	<u>7,281.3</u>
Cash	232.2			0.4	64.9
Other investment assets	139.6			-	164.0
Other investment liabilities	(685.8)			-	(1,028.1)
	<u>7,156.0</u>			<u>(483.6)</u>	<u>6,482.1</u>

Property is valued in accordance with the accounting policy. An independent valuation took place as at 31 March 2025. All property leases are subject to rent review within five years.

Defined Contribution section	Opening market value	Purchases at cost	Proceeds of sales	Change in market value	Closing market value
	£m	£m	£m	£m	£m
Pooled investment vehicles	282.2	68.9	(40.5)	13.5	324.1
AVC investments	6.2	-	(1.0)	0.3	5.5
	<u>288.4</u>	<u>68.9</u>	<u>(41.5)</u>	<u>13.8</u>	<u>329.6</u>

Transaction costs are included in costs of purchases and deducted from sale proceeds. Direct transaction costs include fees (including anti-dilution charges), commissions, and stamp duty. There were no direct transaction costs in 2025 (2024: £nil).

In addition to direct transaction costs, indirect transaction costs are incurred through the bid-offer spread on investments within the pooled investment vehicles. These indirect costs for both the Defined Benefit and Defined Contribution sections are not separately provided to the Fund and therefore are not separately disclosed here.

Concentration of investment

The table shows the number of holdings that each represented more than 5% of the Fund's total assets:

	2025		2024	
	£m	%	£m	%
Univest Diversified Income Fund	480.9	7.0	509.1	6.8
Univest FCP Global Credit Bonds	452.6	6.6	446.6	6.0

UNILEVER UK PENSION FUND
NOTES TO THE FINANCIAL STATEMENTS (continued)

11. Reconciliation of investments (continued)

Defined Contribution section

For the DC section, investments purchased by the Fund are allocated to provide benefits to the individuals on whose behalf the contributions were paid. AVCs paid by members to Fidelity are included with the members' Investing plan accounts and are not separately identifiable and do not form a common pool of assets generally available.

DC assets are allocated between members and the Trustees as follows:

	2025	2024
	£m	£m
Members	324.1	282.1
Trustees	0.1	0.1
	324.1	282.1

Under the rules of the Fund, assets unallocated to members can be transferred freely to the DB section. During the year £nil (2024: £nil) was transferred from the Trustees' surplus account to the DB section.

AVC investments

The Fund provided the facility for some members who were paying AVCs on 30 June 2012 to continue paying AVCs to the particular provider of those AVC funds as at that date. During the year the last member stopped contributing so there are no more contributions into these funds. These AVCs are separately invested for the benefit of individual members. Members are advised individually about the value of their DC investments by the AVC provider. Other members are able to purchase additional money purchase benefits through the Investing plan.

Sole investor pooled arrangements

The Fund is the sole investor in Cardinal Investment Holdings L.P. Inc. The assets underlying this pooled investment vehicle at the year-end comprised:

	2025	2024
	£m	£m
Private equity funds	331.5	284.5
Cash	10.1	9.0
Debtors	-	3.9
Creditors	(0.2)	(1.2)
	341.4	296.2

12. Pooled investment vehicles

The Fund's investment in pooled investment vehicles at the year-end comprised:

	2025			2024		
	DB	DC	Total	DB	DC	Total
	£m	£m	£m	£m	£m	£m
Equities	153.7	19.7	173.4	176.3	17.9	194.2
Bonds	1,251.3	1.6	1,252.9	1,014.6	1.5	1,016.1
Private debt	242.7	-	242.7	275.3	-	275.3
Hedge funds	100.9	-	100.9	98.8	-	98.8
Private equity	642.0	-	642.0	584.2	-	584.2
Property	36.5	-	36.5	57.0	-	57.0
Liquidity funds	143.0	12.9	155.9	259.7	9.5	269.2
Balanced funds	-	289.9	289.9	-	253.3	253.3
	2,570.1	324.1	2,894.2	2,465.9	282.2	2,748.1

UNILEVER UK PENSION FUND
NOTES TO THE FINANCIAL STATEMENTS (continued)

13. Derivatives

The Trustees have authorised the use of derivatives contracts by their investment managers to achieve:

- the management of currency exposure through foreign exchange forward contracts; and
- asset/liability management through its LDI mandate with BlackRock Advisors where swap contracts are used to manage interest rate and inflation and risk.

At the year end the Fund had the following derivatives:

	2025		2024	
	Assets £m	Liabilities £m	Assets £m	Liabilities £m
Swaps	38.8	(94.0)	43.7	(265.4)
Futures	-	-	0.1	-
Forward foreign currency contracts	18.5	(0.2)	3.9	(1.9)
	<u>57.3</u>	<u>(94.2)</u>	<u>47.7</u>	<u>(267.3)</u>
Net derivatives liability		<u>(36.9)</u>		<u>(219.6)</u>

Derivatives held at 31 March are “over-the-counter” (OTC not traded on a formal exchange but agreed between the counterparties). Swaps are cleared using a clearing house to reduce counterparty risk. Further details on the derivatives held at the year end, aggregated by key characteristics, are set out below.

At the end of the year £26.5m of government bonds has been pledged by the Fund as the initial margin collateral for the exchange cleared swaps (2024: pledged £100m of government bonds). For exchange cleared derivatives the Fund also pays or receives a daily variation margin payment to cover the daily change in value. This accumulated variation margin balance is shown within cash in Note 14. At the year end, in respect of OTC non exchange cleared derivatives, the Fund held £14.6m collateral in the form of cash and £5.3m of government bonds (2024: nil).

Swaps	2025			2024		
	Notional principal £m	Assets £m	Liabilities £m	Notional principal £m	Assets £m	Liabilities £m
Interest rate swaps	1,142.1	31.2	(84.4)	1,890.3	28.0	(256.2)
Inflation rate swaps	431.5	7.6	(9.6)	759.8	15.7	(9.2)
	<u>1,573.6</u>	<u>38.8</u>	<u>(94.0)</u>	<u>2,650.1</u>	<u>43.7</u>	<u>(265.4)</u>

Duration	2025			2024		
	Notional principal £m	Assets £m	Liabilities £m	Notional principal £m	Assets £m	Liabilities £m
0 – 10 years	12.1	0.1	-	2,246.3	17.6	(163.9)
11 – 20 years	1,474.3	8.7	(93.2)	206.0	2.2	(52.5)
21 – 30 years	-	-	-	85.2	23.9	(2.3)
31 – 40 years	87.2	30.0	(0.8)	112.6	-	(46.7)
	<u>1,573.6</u>	<u>38.8</u>	<u>(94.0)</u>	<u>2,650.1</u>	<u>43.7</u>	<u>(265.4)</u>

Futures	2025			2024		
	Notional principal £m	Assets £m	Liabilities £m	Notional principal £m	Assets £m	Liabilities £m
June 2024 long gilt	-	-	-	2,499	0.1	-

UNILEVER UK PENSION FUND
NOTES TO THE FINANCIAL STATEMENTS (continued)

Forward foreign currency contracts

Settlement date	No of contracts	Currency bought	Currency bought £m	Currency sold	Currency sold £m	Asset £m	Liability £m
1 to 3 months	11	GBP	539.1	EUR	(639.6)	2.5	(0.1)
1 to 3 months	11	GBP	447.1	USD	(556.4)	16.0	-
1 to 3 months	2	EUR	23.3	GBP	19.6	-	(0.1)
Total 2025						18.5	(0.2)
Total 2024						3.9	(1.9)

14. Cash and other investment assets/liabilities

	2025			2024		
	DB £m	DC £m	Total £m	DB £m	DC £m	Total £m
Cash deposits*	64.9	-	64.9	232.2	-	232.2
Other investment assets						
Amounts due from brokers	139.7	-	139.7	24.5	-	24.5
Reverse repurchase agreements**	10.3	-	10.3	100.8	-	100.8
Accrued income	14.0	-	14.0	14.3	-	14.3
	164.0	-	164.0	139.6	-	139.6
Other investment liabilities						
Amounts due to brokers	(263.5)	-	(263.5)	(0.2)	-	(0.2)
Repurchase agreements**	(757.1)	-	(757.1)	(623.8)	-	(623.8)
Short sold bonds relating to reverse repurchase agreements***	(7.5)	-	(7.5)	(61.8)	-	(61.8)
	(1,028.1)	-	(1,028.1)	(685.8)	-	(685.8)

*Cash deposits consist of cash on overnight deposit.

**The Fund invests in repurchase arrangements and reverse repurchase agreements as part of the LDI portfolio. The reverse repurchase agreement asset reflects cash delivered to receive securities for re-selling at a future date. The securities received are not recognised in the financial statements as the Fund does not enjoy their economic benefits. The repurchase agreement liability reflects the cost to repurchase assets sold under a sale and repurchase agreement. As the Fund does retain the economic benefits of the underlying assets, they are recognised within bonds in note 11. These assets and the collateral pledged and held are shown in the table below:

Repurchase agreements	Amounts payable at	Value of bonds at
	year end	year end
Bonds	£m	£m
2025	757.1	763.6
2024	632.3	658.3
Reverse repurchase agreements	Amounts received at	Value of bonds at
	year end	year end
Bonds	£m	£m
2025	10.3	10.2
2024	101.0	99.7
Collateral	Pledged at year end	Held at year end
Bonds	£m	£m
2025	17.6	0.2
2024	-	20.3

*** Where a bond has been short sold relating to a reverse repurchase position the short sale is treated as an investment liability.

UNILEVER UK PENSION FUND
NOTES TO THE FINANCIAL STATEMENTS (continued)

17. Investment risk disclosures

FRS 102 requires the disclosure of information in relation to certain investment risks. These risks are set out by FRS 102 as follows:

- Credit risk: this is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.
- Market risk: this comprises currency risk, interest rate risk and other price risk:
 - Currency risk: this is the risk that the fair value of future cashflows of a financial instrument will fluctuate because of changes in foreign exchange rates.
 - Interest rate risk: this is the risk that the fair value of future cashflows of a financial instrument will fluctuate because of the changes in the market interest rates.
 - Other price risk: this is the risk that fair value of future cashflows of a financial instrument will fluctuate because of changes in the market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument of its issue, or factors affecting all similar financial instruments traded in the market.

The Trustees determine their investment strategy after taking appropriate advice from their professional investment adviser. The Fund has exposure to these risks due to the nature of the investments as part of its diversified investment strategy. The Trustees manage investment risks, including credit risk and market risk, within agreed limits that are set taking into account the Fund's strategic investment objectives. The investment objectives and risk limits are implemented through the investment management agreements in place with the Fund's investment managers. The Trustees monitor this through regular reviews of the investment portfolio.

Further information on the Trustees' approach to risk management, credit and market risk is set out below. Unless stated otherwise, policies and objectives remain broadly unchanged since the prior year. In the following table, the risk noted affects the asset class [●] significantly, [◐] partially or [○] hardly/not at all.

Asset class		Credit risk	Market Risk			2025 £m	2024 £m
			Interest rate risk	Currency risk	Other risk		
<u>Defined Benefit section</u>							
Equity		○	○	◐	●	0.2	0.2
Bonds		●	●	○	◐	4,285.4	4,685.9
Property		◐	○	○	●	462.5	537.6
Pooled investment vehicles	(Direct)	●	●	◐	●	2,570.1	2,465.9
	(Indirect)	◐	◐	◐	◐		
Derivatives		◐	◐	◐	◐	(36.9)	(219.6)
Cash and other investment assets and liabilities		●	◐	◐	◐	(799.2)	(314.0)
DB total						6,482.1	7,156.0
<u>Defined Contribution section</u>							
Pooled investment vehicles	(Direct)	●	●	◐	●	324.1	282.2
	(Indirect)	◐	◐	◐	◐		
AVC investments		◐	◐	◐	◐	5.5	6.2
DC total						329.6	288.4

UNILEVER UK PENSION FUND

NOTES TO THE FINANCIAL STATEMENTS (continued)

17. Investment risk disclosures (continued)

Defined Benefit section

(i) Investment strategy

The main investment objective of the Trustees is to ensure that sufficient assets are available to pay out members' benefits as and when they fall due. The Trustees invest the assets to achieve a balance between:

- the desire to achieve sufficient investment returns to be able to meet the benefits; and
- the need to match the Fund's liabilities in light of the need to minimise the risk of an unacceptably high contribution rate (or low funding level) resulting from too aggressive an investment strategy.

Further, the Trustees wish to maintain the investments of the Fund at sufficiently marketable levels so that the Fund can realise the investments, if necessary, to make the benefit payments.

The strategic allocation of the assets, between the major asset classes, is viewed by the Trustees as the most important means of controlling the balance between risk and expected return on the Fund's assets. Assets are invested in a way appropriate to the nature and duration of the liabilities and to ensure appropriate diversification between asset classes. The Trustees seek independent professional investment advice in relation to the allocation of the Fund's assets.

The Trustees manage the investment risks within agreed risk limits which are set taking into account the Fund's strategic investment objectives. The investment objectives and risk limits are implemented through the investment management agreements in place with the Fund's investment managers and monitored by the Trustees by regular reviews of the investment portfolios. The IFC and Trustees regularly review the strategy and receive quarterly reports from the Chief Investment Officer and their investment consultants. The investment objectives and risk limits are further detailed in the Statement of Investment Principles.

The Fund is the sole investor in Cardinal Investment Holdings L.P. Inc, whose investments in Underlying Funds expose it to various types of risk that are associated with the investment strategies of these Underlying Funds as well as the investments and financial instruments in which they invest.

(ii) Credit risk

The Fund is subject to credit risk because the Fund directly invests in bonds, private debt, property, over-the-counter ('OTC') non exchange cleared derivatives, has cash balances, undertakes stock lending activities and enters into "sale and repurchase" agreements. The Fund also invests in pooled investment vehicles and is therefore indirectly exposed to credit risk in relation to the instruments it holds in the pooled investment vehicles. The Fund is also indirectly exposed to credit risks arising on some of the financial instruments held by the pooled investment vehicles.

Credit risk from these investments is mitigated by the majority of bonds being investment grade rated. Standard market practice considers financial instruments or counterparties to be of investment grade if they are rated at BBB- or higher by Standard & Poor's or Fitch or rated at Baa3 or higher by Moody's.

Credit risk arising on non-investment grade bonds held directly or indirectly through pooled funds (e.g. in High Yield Debt) is mitigated through diversification of the underlying securities to minimise the impact of default by any one issuer.

Credit risk arising on derivatives depends on whether the derivative is exchange cleared or OTC. OTC derivative contracts are not guaranteed by any regulated exchange and therefore the Fund is subject to risk of failure of the counterparty. The credit risk for OTC derivatives is reduced by collateral arrangements.

Credit risk also arises on forward foreign currency contracts. There are some collateral arrangements for these contracts, but all counterparties are required to be at least investment grade. Cash is held within financial institutions which are at least investment grade credit rated.

The Trustees manage the credit risk arising from stock lending activities by restricting the amount of overall stock that may be lent, only lending to approved borrowers who are rated investment grade, limiting the amount that can be lent to any one borrower and putting in place collateral arrangements. Credit risk on repurchase agreements is mitigated through collateral arrangements.

UNILEVER UK PENSION FUND
NOTES TO THE FINANCIAL STATEMENTS (continued)

17. Investment risk disclosures (continued)

Direct credit risk arising from investing in pooled investment vehicles is mitigated by:

- the underlying assets of the pooled arrangements being ring-fenced from the pooled manager in some structures,
- the regulatory environments in which the pooled managers operate, and
- diversification of investments amongst a number of pooled arrangements.

The types of pooled investment vehicles used by the Fund are UCITS (FCP) (41.5%), Limited partnerships (14.3%), SICAV (31.5%) and sole investor limited partnership (12.7%).

The Fund's sole investor fund, Cardinal Investment Holdings L.P. Inc, has as its primary credit risk the cash balance at a US Bank. The US Bank's credit rating as issued by Moody's and Standard & Poor's rating agencies is investment grade as of 31 March 2025.

Analysis of direct credit risk

	Investment grade £ m	Non-investment grade £ m	Unrated £ m	Total £ m
Bonds				
Government bonds	1,625.4	-	-	1,625.4
Index Linked Government bonds	2,660.0	-	-	2,660.0
Pooled investment vehicles	142.9	-	2,427.2	2,570.1
Derivatives	-	-	18.4	18.4
Cash, investment asset and investment liabilities	(689.4)	-	-	(689.4)
Total	3,738.9	-	2,445.6	6,184.5

(iii) Currency risk

The Fund is subject to currency risk because some of the Fund's investments are held in overseas markets, either as segregated investments (direct exposure) or via pooled investment vehicles (indirect exposure). For hedged currencies the Trustees have a benchmark to limit overseas currency exposure by hedging back to sterling - the level of hedging depends on the asset class, but in general 40% of the risk is hedged for growth assets and 100% for bond assets. This is achieved through a currency hedging policy utilising forward foreign currency contracts. The currency policy focusses on hedging of EUR and USD.

The Fund's sole investment in Cardinal Investment Holdings L.P. Inc holds financial instruments denominated in currencies other than the functional currency (the Pound Sterling). It is therefore exposed to currency risk, as the value of the financial instruments denominated in other currencies will fluctuate due to the changes in exchange rates. The Trustees acknowledge the currency risk associated with investments which are, or whose price is, denominated in a currency other than Pound Sterling.

(iv) Interest rate and inflation risk

The Fund is subject to interest rate and inflation risk due to the way pension liabilities are calculated and because some of the Fund's investments are held in assets that are exposed to changes in either (as segregated investments or through pooled vehicles). The Trustees have agreed an LDI investment strategy which targets a 105% interest and inflation rate hedge. Under this strategy, if interest rates fall or inflation rates rise, the value of LDI investments will rise to help match a proportion of the increase in actuarial liabilities. Similarly, if interest rates rise or if inflation falls, the LDI investments will fall in value, as will the actuarial liabilities.

For the Fund's sole investment in Cardinal Investment Holdings L.P. Inc, the majority of the Partnership's assets and liabilities are non-interest bearing. As a result, the investment is not directly subject to significant amounts of risk due to fluctuations in the prevailing levels of interest risks.

(v) Other price risk

Other price risk arises principally in relation to all the Fund's investment categories. The Fund manages this exposure to overall price movements by constructing a diverse portfolio of investments across various markets.

UNILEVER UK PENSION FUND
NOTES TO THE FINANCIAL STATEMENTS (continued)

17. Investment risk disclosures (continued)

Defined Contribution section – the Investing plan and Retirement Savings plan

(vi) Strategy

The risks disclosed here relate to the Investing and Retirement Savings plan investments. Members are able to choose their own investments from the range of funds offered by the Trustees and therefore may not be able to exactly customise investments depending on their personal circumstances.

The Trustees' objective is to ensure that the plan is effectively governed and administered, with suitable investment and retirement options, and a communication and education programme that helps members make informed decisions that are appropriate for their circumstances. A range of options has been designed to offer members investment choices with different levels of investment risk and prospective return. There are automatic switching strategies under which the investments representing the member's account are reshaped as the expected retirement date approaches. There is a default option for members who decide not to take active investment decisions or view the default as suitable for their circumstances. The options are unit-linked, pooled funds offered by the Trustees' selected investment provider. This is currently Fidelity Investments Life Insurance Limited ('Fidelity'). Fidelity is the record keeper and fund platform provider. The options are offered as a life policy, specifically for the purposes of Unilever UK Pension Fund. Further information on the funds available is provided in the Investment Report.

(vii) Credit, market risk and other risks

The Trustees recognise that members of the DC section have differing investment needs and objectives, and that these may change during the course of members' working lives. The Trustees also recognise that members have different attitudes to risk and believe that members should be encouraged to make their own investment decisions based on their individual circumstances.

However, the Trustees also recognise that members may not view themselves as qualified to make choices about investment options and therefore the Trustees provide a default investment option.

The default option aims to deliver a good level of real return over members' working lifetimes, whilst mitigating risk through diversification. During the growth phase, contributions are directed to a fund that is invested in equities and other diversifying assets and, is expected to provide growth with some downside protection and some protection against inflation erosion. It also encompasses a switch into asset classes, in the years prior to the member's target retirement age, designed to be appropriate for a member intending to take their entire savings as cash at retirement. This does not mean that members have to take their benefits as cash at retirement; it merely determines the auto-switch lifestyle strategy that will be in place pre-retirement unless the member selects a different option. Members who intend to take their retirement benefits in other ways, including annuity purchase or income drawdown, have the option of adopting an alternative auto-switch lifestyle strategy prior to retirement or choosing their own investment strategy.

The DC section is subject to credit risk in relation to Fidelity through its holding in unit linked funds. Fidelity registers all assets in its name. Where Fidelity invests in Collective Investment schemes such as unit trusts it owns the units in those funds but where it invests in life insurance funds it does so via a reinsurance contract and so owns the reinsurance policy issued by the relevant life insurer. The underlying funds are managed by Blackrock, Investec, Putnam, L&G and JP Morgan. Under these arrangements it is the Trustees and ultimately the members with retirement account balances that take on the manager credit risk as well as the underlying market risk of the underlying asset classes that comprise the DC options.

Some of the DC options are subject to foreign exchange risk and other price risk arising from the underlying financial instruments held in the funds managed by Fidelity. The members are offered a number of options where they are exposed to currency risk:

Fund	Investment	Foreign exchange risk
Emerging Market Equity	Securities listed in or related to emerging market countries	All non-Sterling assets
Global Equity	Globally diversified equity markets (i.e. UK, US, Europe, Japan, Asia and emerging markets)	95% non-Sterling assets.
Moderate Growth	Multi-asset fund invested in a range of asset classes including equities, government and corporate bonds and property	95% non-sterling assets. However around 25% of the currency risk of these assets is hedged back to Sterling using derivatives.
Cautious Growth	Multi-asset fund invested in a range of asset classes including equities (lower allocation compared to Moderate	60% non-sterling assets. However around 40% of the currency risk of

UNILEVER UK PENSION FUND
NOTES TO THE FINANCIAL STATEMENTS (continued)

	Growth), government and corporate bonds (higher allocation compared to Moderate Growth) and property	these assets is hedged back to Sterling using derivatives.
Long Term Inflation Target	Multi-asset fund invested in equities, bonds, property and infrastructure aiming to provide some degree of protection against changes in Consumer Price Inflation	60% non-sterling assets.
Bond	UK Corporate Bonds and Gilts	All Sterling assets
Cash	Cash and short dated bonds	All Sterling assets

Government and corporate bonds are subject to interest rate risk (i.e. if interest rates rise, then the value of the bonds will fall and vice versa). If a member chooses to purchase an annuity, changes in interest rates will affect the cost, in which case the option offered to mitigate this risk is the bond fund which can act as a proxy to UK annuity price movements. The Bond and Cash Funds are expected to be more susceptible to price inflation risk compared to the other funds over the long term.

Some members also have legacy AVC arrangements which are reported as part of the DC section.

18. Employer related investments

On 31 March 2025 the Fund held:

In terms of the indirect investment through the Univest pooled vehicle in the DB section, the Fund had an interest in:

- 11,796 shares in Unilever PLC with a market value of £544k (2024: 9,104 shares with a market value of £361k).
- no shares in Unilever Indonesia (2024: 8,191 shares with a market value of £1k).
- 1,004 shares in Unilever Hindustan with a market value of £21k (2024: 1,159 shares with a market value of £25k)

In terms of the indirect investment via Fidelity in the DC section:

- 6,068 shares in Unilever PLC with a market value of £280k (2024: 3,772 shares with a market value of £150k)
- 2,833 shares in Unilever Hindustan with a market value of £58k (2024: 2,666 shares with a market value of £57k)
- no shares in Unilever Indonesia (2024: 25,297 shares with a market value of £3k)

These investments represent less than 1% of the equity portfolio and 0.01% of net assets. This is comfortably within the maximum 5% of the current market value of the total assets of the Fund specified in the Occupational Pension Schemes (Investment) Regulations 2005 (SI 2005/3378). Shares in Unilever are purchased at the discretion of the fund managers with no direction from the Trustees or the Company, apart from a requirement to limit any investment to a maximum of 5% of the manager's total investments.

19. Current assets

	2025			2024		
	DB £m	DC £m	Total £m	DB £m	DC £m	Total £m
Property related debtors	15.2	-	15.2	18.2	-	18.2
Cash to be invested	-	-	-	-	3.4	3.4
Cash	19.7	0.1	19.8	17.0	0.3	17.3
Cash in transit	-	0.9	0.9	-	0.1	0.1
Other debtors	0.1	-	0.1	-	-	-
	<u>35.0</u>	<u>1.0</u>	<u>36.0</u>	<u>35.2</u>	<u>3.8</u>	<u>39.0</u>

Cash to be invested relates to March 2024 contributions received by Fidelity on 25 March but not invested until 2 April 2024.

20. Current liabilities

	2025			2024		
	DB £m	DC £m	Total £m	DB £m	DC £m	Total £m
Benefits payable	2.2	-	2.2	1.5	-	1.5
Property related creditors	12.2	-	12.2	15.2	-	15.2
Contributions received in advance	0.1	-	0.1	0.1	-	0.1
Amounts due to HMRC	6.5	-	6.5	6.6	-	6.6
Accrued admin & investment expenses	2.3	-	2.3	4.5	-	4.5
	<u>23.3</u>	<u>-</u>	<u>23.3</u>	<u>27.9</u>	<u>-</u>	<u>27.9</u>

An agreement is in place with the Company that allows the Company to direct how the contributions in advance should be used.

UNILEVER UK PENSION FUND

NOTES TO THE FINANCIAL STATEMENTS (continued)

21. Commitments

At the end of the year, the Fund had capital commitments relating to private equity investments of £278.3m (2024: £333.8m) and private debt of £113.1m (2024: £135.4m).

22. Contingent assets

There were no contingent assets at 31 March 2025 or 31 March 2024.

23. Contingent liabilities

On 26 October 2018, the High Court handed down a judgement involving the Lloyds Banking Group's Defined Benefit pension schemes. The judgement concluded the schemes should be amended to equalise pension benefits for men and women in relation to inequalities arising from Guaranteed Minimum Pension (GMP) benefits built up from 17 May 1990 to 5 April 1997. The principle of equalisation was confirmed in a second judgement made by the High Court on 20 November 2020 in respect to cash equivalent transfer values. The issues determined by the judgements arise in relation to many other Defined Benefit pension schemes. The Trustees are aware that the issue will affect the Fund and have decided their preferred approach to ensure that Fund benefits follow one of the approaches set out in the Lloyds Banking Group judgements. This includes potentially backdating benefit adjustments in relation to GMP equalisation and provide interest on the backdated amounts; subject to any limitation clauses that may apply and/or materiality. They will be accounted for in the year that a reliable estimate is determined.

24. Related party transactions

Key management personnel

During the year, the Independent Chair was paid £90,000 pa and trustees not employed by a participating Employer received an honorarium of £13,229, or £22,048 if they also chair either the Investment and Funding Committee, the Defined Contribution Committee or the Audit and Risk Committee. Total fees paid in the year ended 31 March 2025 were £167,000 (2024: £174,000). Trustee expenses reimbursed totalled £1,500 (2024: £3,500). Additional fees were paid to non-trustee independent expert committee members totalling £75,000 (2024: £75,000).

Trustees who are also members of the Fund, as a result of current or past employment, contribute to, have normal entitlements in or receive normal benefits from the Fund in accordance with Fund rules depending on their category of membership, whether active, deferred or pensioner.

Employer and other related parties

Administration costs include amounts paid to Unilever UK Central Resources Limited in respect of the services provided by Unilever UK Pensions and the Uninvest Company.

During the year, the Fund paid £0.7 million (2024: £0.6 million) to other Unilever pension funds to reimburse them for benefit payments made on its behalf. There was an amount of £0.1 million (2024: £0.2 million) due to the Company or other Unilever Pension Funds at the year-end as reimbursement for members living overseas whose Fund pensions were initially paid by other Unilever group pension funds. The Fund also recharged £20.8 million (2024: £20.8 million) to other Unilever pension schemes and entities for pensions paid through the Fund's payroll on their behalf but where the liability did not rest with the Fund.

There are no direct fees paid by the Fund for the Uninvest Pooled Funds, but costs are incurred by these funds and are reflected in the unit pricing. As explained in the Investment Report, the Uninvest pooled vehicles consist of a range of sub-funds, each with separately investment managers appointed by the Uninvest Investment Committee. Information on the Fund's holdings in Uninvest pools is included in note 12.

Information on Employer Related Investments is shown in note 18.

INDEPENDENT AUDITOR'S STATEMENT ABOUT CONTRIBUTIONS TO THE TRUSTEES OF THE UNILEVER UK PENSION FUND

We have examined the summary of contributions to the Unilever UK Pension Fund (the 'Fund') for the Fund year ended 31 March 2025 which is set out on the following page.

In our opinion, contributions for the Fund year ended 31 March 2025 as reported in the summary of contributions and required by the Schedule of Contributions have in all material respects been paid at least in accordance with the Schedule of Contributions certified by the Fund Actuary on 4 May 2023.

Scope of work on statement about contributions

Our examination involves obtaining evidence sufficient to give reasonable assurance that contributions reported in the summary of contributions have in all material respects been paid at least in accordance with the Schedule of Contributions. This includes an examination, on a test basis, of evidence relevant to the amounts of contributions payable to the Fund and the timing of those payments under the Schedule of Contributions.

Respective responsibilities of the Trustees and the auditor

As explained more fully in the Statement of Trustees' responsibilities on page 38, the Trustees are responsible for preparing, and from time to time reviewing and if necessary revising, Schedules of Contributions and for monitoring whether contributions are made to the Fund by the employer in accordance with the Schedule of Contributions.

It is our responsibility to provide a statement about contributions paid under the Schedule of Contributions and to report our opinion to you.

Use of our statement

This statement is made solely to the Trustees, as a body, in accordance with the Pensions Act 1995 and Regulations made thereunder. Our work has been undertaken so that we might state to the Trustees those matters we are required to state to them in an auditor's statement about contributions and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Trustees as a body, for our work, for this statement, or for the opinions we have formed.

Grant Thornton UK LLP
Statutory Auditor, Chartered Accountants
Cardiff

Date: 10/10/2025

UNILEVER UK PENSION FUND

SUMMARY OF CONTRIBUTIONS PAYABLE FOR THE YEAR ENDED 31 MARCH 2025

During the year, the contributions payable to the Fund were as follows:

	Members			Employer		
	DB £ m	DC £ m	Total £ m	DB £ m	DC £ m	Total £ m
Required by the Schedule of Contributions						
Normal	-	-	-	13.5	26.8	40.3
Life assurance	-	-	-	0.6	-	0.6
Additional contributions – PPF Levy	-	-	-	0.1	-	0.1
Employee paid by salary sacrifice	-	-	-	7.7	9.9	17.6
Total required by the Schedule of Contributions as reported on by Fund auditor	-	-	-	21.9	36.7	58.6
Other contributions payable						
Additional voluntary contributions	-	6.5	6.5	-	-	-
Total reported in Fund Account	-	6.5	6.5	21.9	36.7	58.6

The above contributions were payable in accordance with the Schedule of Contributions certified by the Fund Actuary on 4 May 2023.

Signed on behalf of the Trustees:

Virginia Holmes
Chair

Andy Rowell
Secretary

Dated: 10 October 2025

UNILEVER UK PENSION FUND ACTUARIAL CERTIFICATES

SCHEDULE OF CONTRIBUTIONS EFFECTIVE FROM 1 JUNE 2023

1. Introduction

This schedule of contributions has been prepared by Unilever UK Pension Fund Trustees Limited (the "Trustees") to satisfy the requirements of Section 227 of the Pensions Act 2004, after obtaining the advice of John Coulthard, the Scheme Actuary, and after obtaining the agreement of Unilever PLC, the Principal Company. It comes into effect on 1 June 2023 and covers the five-year period from that date. The Trustees are responsible for preparing a revised schedule no later than 30 June 2026.

This schedule replaces the previous schedule applicable to the UUKPF dated 28 September 2021. However any amounts calculated for the period up to and including 31 May 2023 that would have fallen due for payment on or after 1 June 2023 shall be payable under this schedule.

Words and expressions used in this schedule, and highlighted in *italics*, have the same meaning as in the Trust Deed and Rules of the Unilever UK Pension Fund (the UUKPF).

2. Participating Employers

This schedule covers contributions to the UUKPF from all *Employers* who participate in the UUKPF from time to time.

3. Employer Contributions

From 1 June 2023 to 30 June 2026 the *Employers* will, subject to the offset provisions set out below, pay contributions of £1,250,000 per month.

From 1 July 2026 to 31 May 2028, the *Employers* will pay contributions at a rate of 23.6% of *Covered CARE Earnings** together with an annual amount of £2,000,000 for expenses unless the "LTFT funding test" is met, in which case contributions of £1,250,000 per month will continue during this period.

*Note: Employer contributions are not payable if a member is no longer required to make contributions or to participate in the *Unilever Contribution Arrangement* because they (i) have completed 40 or 45 years *Pensionable Service* (whichever applies to the member) or (ii) are a *Pre-97 Contributor* who, on reaching age 60, has elected to cease to pay contributions.

LTFT funding test": the Scheme Actuary will determine whether, in their opinion, the Fund is at least 105% funded on the "low employer dependency" basis at 31 March 2025. If it is, then the test is deemed to be met. In calculating the liabilities on the low employer dependency basis, the Scheme Actuary will use the basis described in the Statement of Funding Principles dated 4 May 2023 as the "low employer dependency basis", with assumptions updated by the Scheme Actuary in line with market conditions, subject to any changes to those assumptions as may be agreed by the Trustees and Principal Company and notified to the Scheme Actuary, for example to reflect latest views on longevity.

The determination of the contributions that would be payable under this schedule as a result of the LTFT funding test will not prejudice the discussions, and eventual agreement, of the assumptions at the actuarial valuation as at 31 March 2025 and any resulting Company contributions. The expectation is that in line with past experience these will be agreed no later than 30 June 2026 based on the information then available.

The split of the contributions above between each *Employer* will be determined by the Principal Company.

Offset provisions

The following amounts will be deducted from the contributions payable by the *Employers* under this schedule:

- Any *Additional CARE Contributions* paid by members or by *Employers* on behalf of members who participate in the *Unilever Contribution Arrangement* since 1 October 2022; and
- The Credit Amount.

UNILEVER UK PENSION FUND

SCHEDULES OF CONTRIBUTIONS (CONTINUED)

The Credit Amount is the amount by which the contributions payable by the *Employers* for CARE accrual (being 18.8% of *Covered CARE Earnings*) pursuant to the Schedule of Contributions dated 28 September 2021 in respect of the period 1 April 2023 – 31 May 2023 exceeds the amount of £2,500,000. The Credit Amount will be calculated by the Scheme Actuary and notified to Unilever PLC and the Trustees.

The deduction for the Credit Amount will be applied so as to reduce the Employer Contributions otherwise payable in the period up to 31 March 2024 (ignoring the offset provisions) in a manner agreed between the Trustees and the Principal Company.

The deduction for any *Additional CARE Contributions* will be applied such that the *Additional CARE Contributions* paid (if any) under this or any previous Schedule Contributions in each 12-month period running from 1 October to 30 September will reduce the Employer Contributions otherwise payable (ignoring the offset provisions) in the 12-month period starting from the following 1 April, with the manner in which the reduction is applied otherwise to be agreed between the Trustees and the Principal Company. For example, the annual amount of any *Additional CARE Contributions* paid in the year to 30 September 2023 will be deducted from the Employer Contributions payable for the year 1 April 2024 to 31 March 2025.

Additional contributions

Additionally, each *Employer* will contribute in respect of its employees to the UUKPF at the rate of:

Active CARE/DC Contributors

Item	Contribution	Comment
a.	Any Employee Contributions as set out in paragraphs 6a-d for members who are in <i>Pensionable UCA Service</i> ;	Employee contributions paid through salary sacrifice
b.	Contributions payable under Part E Rule C1(b)(i) (C);	DC contributions from the benefits envelope
c.	Any contributions payable in respect of members who are in <i>Pensionable UCA Service</i> who would otherwise be paying additional voluntary contributions under Part E Rule C2; and	AVCs paid through salary sacrifice
d.	Whatever contributions as the Principal Company so decides in respect of Part E Rule C1(b)(viii)(A).	Additional contributions determined by the Principal Company

Active DC Contributors

Item	Contribution	Comment
e.	From 1 June 2023, 0.4% of <i>Pensionable Pay</i> in respect of core life cover in accordance with Part B Rule C1(c);	Core life cover cost
f.	Any Employee Contributions as set out in paragraphs 6e-f for members who are in <i>Pensionable UCA Service</i> ;	Employee contributions paid through salary sacrifice
g.	Contributions payable under Part E Rule C1(b)(i)(A) and (B); and	DC contributions from the benefits envelope
h.	Any contributions payable in respect of members who are in <i>Pensionable UCA Service</i> who would otherwise be paying additional voluntary contributions under Part E Rule C2; and.	AVCs paid through salary sacrifice
i.	Whatever contributions as the Principal Company so decides in respect of Part E Rule C1(b)(viii)(A).	Additional contributions determined by the Principal Company

**UNILEVER UK PENSION FUND
SCHEDULES OF CONTRIBUTIONS (CONTINUED)**

Employees who are not active CARE/DC Contributors or active DC contributors

Item	Contribution	Comment
j.	From 1 June 2023, 0.4% of <i>Pensionable Pay</i> in respect of <i>Life Cover Members</i> in accordance with Part B Rule C1(c); and	Core life cover cost
k.	Any Employee Contributions as set out in paragraphs 6g-h for members who are in <i>Pensionable UCA Service</i> .	Employee contributions paid through salary sacrifice

The above rates include all expenses of the UUKPF, but exclude the risk and scheme based PPF levies, for which Unilever UK Central Resources Limited, or *such other Employer(s)* as the Principal Company otherwise directs, will make an additional contribution within 30 days of the Trustees requesting such payment once the levy invoice has been agreed each year.

For members seconded overseas who continue in *Pensionable Service* and/or for employees seconded overseas for whom contributions are payable based on *Pensionable Pay*, contributions will be based on their notional home *Pensionable Pay* figure as reported to Unilever UK Pensions Department except for members whose UUKPF benefits are materially offset by benefits earned overseas in which case no or lower contributions are payable in relation to contributions payable under Part D, Rule C1 or Part E, Rule C1. Payment of contributions in respect of certain members seconded overseas may be delayed with the agreement of the Scheme Actuary.

For any weekly paid members, changes in contribution rates will be introduced from the first full week following 1 June 2023.

Each *Employer* will ensure that the Trustees receive contributions within 19 days of the end of the calendar month to which the contributions relate except for members seconded overseas where the contributions are payable quarterly and the deadline is within 19 days of the end of the calendar quarter to which the contributions relate. The date of receipt will be taken as the date on which the contributions become available for the Trustees to use.

4. Payments to Cover Augmentations or Benefits Granted Under Part B Rule C2

The *Employers* will pay additional amounts to cover the costs of benefit augmentations or benefits granted under Part B Rule C2 as advised by the Scheme Actuary. The amounts will be paid in accordance with timescales advised by the Scheme Actuary.

5. Additional risk benefit contributions

Unilever UK Central Resources Limited, or *such other Employer(s)* as the Principal Company otherwise directs, will pay any contributions, if required, in accordance with Part B Rule C3.

**UNILEVER UK PENSION FUND
SCHEDULES OF CONTRIBUTIONS (CONTINUED)**

6. Employee Contributions

Active CARE/DC Contributors

Employees who are active *CARE/DC Contributors* of the UUKPF will (subject to the proviso below) contribute to the UUKPF at the rate of:

Item	Contribution	Comment
a.	5% of <i>Covered CARE Earnings</i> for <i>CARE/DC Contributors</i> , or such lower rate as the Principal Company shall inform the Trustees under Part D Rule C1(a)(i)(A)(I);	Members' standard CARE contributions
b.	Any <i>Additional CARE Contribution</i> required in accordance with Part D Rule C1(a)(i)(A)(II);	Additional contributions if the cost of accrual exceeds the benefits envelope
c.	Any contributions required in accordance with Part I Rule B2(a) for <i>Contributors</i> who are not in <i>Pensionable UCA service</i> ; and	Top-up life cover cost
d.	Any contributions required in accordance with Part J Rule B2(a) for <i>Contributors</i> who are not in <i>Pensionable UCA service</i> .	Top-up ill-health cover cost

Employee contributions under paragraph 6a-b for members to whom Part D Rule C1(a)(iii) applies (i.e. members who participate in the *Unilever Contribution Arrangement* or who have completed 40 years or 45 years *Pensionable Service* (which ever applies to the member in question)), *Pre-97 Contributors* who, on reaching age 60, have elected to cease to pay contributions and members seconded overseas will be nil.

Active DC Contributors

Employees who are active *DC Contributors* of the UUKPF, except those who participate in the *Unilever Contribution Arrangement* and members seconded overseas, will contribute to the UUKPF at the rate of:

Item	Contribution	Comment
e.	Any contributions required in accordance with Part I Rule B2(a) for <i>Contributors</i> who are not in <i>Pensionable UCA service</i> ; and	Top-up life cover cost
f.	Any contributions required in accordance with Part J Rule B1(a) for <i>Contributors</i> who are not in <i>Pensionable UCA service</i> .	Ill-health cover cost

**UNILEVER UK PENSION FUND
SCHEDULES OF CONTRIBUTIONS (CONTINUED)**

Employees who are not active *CARE/DC Contributors* or active *DC Contributors* who elect to be either a *Top-up Life Cover Member* or an *Ill-Health Cover Member*

Item	Contribution	Comment
g.	Any contributions required in accordance with Part I Rule B2(a) for <i>Life Cover Members</i> who are not in <i>Pensionable UCA service</i> ; and	Top-up life cover cost
h.	Any contributions required in accordance with Part J Rule B1(a) for <i>Ill-Health Cover Members</i> who are not in <i>Pensionable UCA service</i> .	Ill-health cover cost

For any weekly paid members, changes in contribution rates will be introduced from the first full week following 1 June 2023.

These amounts do not include members' additional voluntary contributions under Part E Rule C2.

The *Employers* will ensure that the Trustees receive the contributions payable by their employees within 19 days of the end of the calendar month in which the contributions were deducted from the employees' salaries.

Signed on behalf of the *Employers*

Signature: _____

Name: Sagar Padhiar

Capacity: Attorney for PLC

Date: 4 May 2023

Note: Unilever PLC is acting as the representative of all *Employers* in this matter

Signed on behalf of Unilever UK Pension Fund Trustees Limited

Signature: _____

Name: Andy Rowell

Capacity: Head of Trustee Services

Date: 4 May 2023

Date of schedule: 4 May 2023

**UNILEVER UK PENSION FUND
ACTUARIAL CERTIFICATES**

ACTUARIAL CERTIFICATION OF THE SCHEDULE OF CONTRIBUTIONS DATED 5 MAY 2023

Name of scheme: **Unilever UK Pension Fund (UUKPF)**

Adequacy of rates of contributions

1. I certify that, in my opinion, the rates of contributions shown in this schedule of contributions are such that the statutory funding objective could have been expected on 31 March 2022 to continue to be met for the period for which the schedule is to be in force.

Adherence to statement of funding principles

2. I hereby certify that, in my opinion, this schedule of contributions is consistent with the Statement of Funding Principles dated 4 May 2023.

The certification of the adequacy of the rates of contributions for the purpose of securing that the statutory funding objective can be expected to be met is not a certification of their adequacy for the purpose of securing the UUKPF's liabilities by the purchase of annuities, if the UUKPF were wound up.

Signature:

Date:

4 May 2023

Name: John Coulthard

Qualification:

Fellow of the Institute and
Faculty of Actuaries

Address: Verulam Point, Station Way,
St Albans, AL1 5HE

Name of employer:

Aon Solutions UK Limited

UNILEVER UK PENSION FUND
MEMBERSHIP STATISTICS

	2025		2024	
	DC only	DB	Total	Total
<u>Active members</u>				
Active members at 1 April	1,401	3,489	4,890	4,932
New members	510	-	510	777
Member leaving service and preserving benefits	(402)	(447)	(849)	(890)
Retirements at or before normal retirement age	(1)	(95)	(96)	(64)
Deaths	-	(3)	(3)	(3)
Full commutations	-	-	-	(2)
Rejoined	20	79	99	140
Number at 31 March	1,528	3,023	4,551	4,890
<u>Deferred members¹</u>				
Deferred members at 1 April	454	24,898	25,352	26,565
New leavers with preserved benefits	402	447	849	890
Transfers out	(39)	(55)	(94)	(92)
Retirements	(1)	(1,348)	(1,349)	(1,168)
Deaths	-	(118)	(118)	(577)
Full commutations	-	(341)	(341)	(264)
Rejoined	(20)	-	(20)	(9)
Data cleanse adjustments	-	14	14	7
Number at 31 March	796	23,497	24,293	26,352

**UNILEVER UK PENSION FUND
MEMBERSHIP STATISTICS (continued)**

	2025			2024
	DC only	DB	Total	Total
<u>Pensioners¹</u>				
Pensioners at 1 April	-	37,220	37,220	37,522
New retirements	-	1,443	1,443	1,229
New dependants	-	567	567	569
Deaths	-	(1,989)	(1,989)	(1,934)
Termination of child pensions	-	(13)	(13)	(17)
Full commutations	-	(152)	(152)	(149)
Number at 31 March	-	37,076	37,076	37,220

¹ Includes members with Final salary benefits, Career average benefits, or both.

As at 31 March 2025 there were 7,582 members (2024: 7,690) with DC Investing plan accounts with Fidelity. These are not additional members - they will also have DB membership or the right to join DB membership. In addition at 31 March 2025 there are 166 life assurance only members (2024: 98).